



**GLAMORGAN
SPRING BAY
COUNCIL**

**Glamorgan Spring Bay Council
ANNUAL PLAN
2019–2020**

Front Cover: Redbill Beach Bicheno, taken by R Hook

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Developed as at March 2020

Executive Summary and Legislative Requirement

The Glamorgan Spring Bay Council's Annual Plan for 2019-2020 financial year has been prepared and adopted by Council in accordance with the provisions of the *Local Government Act 1993* in that it:

- is consistent with the Council's strategic plan
- includes a statement of the manner in which the council is to meet the goals and objectives of the strategic plan
- includes a summary of the estimates adopted by Council
- includes a summary of the major strategies to be used in relation to the council's public health goals and objectives.

The Annual Plan is one of Council's main reporting documents and provides specific information about the services and projects Council will undertake during the financial year in order to achieve the objectives and goals outlined in the Glamorgan Spring Bay Community Strategic Plan, July 2013 (Vision to 2020). The Budget Estimates provide information about how Council will fund those services and projects during the financial year.

Council has engaged a consultant to work with Community, Council and Staff to create a new Strategic Plan. It is envisaged that this document will be considered by Council at its 24 March 2020 Ordinary Council Meeting.

Due to financial constraints, the Glamorgan Spring Bay Council's endorsed budget for 2019/2020 fell short of funding its full depreciation obligations to allow an appropriate level of cash to build. Going forward, Council will endeavour to ensure the full depreciation obligations are met.

COUNCILLORS @ 30 JUNE 2019

Debbie Wisby – Mayor

Jenny Woods – Deputy Mayor

Cheryl Arnol

Keith Breheny

Annie Browning

Rob Churchill

Keith Pyke*

Michael Symons

**Due to the resignation of Cllr Keith Pyke, Cllr Grant Robinson was elected on a re-count and sworn-in on 13 March 2020.*

SUMMARY OF THE ESTIMATES FOR THE 2019/20 FINANCIAL YEAR AS AT 1/7/2020

Estimated revenue of the Council	\$15,846,324
Estimated Expenditure of the Council	\$12,536,324
Estimated Borrowings by the Council	\$1,000,000 (further \$600,000 approved)
Estimated Capital Works of the Council	\$5,711,900

Key Focus Areas and Summary of Strategies and Initiatives for 2019/2020

STRATEGIC PLAN DIRECTION 1: Build our community infrastructure

STRATEGIC OUTCOMES

- A safe and well maintained road network across the municipality.
- A network of cycle and walking trails that connect communities.
- Well maintained public amenities, parklands and recreational facilities that meet community needs.
- Marine infrastructure supports and attracts commercial and recreational boat owners and activities to townships.
- Internet access speeds and phone and television coverage at current standards across the municipality.

PERFORMANCE INDICATORS

- Road maintenance expenditure
- Kilometres maintained
- Safety statistics
- Facility usage
- Boat registrations
- Internet speeds
- Extent of phone and internet coverage

KEY INITIATIVES

Council will:

- **Focus on improving its roads** to provide a safe and well maintained network and will continue to lobby State & Federal Government to ensure constant improvement of the road network.
- **Work with the Department of State Growth, Tourism Tasmania and Parks & Wildlife Tasmania** to improve the shared use of the Triabunna Wharf and Marina Precinct and maximise its potential.
- **Continue to work with MAST** to provide and maintain safe recreational boat ramps.
- **Ensure that the municipal area is prepared for emergency events**, with that function driven by the Municipal Emergency Services Building at Swansea. This building has a well-equipped control room to cover any major emergencies.
- **Continue to maintain** public amenities, parks and recreation areas to meet community needs.
- **Continue to provide** infrastructure and recreational activities (within budgetary constraints) that support healthy lifestyles and encourage participation levels.

KEY INITIATIVES cont...

- **Fund bitumen sealing** 700m of Saltworks Road Little Swanport
- **Fund sealed road pavement** repairs/upgrades municipal wide
- **Fund the installation** of catch nets for window protection for the Triabunna Recreation Ground Clubrooms

With the assistance of Federal Government funding Council are:-

- Installing dog exercise yards in Swanwick, Swansea, Triabunna, Orford and Buckland
- Completing the Bicheno Triangle refurbishment **
- Installing new toilets at the Bicheno Gulch
- Installing Astroturf surface in the Bicheno Recreation Ground cricket practice nets
- Working with the Coles Bay Community to construct a foreshore boardwalk around the Esplanade **
- Installing new subsurface irrigation, pumps and tanks at Coles Bay
- Improving sections of Dolphin Sands road for pedestrian and bike rider safety **
- Installing new footpath along Franklin Street Swansea **
- Completing the construction of the Loo with a View at Swansea
- Creating a community hub including a community shed and re-use shop, community meeting room & amenities & PCYC gym at Swansea
- Refurbishing the scorers box at Swansea Recreation Ground
- Constructing a new bridge with pedestrian section across Orford Rivulet with improved roadway access **
- Installing new cricket practice nets with AstroTurf surface at the Orford Cricket Ground
- Installing a new electronic score board at the Triabunna Recreation Ground
- Constructing new tennis courts and clubroom at the Triabunna Recreation Ground

** Pending Federal Government funding

With the assistance of Federal Government Roads to Recovery funding Council are:-

- Resealing 6km of Nugent Road with two-coat bitumen seal
- Replacing the condemned timber deck of bridge at Old Coach Road, Swansea with concrete decking
- Resealing part of Jetty Road, Orford

With the assistance of State Government Council are:

- Constructing a gravel path river walk in Buckland
- Improving boat trailer parking in Swansea and Coles Bay

STRATEGIC PLAN DIRECTION 2:

Age well in our communities

STRATEGIC OUTCOMES

- A range of retirement living options is available across the municipality so people can age in the communities they want to.
- May Shaw play a leading role in the provision of aged care services across the municipality.
- Glamorgan Spring Bay is known as an age friendly community where people want to live and this generates a range of employment and training opportunities.

PERFORMANCE INDICATORS

- Retirement accommodation options
- Number of retirees settling in the area
- Census population data
- Employment in the aged care sector

KEY INITIATIVES

Council will:

- **Continue to work** closely with the May Shaw Health Centre for the provision of aged care services across the municipality.
- **Own and operate** Eldercare Units in Triabunna.
- **Continue to encourage** and facilitate opportunities for further aged care housing/facility options and social and affordable housing with entities such as Centre Care / Evolve.
- **Continue to work** with the South East Region Development Association for the provision of training opportunities in the aged care space.
- **Continue to own** the Bicheno Medical Centre and Triabunna Medical Centre, provide a level of administrative support to the accredited centres and collect a medical levy from ratepayers towards the cost of medical services in the region.

STRATEGIC PLAN DIRECTION 3:

Grow our economy and employment opportunities

STRATEGIC OUTCOMES

- A diverse economic base of sufficient scale to provide a range of employment opportunities across communities.
- The East Coast is recognised intrastate, nationally & internationally for its fresh food, wine, seafood and produce.
- Triabunna operates as a safe deep water port for cruise ships and freight.
- The skills development industry meets the needs of the local economy and industry and also attracts people to the area to gain training.

PERFORMANCE INDICATORS

- Employment statistics
- Sales of local product
- Number of cruise ships
- Participation in and availability of training programs
- New business starts
- Technology coverage and usage

KEY INITIATIVES

Council will:

- **Continue to facilitate** opportunities for development and provide a diverse economic base of sufficient scale for a range of employment opportunities throughout the municipal area.
- **Continue to encourage** and facilitate opportunities for affordable housing.
- **Continue to work** with the South East Region Development Association for the provision of training opportunities particularly in the areas of agriculture, aquaculture, viticulture and hospitality.
- **Ensure Triabunna continues to operate** as a safe deep water port for recreational and commercial vessels.
- **Continue working** with the State and Federal Government and East Coast Tasmania Tourism to maximise economic and employment opportunities within the municipal area to maintain a low unemployment rate.
- **Continue to support** East Coast Tasmania Tourism to promote the region and assist local tourism related businesses.
- **Continue to develop** visitor infrastructure and information delivery.

STRATEGIC PLAN DIRECTION 4:

Protect and promote our natural beauty, environment and heritage

STRATEGIC OUTCOMES

- A clean and healthy environment.
- Towns and villages develop and grow but not at the expense of their individual character and identity.
- Development does not compromise our natural beauty or cultural heritage.
- Glamorgan Spring Bay is a leader in resource efficiencies (water, waste and energy).

PERFORMANCE INDICATORS

- State of the environment reports
- Water quality and quantity
- Feral pests and invasive species
- Recycling statistics
- Development and building applications
- Alternative energy production and usage

KEY INITIATIVES

Council will:

- **Continue** to provide a clean and healthy environment within resource capabilities.
- **Continue to encourage towns and villages** to develop and grow but not at the expense of their individual character and identity.
- **Continue to manage development** so as to not compromise our natural beauty, cultural heritage and natural biodiversity.
- **Work with the Bicheno Community** to improve the foreshore and Gulch, considering the shared use of the area, whilst protecting flora and fauna.

With the assistance of Federal & State Government funding Council are: -

- Completing the Bicheno Triangle refurbishment **
- Installing new toilets at the Bicheno Gulch
- Constructing a new bridge with pedestrian section across Orford Rivulet and improved roadway access **
- Working with the Coles Bay Community to construct a foreshore boardwalk around the Esplanade **
- Improving boat trailer parking in Swansea and Coles Bay
- Completing the Bicheno Triangle refurbishment **

****Pending Federal Government Funding**

STRATEGIC PLAN DIRECTION 5:

Be visitor friendly

STRATEGIC OUTCOMES

- Tours, trails and events showcase the natural landscapes, fine wine and fresh produce of the East Coast.
- The East Coast has a common identity and brand developed through collaboration.
- Visitor infrastructure and information is well developed.
- Maria Island becomes a key attraction for intrastate, interstate and international visitors.
- Festivals, events, cultural activities, conferences and meetings bring visitors all year round.
- The East Coast is connected to the Tasman Peninsula by an improved road network.

PERFORMANCE INDICATORS

- Visitation statistics
- Facility usage
- Numbers and attendance at events and conferences
- Market share of state visitors
- Visitors to National Parks
- Grant funds obtained for facility development

KEY INITIATIVES

Council will:

- **Continue to support** East Coast Tourism to promote the region and assist local tourism related businesses.
- **Continue to develop** visitor infrastructure and information delivery.
- **Work with** Department of State Growth, Tourism Tasmania and Parks & Wildlife Tasmania to improve the shared use of the Triabunna Wharf and Marina Precinct and maximise its potential.
- **Within budgetary continue to support** (both financially and in-kind) festivals, events, cultural activities, conferences and meetings to bring visitors to our area all year round.
- **Ensure Triabunna continues to operate** as a safe deep water port for recreational and commercial vessels.

KEY INITIATIVES cont...

With the assistance of Federal & State Government funding Council are:-

- Completing the Bicheno Triangle refurbishment **
- Completing the construction of the Loo with a View at Swansea
- Improving boat trailer parking in Swansea and Coles Bay
- Completing the Coles Bay Boardwalk
- Completing the construction of dog exercise areas

****Pending Federal Government Funding**

STRATEGIC PLAN DIRECTION 6: Foster health and wellbeing

STRATEGIC OUTCOMES

- All families have reasonable access to primary, secondary and tertiary education.
- Communities have access to local health and wellness services and facilities.
- Infrastructure and recreation activities support healthy lifestyles and participation levels.
- Engaged, creative and vibrant communities have the capacity to independently make things happen.
- Townships work together, have open communication and cooperate with one another, whilst keeping their identity.
- There is access to and coordination of, reasonable transport services.
- The Municipality is prepared for emergency events.

PERFORMANCE INDICATORS

- Census population data
- Increase in young families
- School attendance and retention rates
- Levels of educational attainment
- Health data, incidence of lifestyle diseases
- Participation in community projects
- Participation in arts and cultural activities

KEY INITIATIVES

Council will:

- **Continue to advocate** for all families to have fair and reasonable access to primary, secondary and tertiary education.
- **Continue to provide** access to local health and wellness services through the provision and ownership of facilities, or subsidy of rent.
- **Provide** infrastructure and recreational activities within budgetary constraints that support healthy lifestyles and encourage participation levels.
- **Continue to work** with communities to encourage engaged, creative and vibrant communities that have the capacity to work independently to achieve positive outcomes.
- **Encourages townships and villages** to cooperate with each other and engage in open communication, whilst respecting individual identities.
- **Continue to advocate** for appropriate access to and coordination of reasonable transport services.

KEY INITIATIVES cont.....

- **Continue to work** with communities to create town plans to better inform priorities, be prepared for grant opportunities and to make informed decisions.
- **Continue** regular Community Connect Sessions.
- **Continue to maintain** public amenities, parks and recreation areas to meet community needs.
- **Ensure that the municipal area is prepared for emergency events**, with that function driven by the Municipal Emergency Services Building at Swansea. This building has a well-equipped control room to cover any major emergencies.
- **Continue to provide space** for Doctors at the May Shaw Centre.

With the assistance of Federal Government funding Council are:-

- Installing AstroTurf surface on the Bicheno Recreation Ground cricket practice nets
- Working with the Coles Bay Community to construct a foreshore boardwalk around the Esplanade **
- Improving sections of Dolphin Sands road for pedestrian and bike rider safety **
- Making improvements to various halls including painting, amenity refurbishment, kitchen upgrade, new chairs, playground rejuvenation
- Creating a community hub including a community shed and re-use shop, community meeting room & amenities & PCYC gym at Swansea
- Refurbishing the scorers box at Swansea Recreation Ground
- Installing new footpath along Franklin Street Swansea **
- Installing new cricket practice nets with astroturf surface at the Orford Cricket Ground
- Installing a new electronic score board at the Triabunna Recreation Ground
- Constructing new tennis courts and clubroom at the Triabunna Recreation Ground
- Installing catch nets for window protection for the Triabunna Recreation Ground Clubrooms
- Completing the construction of dog exercise areas

****Pending Federal Government Funding**

Account	YTD Actual 30- Apr-19	YTD Budget 30- Apr-19	Budget Var	Var %	Estimate 30/06/2019	2018/19 Budget	2019/20 Budget
Operating Income							
Rate Revenue	7,687,224	7,749,362	(62,138)	-1%	7,684,502	7,749,362	8,502,440
Statutory Charges	451,577	429,150	22,427	5%	528,615	526,200	534,500
User Charges	707,596	961,430	(253,834)	-26%	757,943	1,130,215	1,100,127
Grants	481,996	539,075	(57,080)	-11%	1,325,811	767,897	1,282,653
Interest & Investment Revenue	247,758	402,092	(154,334)	-38%	671,980	666,759	674,400
Contributions	32,409	62,500	(30,092)	-48%	34,000	100,000	37,000
Other Revenue	1,404,448	1,425,087	(20,639)	-1%	1,534,767	1,664,664	1,434,006
Net Gain/Loss Assets - Gross sales revenue of asset	38,712	61,227	(22,515)	-37%	67,324	91,227	50,000
Total Operating Income	11,051,719	11,629,923	(578,204)	-5%	12,604,942	12,696,324	13,615,126
Total Operating Income	11,051,719	11,629,923	(578,204)	-5%	12,604,942	12,696,324	13,615,126
Capital Income							
Grants Commonwealth Capital - Other	85,000	156,000	(71,000)	-46%	1,427,500	2,466,000	1,900,000
Grants Commonwealth Capital - Roads to Recovery	256,348	439,000	(182,652)	-42%	512,696	622,000	401,000
Grants State Capital - Other	537,720	31,000	506,720	1635%	422,720	62,000	0
Total Capital Grants	879,068	626,000	253,068	40%	2,362,916	3,150,000	2,301,000
Other Income							
Other Revenue - PPRWS Reimbursemenf of Principal Loan	0	0	0	0%	0	0	61,394
Total Other Income	0	0	0	0%	0	0	61,394
Total Capital Income	879,068	626,000	253,068	40%	2,362,916	3,150,000	2,362,394

Account	YTD Actual 30- Apr-19	YTD Budget 30- Apr-19	Budget Var	Var %	Estimate 30/06/2019	2018/19 Budget	2019/20 Budget
Operating Expenses							
Employee Costs	3,511,920	3,803,026	(291,106)	-8%	4,336,232	4,549,673	5,174,067
Materials & Services	4,814,058	4,643,930	170,128	4%	5,870,229	5,532,258	5,571,860
Depreciation	1,853,988	1,853,988	0	0%	2,173,968	2,224,577	2,336,478
Interest	73,461	128,229	(54,768)	-43%	122,385	220,000	229,035
Other Expenses	157,670	146,200	11,470	8%	202,456	189,816	219,000
Internal Plant used on Capital Jobs	0	0	0	0%	(135,000)	(180,000)	(135,000)
Net Gain/Loss Assets - W.D.V. of asset sold	12,385	0	12,385	0%	0	0	0
Internal Plant Hire - net recoveries	11,113	116,000	(104,887)	-90%	(24,748)	0	(80,780)
Employee Oncosts	(41,314)	0	(41,314)	0%	0	0	0
Total Operating Expenses	10,393,282	10,691,373	(298,091)	-3%	12,545,521	12,536,324	13,314,660
Net Profit	658,437	938,550	(280,113)	(0)	59,421	160,000	300,466
Total Comprehensive Result (incl Capital Income)	1,537,505	1,564,550	(27,045)	-2%	2,422,337	3,310,000	2,662,860

Account	31 May 2019	30/06/2019	30 June 2020	30 Jun 2018
Assets				
Current Assets				
Cash & Cash Equivalents	3,827,997	2,593,144	1,542,900	1,403,274
Trade & Other Receivables	514,741	500,000	500,000	453,000
Inventories	27,425	27,425	27,425	27,425
Other Assets	113,603	10,000	10,000	250,364
Total Current Assets	4,483,765	3,130,569	2,080,325	2,134,063
Non-current Assets				
Trade & Other Receivables	20,729	20,729	20,729	20,729
Investment in Water Corporation	31,951,739	31,951,739	31,951,739	31,951,739
Property, Infrastructure, Plant & Equipment				
Fixed Assets	105,173,075	109,811,888	115,637,310	104,913,301
Total Property, Infrastructure, Plant & Equipment	105,173,075	109,811,888	115,637,310	104,913,301
Total Non-current Assets	137,145,542	141,784,356	147,609,778	136,885,768
Miscellaneous Accounts				
Work in Progress	7,538,814	4,000,000	1,000,000	3,301,100
Total Miscellaneous Accounts	7,538,814	4,000,000	1,000,000	3,301,100
Total Assets	149,168,121	148,914,925	150,690,103	142,320,931
Liabilities				
Current Liabilities				
Trade & Other Payables	1,418,935	850,000	850,000	864,493
Trust Funds & Deposits	152,425	152,425	152,425	57,984
Provisions	715,572	780,000	680,000	715,572
Interest bearing Loans & Borrowings	1,012,394	1,402,910	406,914	1,221,053
Total Current Liabilities	3,299,326	3,185,335	2,089,339	2,859,102
Non-current Liabilities				
Provisions	136,168	100,000	120,000	136,168
Interest Bearing Loans & Borrowings	6,056,952	5,635,699	6,228,786	2,550,877
Total Non-current Liabilities	6,193,120	5,735,699	6,348,786	2,687,045
Total Liabilities	9,492,446	8,921,034	8,438,125	5,546,147
Net Assets	139,675,675	139,993,891	142,251,978	136,774,783
Equity				
Current Year Earnings	2,501,980	2,422,337	2,662,860	3,270,223
Equity - Surplus/Deficit Prior Years	73,751,744	74,571,554	76,589,118	70,481,521
Equity - Reserves	63,421,951	63,000,000	63,000,000	63,023,039
Total Equity	139,675,675	139,993,891	142,251,978	136,774,783

Budget Statement of Cash Flows

Glamorgan Spring Bay Council for the year ended 30 June 2020

Account	Jul 2018-Apr 2019	Budget 2020	Estimate 2019	2018
Operating Activities				
Receipts from customers	10,608,368	12,224,973	11,575,589	10,891,790
Payments to suppliers and employees	(9,300,493)	(11,649,880)	(11,300,487)	(11,218,077)
Receipts from operating grants	481,996	1,282,653	1,325,811	1,442,274
Cash receipts from other operating activities	122,495	300,000	270,759	276,592
Net Cash Flows from Operating Activities	1,912,365	2,157,746	1,871,671	1,392,579
Investing Activities				
Proceeds from sale of property, plant and equipment	42,038	600,000	67,324	28,460
Payment for property, plant and equipment	(3,186,359)	(5,711,900)	(5,262,846)	(4,602,510)
Receipts from capital grants	852,840	2,301,000	1,225,245	2,786,920
Net Cash Flows from Investing Activities	(2,291,481)	(2,810,900)	(3,970,277)	(1,787,131)
Financing Activities				
Trust funds & deposits	71,400	0	71,400	(8,300)
Proceeds from short-term loans	1,000,000	0	1,000,000	0
Repayment of short-term loans	(1,000,000)	(1,000,000)	(1,000,000)	500,000
Proceeds from long-term loans	3,340,861	1,000,000	3,559,531	0
Repayment of long-term loans	(146,103)	(397,090)	(287,379)	(207,816)
Other cash items from financing activities	0	0	0	(6,786)
Net Cash Flows from Financing Activities	3,266,158	(397,090)	3,343,552	277,099
Net Cash Flows	2,887,042	(1,050,244)	1,244,946	(117,453)
Cash and Cash Equivalents				
Cash and cash equivalents at beginning of period	1,348,197	2,593,144	1,348,197	1,465,651
Cash and cash equivalents at end of period	4,235,239	1,542,900	2,593,144	1,348,197
Net change in cash for period	2,887,042	(1,050,244)	1,244,946	(117,453)

Budget Capital Works Summary

Glamorgan Spring Bay Council for the year ended 30 June 2020

New Capital	\$
Roads, Footpaths, Kerbs	209,000
Parks, Reserves, Walking Tracks, Cemeteries	469,000
Council Buildings	286,500
Plant & Equipment	48,000
Municipal	30,000
Total New Capital	1,042,500
Renewal of Assets	
Roads, Footpaths, Kerbs	965,500
Parks, Reserves, Walking Tracks, Cemeteries	185,000
Stormwater, Drainage	12,000
Council buildings	443,100
Bridges, Culverts	60,000
Plant & Equipment	3,800
Total Renewal Capital	1,669,400
Prosser Plains Raw Water Scheme	3,000,000
Total Capital Works	5,711,900

Statement of Public Health Goals

Council will:

- Conduct immunisation clinics, annual school immunisations and promote the need for immunisation.
- Ensure proper provision of onsite effluent disposal in compliance with relevant legislation.
- Undertake routine inspection of places of public assembly, food premises, public health risk activities, water carters, recreational waters, and private water supplies to ensure compliance with relevant legislation.
- Promptly investigate environmental health complaints.
- Maintain an effective analysis program for food, recreational waters and general complaints.
- Provide appropriate support to medical professionals throughout the municipal area to ensure the community has access to the best medical care we can provide.
- Provide appropriate support to ensure May Shaw Health Centre remains an integral part of the municipality.
- Offer Councillors and Staff free “flu” vaccines and any other vaccines related to serious illness that could be contracted via contact.



Glamorgan Spring Bay Council

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