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Developed as at December 2019

### **Executive Summary and Legislative Requirement**

The Glamorgan Spring Bay Council's Annual Plan for 2019-2020 financial year has been prepared and adopted by Council in accordance with the provisions of the *Local Government Act 1993* in that it:

- is consistent with the Council's strategic plan
- includes a statement of the manner in which the council is to meet the goals and objectives of the strategic plan
- include a summary of the estimates adopted by Council
- includes a summary of the major strategies to be used in relation to the council's public health goals and objectives.

The Annual Plan is one of Council's main reporting documents and provides specific information about the services and projects Council will undertake during the financial year in order to achieve the objectives and goals outlined in the Glamorgan Spring Bay Community Strategic Plan, July 2013 (Vision to 2020). The Budget Estimates provide information about how Council will fund those services and projects during the financial year.

Council has engaged a consultant to work with Community, Council and Staff to create a new Strategic Plan. It is envisaged that this document will be considered by Council at its 25 February 2020 Ordinary Council Meeting.

Funding the operations of Council requires careful financial planning. Under the Local Government Act 1993 it is necessary for Council to continue developing the full funding of depreciation obligations, which will assist in ensuring that the financial viability of Council can be strategically managed in the future. This Annual Plan is consistent in the objectives.

#### COUNCILLORS @ 30 JUNE 2019

Debbie Wisby – Mayor Annie Browning

Jenny Woods – Deputy Mayor Rob Churchill

Cheryl Arnol Keith Pyke

KEITH BREHENY MICHAEL SYMONS

#### SUMMARY OF THE ESTIMATES FOR THE 2019/2020 FINANCIAL YEAR

Estimated revenue of the Council \$15,846,324
Estimated Expenditure of the Council \$12,536,324

Estimated Borrowings by the Council \$1,000,000 (further \$600,000 approved)

Estimated Capital Works of the Council \$5,711,900

# **Key Focus Areas and Summary of Strategies** and Initiatives for 2019/2020

#### STRATEGIC PLAN - DIRECTION 1: BUILD OUR COMMUNITY INFRASTRUCTURE

Council have focussed on improving its roads to provide a safe and well maintained network and will continue to lobby State Government to ensure constant improvement of their road network.

Council are working with Department of State Growth, Tourism Tasmania and Parks & Wildlife Tasmania to improve the shared use of the Triabunna Wharf and Marina Precinct and maximise its potential.

#### With the assistance of Federal Government funding Council are:-

- installing dog exercise yards in Bicheno, Swanwick, Swansea, Triabunna, Orford and Buckland
- making improvements to various halls including painting, amenity refurbishment, kitchen upgrade, new chairs, playground rejuvenation
- working with the Bicheno Community to improve the foreshore, parking and Gulch to improve the shared use of the area and protect flora and fauna
- completing the Bicheno Triangle refurbishment
- installing new toilets at the Bicheno Gulch
- installing astroturf surface on the Bicheno Recreation Ground cricket practice nets
- working with the Coles Bay Community to construct a foreshore boardwalk around the Esplanade
- installing new subsurface irrigation, pumps and tank at Coles Bay
- improving sections of Dolphin Sands road for pedestrian and bike rider safety
- installation of new footpath along Franklin Street Swansea
- completing the construction of the Loo with a View at Swansea
- creating a community hub including a community shed and re-use shop, community meeting room & amenities & PYCY gym at Swansea
- refurbishing scorers box at Swansea Recreation Ground
- constructing a new bridge with pedestrian section across Orford Rivulet and improved roadway access
- installing new cricket practice nets with astroturf surface at the Orford Cricket Ground
- installing a new electronic score board at the Triabunna Recreation Ground
- constructing new tennis courts and clubroom at the Triabunna Recreation Ground

#### With the assistance of Federal Government Roads to Recovery funding Council are:-

 completing a road extension to Sinclair Street Bicheno in preparation for the proposed Bicheno Ambulance Station

#### Key Focus Areas and Summary of Strategies and Initiatives for 2019/2020 continued...

#### **Council will fund:**

- bitumen sealing 700m of Saltworks Road Little Swanport
- sealed road pavement repairs/upgrades municipal wide
- installation of catch nets for window protection for the Triabunna Recreation Ground Clubrooms

#### With the assistance of State Government Council are:

- constructing a gravel path river walk in Buckland
- improving boat trailer parking in Swansea and Coles Bay

**Council will continue to work** with communities to create town plans to better inform priorities, be prepared for grant opportunities and for Council to make informed decisions.

**Council are committed** to continuing regular Community Connect Sessions.

**Council will continue to maintain** public amenities, parks and recreation areas to meet community needs.

**The municipal area is prepared for emergency events** with the Municipal Emergency Services Building at Swansea. This building has a well-equipped control room for any major emergencies in the municipal area.

#### STRATEGIC PLAN DIRECTION 2: Age well in our communities

**Council will continue to work** closely with the May Shaw Health Centre for the provision of aged care services across the municipality.

Council owns and operates Eldercare Units in Triabunna.

**Council will continue to encourage** and facilitate opportunities for further aged care housing/facility options and affordable housing.

**Council will continue to work** with the South East Region Development Association for the provision of training opportunities in the aged care space.

# **STRATEGIC PLAN DIRECTION 3:** Grow our economy and employment opportunities

**Council is continuing to facilitate** opportunities for development and provide a diverse economic base of sufficient scale for a range of employment opportunities throughout the municipal area.

**Council will continue to encourage** and facilitate opportunities for affordable housing.

**Council will continue to work** with the South East Region Development Association for the provision of training opportunities particularly in the areas of agriculture, aquaculture, viticulture and hospitality.

**Triabunna continues to operate** as a safe deep water port for recreational and commercial vessels.

**Council will continue working** with the State and Federal Government and East Coast Tourism to maximise economic and employment opportunities in the municipal area.

# **STRATEGIC PLAN DIRECTION 4:** Protect and promote our natural beauty, environment and heritage

**Council will continue** to provide a clean and healthy environment within resource capabilities.

**Encourage towns and villages** to develop and grow but not at the expense of their individual character and identity.

Manage development so as to not compromise our natural beauty or cultural heritage.

#### STRATEGIC PLAN DIRECTION 5: Be visitor friendly

**Council has continued to support** East Coast Tourism to promote the region and assist local tourism related businesses.

**Council has continued to develop** visitor infrastructure and information delivery.

**Council are working** with Department of State Growth, Tourism Tasmania and Parks & Wildlife Tasmania to improve the shared use of the Triabunna Wharf and Marina Precinct and maximise its potential.

Within budgetary constraints Council will continue to support (both financially and in-kind) festivals, events, cultural activities, conferences and meetings to bring visitors to our area all year round.

#### STRATEGIC PLAN DIRECTION 6: Foster health and well-being

**Council will continue to advocate** for all families to have fair and reasonable access to primary, secondary and tertiary education.

**Council continues to provide** access to local health and wellness services through the provision and ownership of facilities, or subsidy of rent.

**Council provides** infrastructure and recreational activities within budgetary constraints that support healthy lifestyles and encourage participation levels.

**Council continues to work** with communities to encourage engaged, creative and vibrant communities that have the capacity to work independently to achieve positive outcomes.

**Council encourages townships and villages** to cooperate with each one other and engage in open communication, whilst respecting individual identities.

**Council will continue to advocate** for appropriate access to and coordination of reasonable transport services.

### **Budget Profit and Loss**

Account	YTD Actual 30- Apr-19	YTD Budget 30- Apr-19	Budget Var	Var %	Estimate 30/06/2019	2018/19 Budget	2019/20 Budget
Operating Income							
Rate Revenue	7,687,224	7,749,362	(62,138)	-1%	7,684,502	7,749,362	8,502,440
Statutory Charges	451,577	429,150	22,427	2%	528,615	526,200	534,500
User Charges	707,596	961,430	(253,834)	-26%	757,943	1,130,215	1,100,127
Grants	481,996	539,075	(57,080)	-11%	1,325,811	767,897	1,282,653
Interest & Investment Revenue	247,758	402,092	(154,334)	-38%	671,980	666,759	674,400
Contributions	32,409	62,500	(30,092)	48%	34,000	100,000	37,000
Other Revenue	1,404,448	1,425,087	(20,639)	-1%	1,534,767	1,664,664	1,434,006
Net Gain/Loss Assets - Gross sales revenue of asset	38,712	61,227	(22,515)	-37%	67,324	91,227	50,000
Total Operating Income	11,051,719	11,629,923	(578,204)	-2%	12,604,942	12,696,324	13,615,126
Total Operating Income	11,051,719	11,629,923	(578,204)	%9-	12,604,942	12,696,324	13,615,126
Capital Income							
Grants Commonwealth Capital - Other	85,000	156,000	(71,000)	46%	1,427,500	2,466,000	1,900,000
Grants Commonwealth Capital - Roads to Recovery	256,348	439,000	(182,652)	42%	512,696	622,000	401,000
Grants State Capital - Other	537,720	31,000	506,720	1635%	422,720	62,000	0
Total Capital Grants	879,068	626,000	253,068	40%	2,362,916	3,150,000	2,301,000
Other Income							
Other Revenue - PPRWS Reimbursemenf of Principal Loan	0	0	0	%0	0	0	61,394
Total Other Income	0	0	0	<b>%0</b>	0	0	61,394
Total Capital Income	879,068	626,000	253,068	40%	2,362,916	3,150,000	2,362,394

### **Budget Profit and Loss** *continued...*

Account	YTD Actual 30- Apr-19	YTD Budget 30- Apr-19	Budget Var	Var %	Estimate 30/06/2019	2018/19 Budget	2019/20 Budget
Operating Expenses							
Employee Costs	3,511,920	3,803,026	(291,106)	%8-	4,336,232	4,549,673	5,174,067
Materials & Services	4,814,058	4,643,930	170,128	4%	5,870,229	5,532,258	5,571,860
Depreciation	1,853,988	1,853,988	0	%0	2,173,968	2,224,577	2,336,478
Interest	73,461	128,229	(54,768)	-43%	122,385	220,000	229,035
Other Expenses	157,670	146,200	11,470	8%	202,456	189,816	219,000
Internal Plant used on Capital Jobs	0	0	0	%0	(135,000)	(180,000)	(135,000)
Net Gain/Loss Assets - W.D.V. of asset sold	12,385	0	12,385	%0	0	0	0
Internal Plant Hire - net recoveries	11,113	116,000	(104,887)	%06-	(24,748)	0	(80,780)
Employee Oncosts	(41,314)	0	(41,314)	%0	0	0	0
Total Operating Expenses	10,393,282	10,691,373	(298,091)	-3%	12,545,521	12,536,324	13,314,660
Net Profit	658,437	938,550	(280,113)	(0)	59,421	160,000	300,466
Total Comprehensive Result (incl Capital Income)	1,537,505	1,564,550	(27,045)	-5%	2,422,337	3,310,000	2,662,860

# **Budget Statement of Financial Position**

### Glamorgan Spring Bay Council as at 30 June 2020

Account	31 May 2019	30/06/2019	30 June 2020	30 Jun 2018
Assets				
Current Assets				
Cash & Cash Equivalents	3,827,997	2,593,144	1,542,900	1,403,274
Trade & Other Receivables	514,741	500,000	500,000	453,000
Inventories	27,425	27,425	27,425	27,425
Other Assets	113,603	10,000		250,364
Total Current Assets	4,483,765	3,130,569	2,080,325	2,134,063
Trade & Other Receivables	927 02	20 729	20 729	20 729
Investment in Water Corporation	31 951 739	31 951 739	310	31 951 739
Property, Infrastructure, Plant & Equipment				
Fixed Assets	105,173,075	109,811,888	115,637,310	104,913,301
Total Property, Infrastructure, Plant & Equipment	105,173,075	109,811,888		104,913,301
Total Non-current Assets Miscellaneous Accounts	137,145,542	141,784,356	147,609,778	136,885,768
Work in Progress	7,538,814	4,000,000	1,000,000	3,301,100
Total Miscellaneous Accounts	7,538,814	4,000,000		3,301,100
Total Assets	149,168,121	148,914,925	150,690,103	142,320,931
Liabilities				
Current Liabilities				
Trade & Other Payables	1,418,935	850,000	850,000	864,493
Trust Funds & Deposits	152,425	152,425	152,425	57,984
Provisions	715,572	780,000	000'089	715,572
Interest bearing Loans & Borrowings	1,012,394	1,402,910	406,914	1,221,053
Total Current Liabilities Non-current Liabilities	3,299,326	3,185,335	2,089,339	2,859,102
Provisions	136,168	100,000	120,000	136,168
Interest Bearing Loans & Borrowings	6,056,952	5,635,699	6,228,786	2,550,877
Total Non-current Liabilities	6,193,120	5,735,699	6,348,786	2,687,045
Total Liabilities	9,492,446	8,921,034	8,438,125	5,546,147
Net Assets	139,675,675	139,993,891	142,251,978	136,774,783
Equity				
Current Year Earnings	2,501,980	2,422,337	2,662,860	3,270,223
Equity - Surplus/Deficit Prior Years	73,751,744	74,571,554	76,589,118	70,481,521
Equity - Reserves	63,421,951	63,000,000	63,000,000	63,023,039
H-44-1 T	130 675 675	120 002 801	142 251 978	126 774 782

# **Budget Statement of Cash Flows**

Account	Jul 2018-Apr 2019	Budget 2020	Estimate 2019	2018
Operating Activities				
Receipts from customers	10,608,368	12,224,973	11,575,589	10,891,790
Payments to suppliers and employees	(9,300,493)	(11,649,880)	(11,300,487)	(11,218,077)
Receipts from operating grants	481,996	1,282,653	1,325,811	1,442,274
Cash receipts from other operating activities	122,495	300,000	270,759	276,592
Net Cash Flows from Operating Activities	1,912,365	2,157,746	1,871,671	1,392,579
Investing Activities				
Proceeds from sale of property, plant and equipment	42,038	000'009	67,324	28,460
Payment for property, plant and equipment	(3,186,359)	(5,711,900)	(5,262,846)	(4,602,510)
Receipts from capital grants	852,840	2,301,000	1,225,245	2,786,920
Net Cash Flows from Investing Activities	(2,291,481)	(2,810,900)	(3,970,277)	(1,787,131)
Financing Activities				
Trust funds & deposits	71,400	0	71,400	(8,300)
Proceeds from short-term loans	1,000,000	0	1,000,000	0
Repayment of short-term loans	(1,000,000)	(1,000,000)	(1,000,000)	500,000
Proceeds from long-term loans	3,340,861	1,000,000	3,559,531	0
Repayment of long-term loans	(146,103)	(397,090)	(287,379)	(207,816)
Other cash items from financing activities	0	0	0	(6,786)
Net Cash Flows from Financing Activities	3,266,158	(397,090)	3,343,552	277,099
Net Cash Flows	2,887,042	(1,050,244)	1,244,946	(117,453)
Cash and Cash Equivalents				
Cash and cash equivalents at beginning of period	1,348,197	2,593,144	1,348,197	1,465,651
Cash and cash equivalents at end of period	4,235,239	1,542,900	2,593,144	1,348,197

# **Budget Capital Works Summary**

New Capital	\$
Roads, Footpaths, Kerbs	209,000
Parks, Reserves, Walking Tracks, Cemeteries	469,000
Council Buildings	286,500
Plant & Equipment	48,000
Municipal	30,000
Total New Capital	1,042,500
Renewal of Assets	
Roads, Footpaths, Kerbs	965,500
Parks, Reserves, Walking Tracks, Cemeteries	185,000
Stormwater, Drainage	12,000
Council buildings	443,100
Bridges, Culverts	60,000
Plant & Equipment	3,800
Total Renewal Capital	1,669,400
Prosser Plains Raw Water Scheme	3,000,000
Total Capital Works	5,711,900

#### **Statement of Public Health Goals**

#### **Council will:**

- Conduct immunisation clinics, annual school immunisations and promote the need for immunisation.
- Ensure proper provision of onsite effluent disposal in compliance with relevant legislation.
- Undertake routine inspection of places of public assembly, food premises, public health risk activities, water carters, recreational waters, and private water supplies to ensure compliance with relevant legislation.
- Promptly investigate environmental health complaints.
- Maintain an effective analysis program for food, recreational waters and general complaints.
- Provide appropriate support to medical professionals throughout the municipal area to ensure the community has access to the best medical care we can provide.
- Provide appropriate support to ensure May Shaw Health Centre remains an integral part of the municipality.
- Offer Councillors and Staff free "flu" vaccines and any other vaccines related to serious illness that could be contracted via contact.





### Glamorgan Spring Bay Council

9 Melbourne Street (PO Box 6), Triabunna, Tasmania 7190

Ph: (03) 6256 4777 Fax: (03) 6256 4774

Email: admin@freycinet.tas.gov.au Opening Hours: 9:00am – 5:00pm Cashier Hours: 9:00am – 4:30pm

www.gsbc.tas.gov.au