

Special Council Meeting - 6 July 2023 Attachments

**2.1 DRAFT - 2023/2024 ANNUAL PLAN.....2**

2.1.1 GSBC Annual Plan 2023-2024.....2

# GLAMORGAN SPRING BAY COUNCIL **ANNUAL PLAN** **2023/24**

**DRAFT**



About Our Annual Plan	4
Message from the Mayor and General Manager	6
Our Vision, Guiding Principles & Key Foundations	8
Our Councillors	10
Our Organisational Structure	12
Strategic Priority 1   OUR GOVERNANCE AND FINANCE	14
Strategic Priority 2   OUR COMMUNITIES HEALTH AND WELLBEING	16
Strategic Priority 3   OUR PEOPLE	18
Strategic Priority 4   OUR INFRASTRUCTURE AND SERVICES	20
Strategic Priority 5   OUR ENVIRONMENT	22
Our Budget Estimates	24
Our Public Health Statement	30

*Cover photo: Freycinet Peninsula from Triabunna*



# GLAMORGAN SPRING BAY COUNCIL **ANNUAL PLAN** **2023/24**

## ABOUT OUR ANNUAL PLAN

It is very pleasing to reflect on the past year, the positive outcomes achieved and to present the Glamorgan Spring Bay Council 2023/2024 Annual Plan.

Business performance continues to track well in accordance with our Long-Term Financial Management Plan and Asset Management Plans that have now been in place for two years. Importantly Council has ensured that these strategic plans are updated and remain relevant.

The ongoing inequity in the distribution of untied financial assistance base grants by the State Grants Commission to the 29 Councils in Tasmania remains a significant concern. At the time of writing the State Government and the Grants Commission had indicated they would review how the base grant is calculated, however in the interim Council receives approximately \$1M less than what other rural Councils receive annually. We hope the review results in a fairer and more equitable outcome for the Glamorgan Spring Bay community.

Council conducted a Community Budget Survey in early 2023 to assist in informing this Annual Plan and the 2023/24 financial year budget. It was very encouraging for us to have such significant feedback from the community with 452 residents responding to the survey, representing 9% of our population. Over 57% of respondents were over the age of 55 which reflects our municipal areas ageing population. Our demographic range across 16 municipal locations was well covered with another 33% between the ages of 25-54 and 10% under the age of 24.

Council followed up on the survey with four Community Connect sessions in Coles Bay, Bicheno, Swansea and Triabunna to engage with you about what we had heard through the survey. The sessions saw productive discussions with more opportunity for feedback to further assist and inform Council budget considerations and this Annual Plan.





The five strategic pillars highlighted in the Community Strategic Plan match up to community feedback in the survey.

1. Our Governance and Finance
2. Our Community Health and Wellbeing
3. Our People
4. Our Infrastructure and Services
5. Our Environment

Consistent with community feedback and the five strategic pillars, Councils' financial sustainability journey has been focused on;

- Sustainability where Council can continue to adequately manage its assets on behalf of the community for future generations.
- Rebuilding of cash reserves from a level considered unacceptable for a sustainable business whilst continuing to deliver reliable and affordable services to the community.

- Ensures costs are appropriate for the value of services delivered
- Identifying risks and managing these on behalf of the community to an appetite that is acceptable
- Reducing debt as is affordable by available cashflow

Major financial impacts requiring budget adjustments have occurred in waste management, in the form of increased transport and waste management costs outside of Councils control. The significant increased costs to Council is reflected in the Plan.

The 2023/2024 Annual Plan demonstrates Glamorgan Spring Bay Council's commitment to providing customer focused services that improve the community's wellbeing despite the financial challenges.

*View of Wineglass Bay from The Hazards*



## MESSAGE FROM THE MAYOR AND GENERAL MANAGER

It is a pleasure to present the Glamorgan Spring Bay Council 2023/2024 Annual Plan.

Council's capital works program is funded primarily from grants for new works and upgrades, and Council revenue for renewal priorities. It is critically important that Council maintains a service level for asset renewals that aligns with the Asset Management Plans. To not do so results in an ever increasing backlog of deferred works and a deteriorating assets.

The 2023/2024 capital program of \$7.32M is comprised of \$3.256M in carry forward projects; \$3.436M in renewals; \$.63M in projects delivering new assets and Government funding of \$4.872M.

Total budget for each category are:

- Roads and associated infrastructure = \$2.514M
- Parks and Reserves = \$2.535M
- Stormwater and Drainage = \$0.325M
- Buildings = \$0.717M
- Marine Infrastructure = \$0.224M
- Bridges and Culverts = \$0.691M
- Plant and Equipment = \$0.315M

Global fuel costs continue to increase which means Council must, more than ever, focus on reducing its reliance on fossil fuel as we continue our journey to a more environmentally friendly future. Council has and will continue to collaborate with stakeholders to expand the electric vehicle charging network on the east coast. Our municipality now has three electric vehicle charging stations at Swansea,

Triabunna and Bicheno with investigations underway to expanding the network at other locations within the municipality.

There has been ongoing community support for improved walking and cycling facilities which in turn support community health and wellbeing and reduces impacts on the environment. We are pleased to announce that Council will be undertaking its first municipal Walking and Cycling Strategy in 2023/2024

Council remains committed to providing ongoing support for our community through its Small Grants Program and events budget. Events supported by Council celebrate and engage local communities and promote tourism to our region. The Small Grants Program provides support to not-for-profit organisations and community groups wishing to undertake activities and community-based programs that involve, engage, and benefit the Glamorgan Spring Bay community.

Glamorgan Spring Bay municipal area continues to experience growth with around 277 development applications processed in the last year. We are one of the fastest growing municipalities in Tasmania. The trend looks set to continue and Council, as a planning authority, has a responsibility to ensure that our growth occurs in a way that supports our community vision and expectations. We will continue to advocate at all levels of government for investment to support our growing community.



This Annual Plan outlines the costs for Council to operate and provide medical practices in our municipality funded by the ratepayer through a medical levy. Despite a lack of assistance from Federal or State Government, Glamorgan Spring Bay Council remains committed to continuing to provide reliable and sustainable medical services. To this end, a Request for Tender is currently advertised seeking expert providers interested in managing a sustainable governance structure for medical practices at Bicheno and Triabunna. Council values the services provided by the Swansea General Practice and looks forward to discussing any opportunity that may arise for them to be included in the new governance model once established.

It has been encouraging for Council to see the priorities set out in this plan for the coming financial year align with Council's Community Strategic Plan 2020-2029, the ten-year Long Term Financial Management Plan and importantly your feedback on the 2023 Community Budget Survey. Our Annual Plan budget continues the journey towards a stable and sustainable footing.

At the time of writing the State Government had progressed over 16 months, a - 'Future of Local Government Review'. The purpose of the review is to assess the way Councils currently and historically have worked and to make recommendations on how Councils can meet the challenges and opportunities the community will face in the future. The review process recognises the fact that we live in a rapidly changing world, and Local Government



needs to be a responsive and capable sector to meet future community needs. The Review Board has identified that boundary consolidations and shared services both have a role to play in future reform. To that end, the future of Glamorgan Spring Bay Council is unknown at this time.

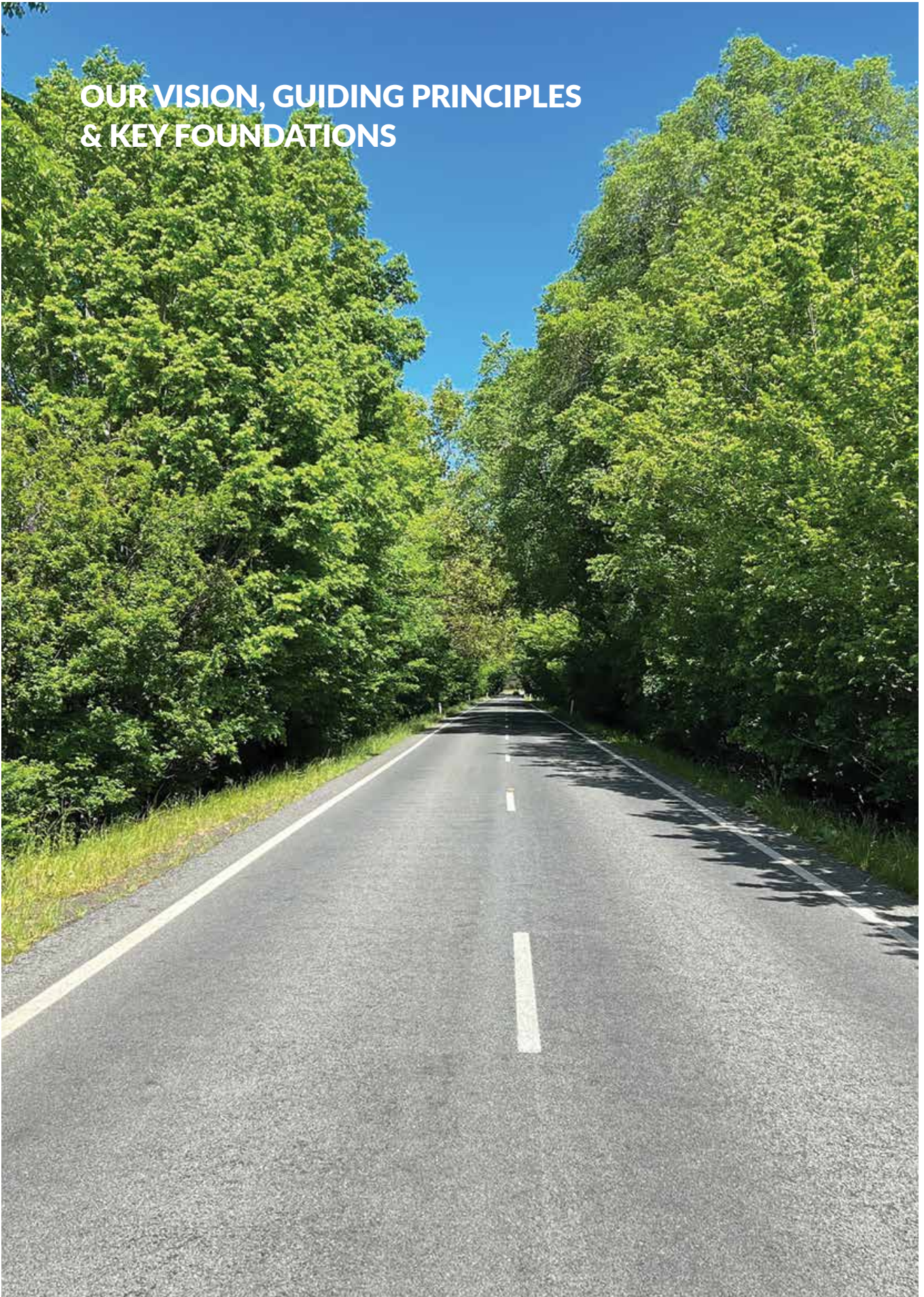
Glamorgan Spring Bay has made submissions to the Review Board and will continue to engage with them and other municipalities as the process runs its course. A final report from the Review Board is due to be presented to the Minister for Local Government and Parliament for consideration on the 30 September 2023.

We all want Glamorgan Spring Bay to be prosperous, vibrant and inclusive, a place where people want to live, work and visit. The activities and budget set out in this plan will serve us well in our collective vision. We commend our Annual Plan to you and thank you for taking the time to read it.





## OUR VISION, GUIDING PRINCIPLES & KEY FOUNDATIONS





## Our Vision

We want Glamorgan Spring Bay to be:

Prosperous, vibrant and inclusive. A place where people want to live, work and visit.

## Our Guiding Principles

We will seek to:

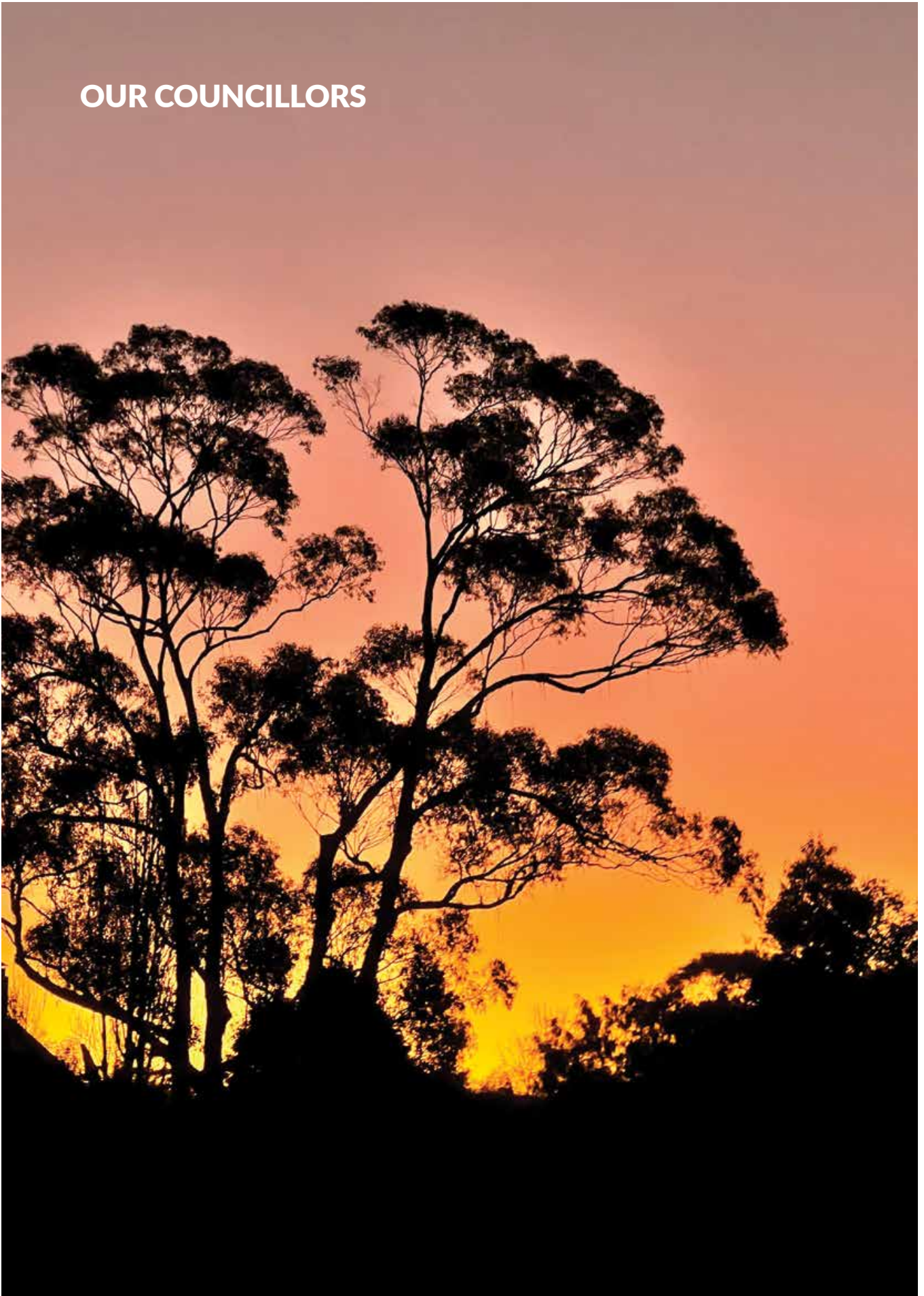
- Balance economic and tourism growth whilst preserving our lifestyle, celebrating our rich history and protecting the region's unique and precious characteristics.
- Reinforce and draw on the strengths of our communities at both a local and regional level.
- Attract and welcome people of all backgrounds, cultures and ages to live in our region.
- Take an East Coast perspective but also acknowledge the differing needs and priorities of each town or area.
- Ensure that our current expenditure and ongoing commitments fall within our means so that rates can be maintained at a manageable and affordable level.
- Draw on the knowledge and expertise of local people and communities in shaping and delivering our initiatives and plans – listening to and taking account of ideas and feedback from residents, businesses and ratepayers.
- Communicate and explain Council's decisions and reasons in an open and timely manner.

## Key Foundations

The key foundations underpinning our future success are:

- Sound governance and financial management.
- Cohesive, inclusive and resilient communities.
- The creation of a positive working environment.
- The delivering of high quality, cost-effective infrastructure and services.
- Collaboration with our communities to value, manage and improve our natural resources.

## OUR COUNCILLORS



## Our Elected Representatives



*Mayor – Cheryl Arnol*



*Deputy Mayor – Michael Symons*



*Councillor – Rob Churchill*



*Councillor – Neil Edwards*



*Councillor – Greg Luck*



*Councillor – Carole McQueeney*



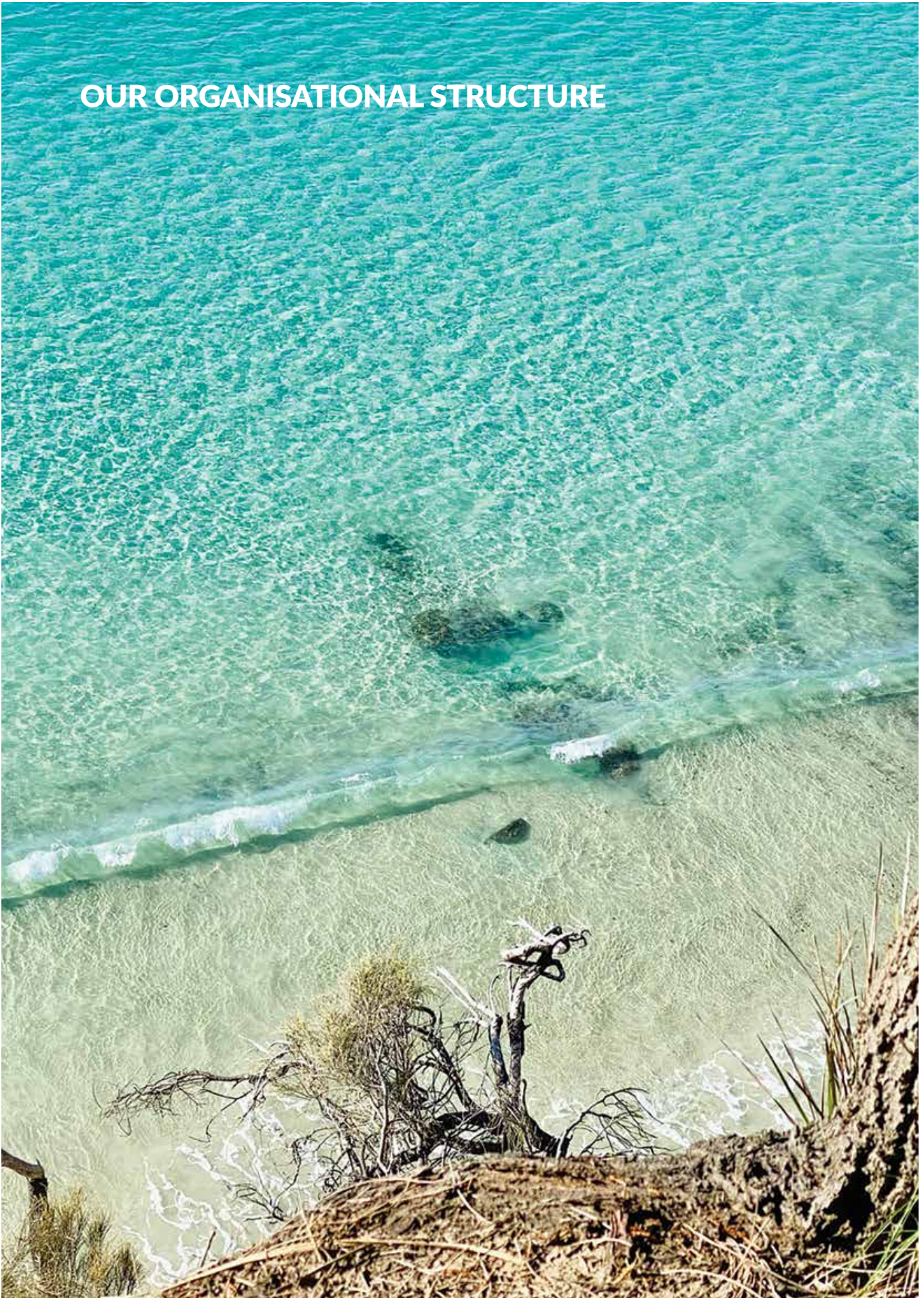
*Councillor – Jenny Woods*



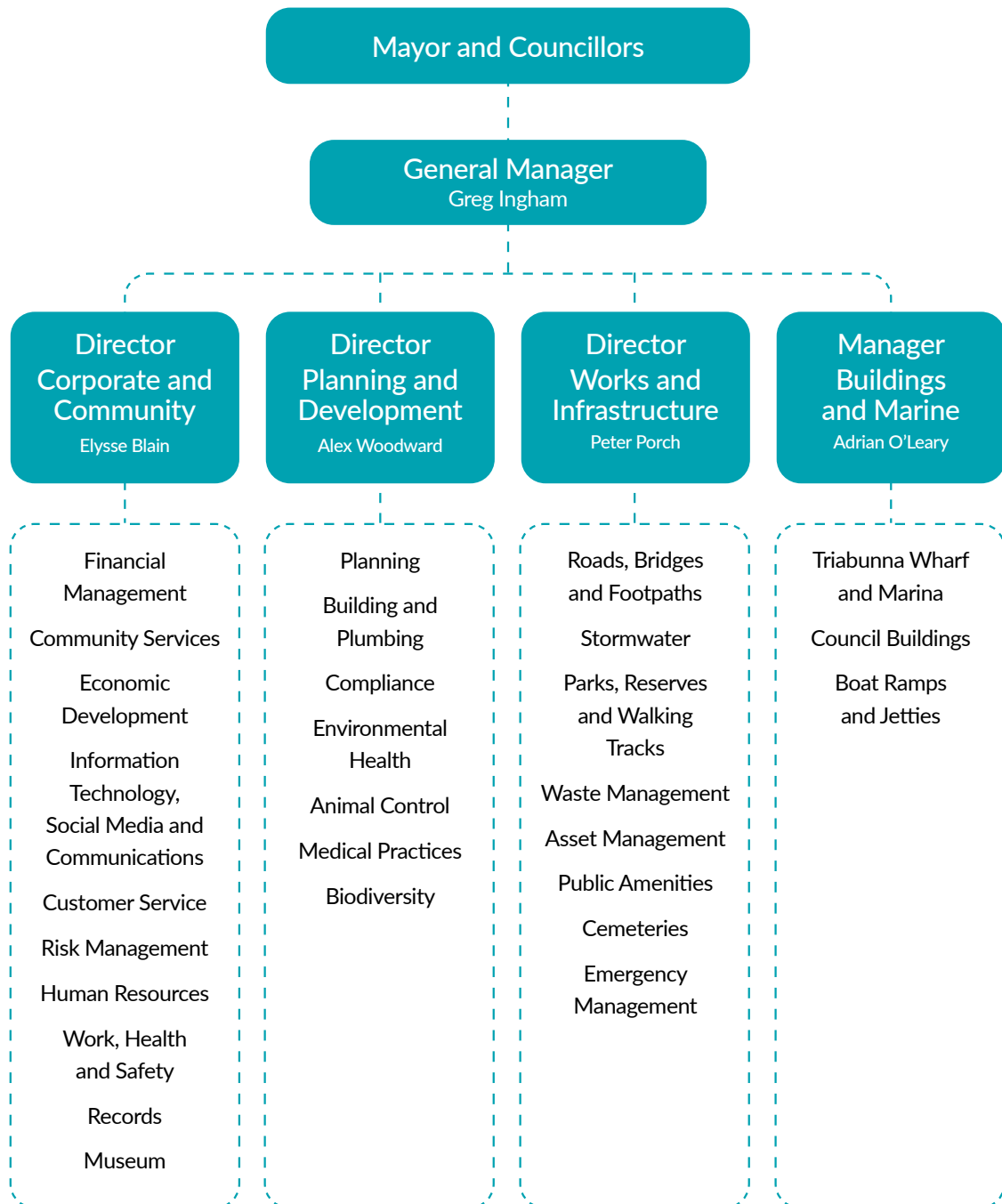
*Councillor – Robert Young*



## OUR ORGANISATIONAL STRUCTURE

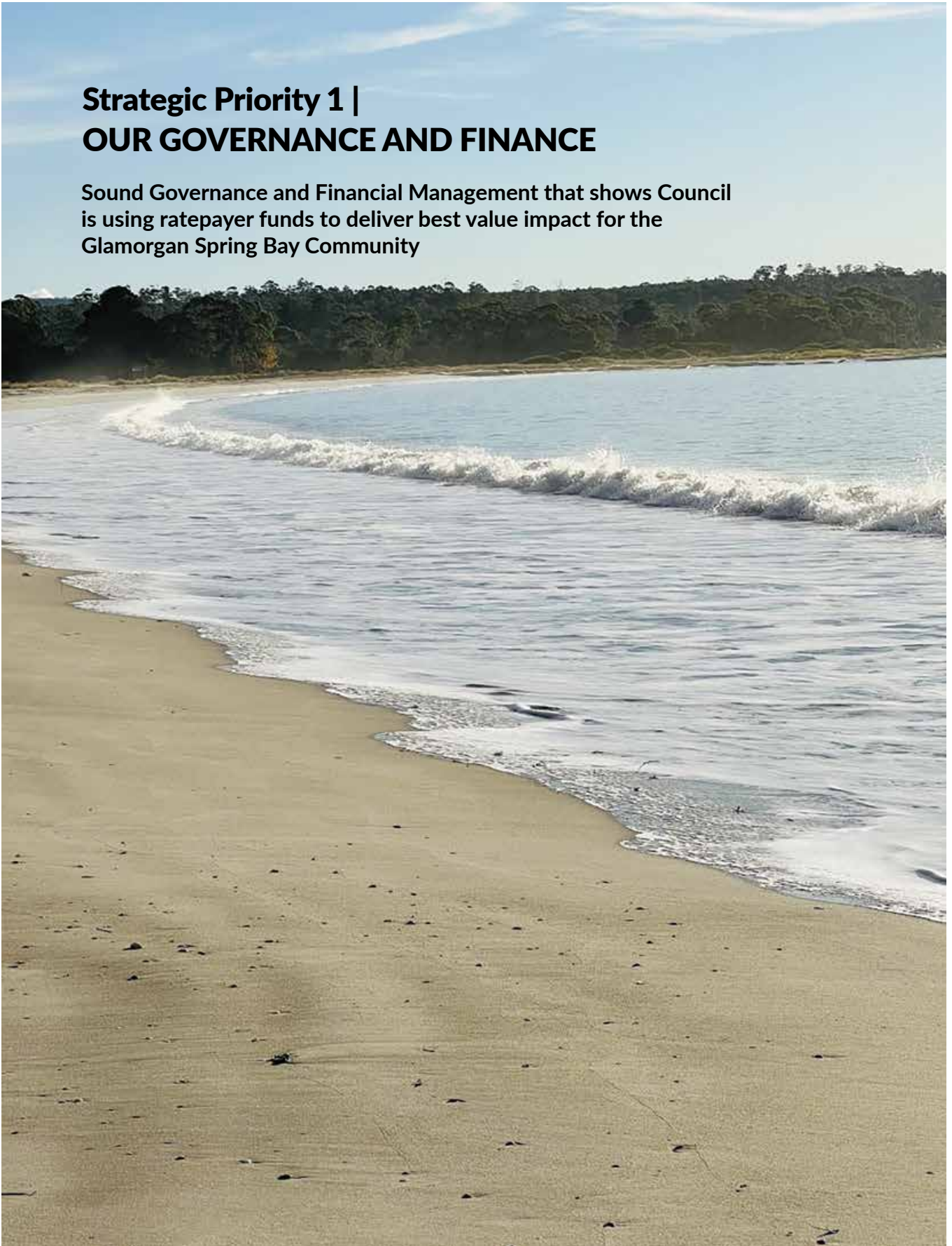






## **Strategic Priority 1 | OUR GOVERNANCE AND FINANCE**

**Sound Governance and Financial Management that shows Council is using ratepayer funds to deliver best value impact for the Glamorgan Spring Bay Community**



FOCUS AREA	2023/24 ANNUAL PLAN ACTION/s	DEPARTMENT
Planned asset renewal expenditure based on agreed asset management plans.	<ul style="list-style-type: none"> <li>• Deliver capital works program.</li> <li>• Prepare capital works program for 2023-24 based on Asset Management Plans and Long Term Financial Management Plan.</li> </ul>	Works & Infrastructure
Implement a dedicated process to ensure rates and other fees are collected in a timely manner.	<ul style="list-style-type: none"> <li>• Track and chase-up outstanding rates and fees regularly.</li> </ul>	Corporate & Community
Manage cash flow tightly to ensure current liabilities can be paid from unrestricted (available) cash.	<ul style="list-style-type: none"> <li>• Ensure unrestricted cash balance and appropriate current liability targets are approved at the time of the annual Rates approval.</li> </ul>	Corporate & Community
Set realistic budgets and monitor income and expenditure closely.	<ul style="list-style-type: none"> <li>• Budgets are set to accommodate agreed services levels for each of the 21 functional departments that adequately acknowledge the current economic conditions.</li> </ul>	Corporate & Community
Advocate and lobby effectively on behalf of the community.	<ul style="list-style-type: none"> <li>• Represent community interests to State and Federal Governments and Agencies.</li> </ul>	Governance
Develop and foster a strong, supportive and respectful organisational culture.	<ul style="list-style-type: none"> <li>• Engage the Local Government Reform agenda to lead staff positively and productively through the process.</li> </ul>	All Departments



## **Strategic Priority 2 | OUR COMMUNITIES HEALTH AND WELLBEING**

**Cohesive, inclusive and resilient communities that work together across the region to make the most of our collective talents, skills and resources and help and support each other.**



*2023 Coles Bay Triathlon, photograph courtesy Altas Events*

FOCUS AREA	2023/24 ANNUAL PLAN ACTION/s	DEPARTMENT
Support and facilitate social and community events that promote community health and wellbeing.	<ul style="list-style-type: none"> <li>Provide budget allowances that continue to support activities and events in the community.</li> </ul>	Corporate & Community
Work with health professionals to enhance the physical and mental health of ageing people.	<ul style="list-style-type: none"> <li>Work with successful tenderer on the transfer of medical centres.</li> </ul>	Planning & Development
Advocate for reasonable access to primary, secondary and tertiary education.	<ul style="list-style-type: none"> <li>Represent community interests to State and Federal Governments and Agencies.</li> </ul>	Corporate & Community
Advocate for adequate healthcare professionals/ providers.	<ul style="list-style-type: none"> <li>Work with consortium members on the Primary Care Rural Innovative Multidisciplinary Models (PRIMM) grant.</li> </ul>	Planning & Development
Advocate for access and coordination of reasonable transport services.	<ul style="list-style-type: none"> <li>Engage with LGAT and State Growth on provision of Bus Stop infrastructure</li> </ul>	Works & Infrastructure
Encourage and support the arts, cultural activities, programs and events.	<ul style="list-style-type: none"> <li>Continue to support the small community grants program and events.</li> </ul>	Corporate & Community
Create an informed and involved community by developing relevant and accessible communication channels.	<ul style="list-style-type: none"> <li>Engage various communication formats when sharing information with the community in order to try to accommodate as many groups as possible.</li> </ul>	Corporate & Community



## Strategic Priority 3 | OUR PEOPLE

Creating a positive working environment where elected members, staff and volunteers can give of their best in performing their roles for council and community.



FOCUS AREA	2023/24 ANNUAL PLAN ACTION/s	DEPARTMENT
Show personal appreciation for good performance and/or positive behaviours.	<ul style="list-style-type: none"> <li>Create opportunities for training and career programs</li> <li>Ensure annual performance reviews are undertaken with staff.</li> </ul>	All Departments
Define and embed a clear set of organisational Values and Behaviours.	<ul style="list-style-type: none"> <li>Develop a set of shared organisational values.</li> </ul>	Governance
Create a psychologically safe environment where people feel they can share ideas and raise and resolve issues or concerns.	<ul style="list-style-type: none"> <li>Work with staff and other stakeholders to manage the impacts of Local Government Reform</li> </ul>	All Departments
Invest in relevant training or professional development to equip managers and staff to perform their roles.	<ul style="list-style-type: none"> <li>Implement programs / training / counselling as necessary to manage transitional arrangements associated with Local Government Reform</li> </ul>	All Departments
Ensure that regular performance reviews and plans are in place for all staff and that managers are supported to conduct them.	<ul style="list-style-type: none"> <li>Program and deliver performance reviews for all staff.</li> </ul>	All Departments
Carry out annual staff engagement survey and address key findings.	<ul style="list-style-type: none"> <li>Identify funding for appropriate programs to assist Local Government Reform Transitions</li> </ul>	Governance



## Strategic Priority 4 | OUR INFRASTRUCTURE AND SERVICES

Delivering high quality, cost-effective infrastructure and services that meet the needs of our communities, residents, and visitors.

*Swansea East Coast Heritage Museum and Glamorgan Spring Bay Historical Society,*

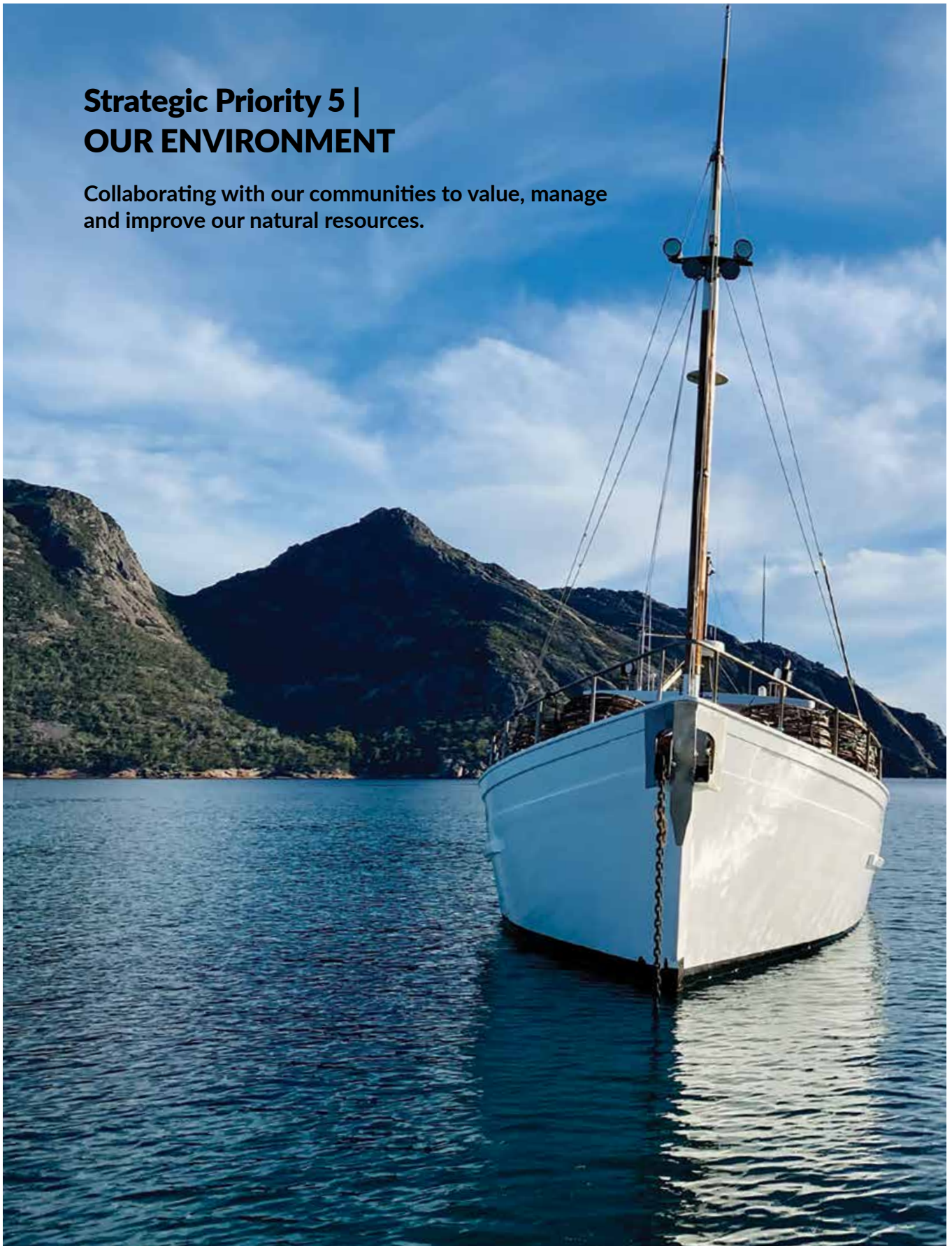
FOCUS AREA	2023/24 ANNUAL PLAN ACTION/s	DEPARTMENT
Complete all asset management plans and policies for Council infrastructure (including assessment of condition) in 2020.	<ul style="list-style-type: none"> <li>Continue to update Asset Management Plans.</li> </ul>	Works & Infrastructure
Sustain a safe and well-maintained road network across the municipality.	<ul style="list-style-type: none"> <li>Implement Capital Works Program</li> <li>Schedule operational maintenance grading and associated programs</li> </ul>	Works & Infrastructure

Maintain public amenities and recreational facilities.	<ul style="list-style-type: none"> <li>• Manage contracts and schedules for services and monitor performance.</li> <li>• Commence implementation of the actions identified in the Orford Foreshore Masterplan.</li> </ul>	<p>Works &amp; Infrastructure</p> <p>Planning &amp; Development</p>
Advocate for improved access and speeds of telecommunications services.	<ul style="list-style-type: none"> <li>• Identify opportunities as they arise</li> </ul>	All Departments
Address and update complaints management system in 2020.	<ul style="list-style-type: none"> <li>• Review and upgrade Council's complaints management process to ensure that complaints are actioned in accordance with Council's Customer Service Charter</li> </ul>	Corporate & Community
Set clear annual budget priorities to meet needs and community expectations in consultation with the community.	<ul style="list-style-type: none"> <li>• Develop budget and deliver services within adopted budget parameters</li> </ul>	Works & Infrastructure
Apply for relevant grant applications and aim to achieve at least 50% success rate.	<ul style="list-style-type: none"> <li>• Monitor Grant opportunities and make applications as relevant to support identified programs and asset plans</li> </ul>	Works & Infrastructure
Inspect all Council owned buildings annually.	<ul style="list-style-type: none"> <li>• Establish formal reporting</li> </ul>	Works & Infrastructure
Develop plans, policies and guidelines for built assets.	<ul style="list-style-type: none"> <li>• Service level document ongoing development</li> <li>• Develop Public Toilet Strategy</li> <li>• Commence work on the walking and cycling strategy and look for additional funding sources.</li> </ul>	<p>Works &amp; Infrastructure</p> <p>Planning &amp; Development</p> <p>Planning &amp; Development</p>



## **Strategic Priority 5 | OUR ENVIRONMENT**

**Collaborating with our communities to value, manage  
and improve our natural resources.**

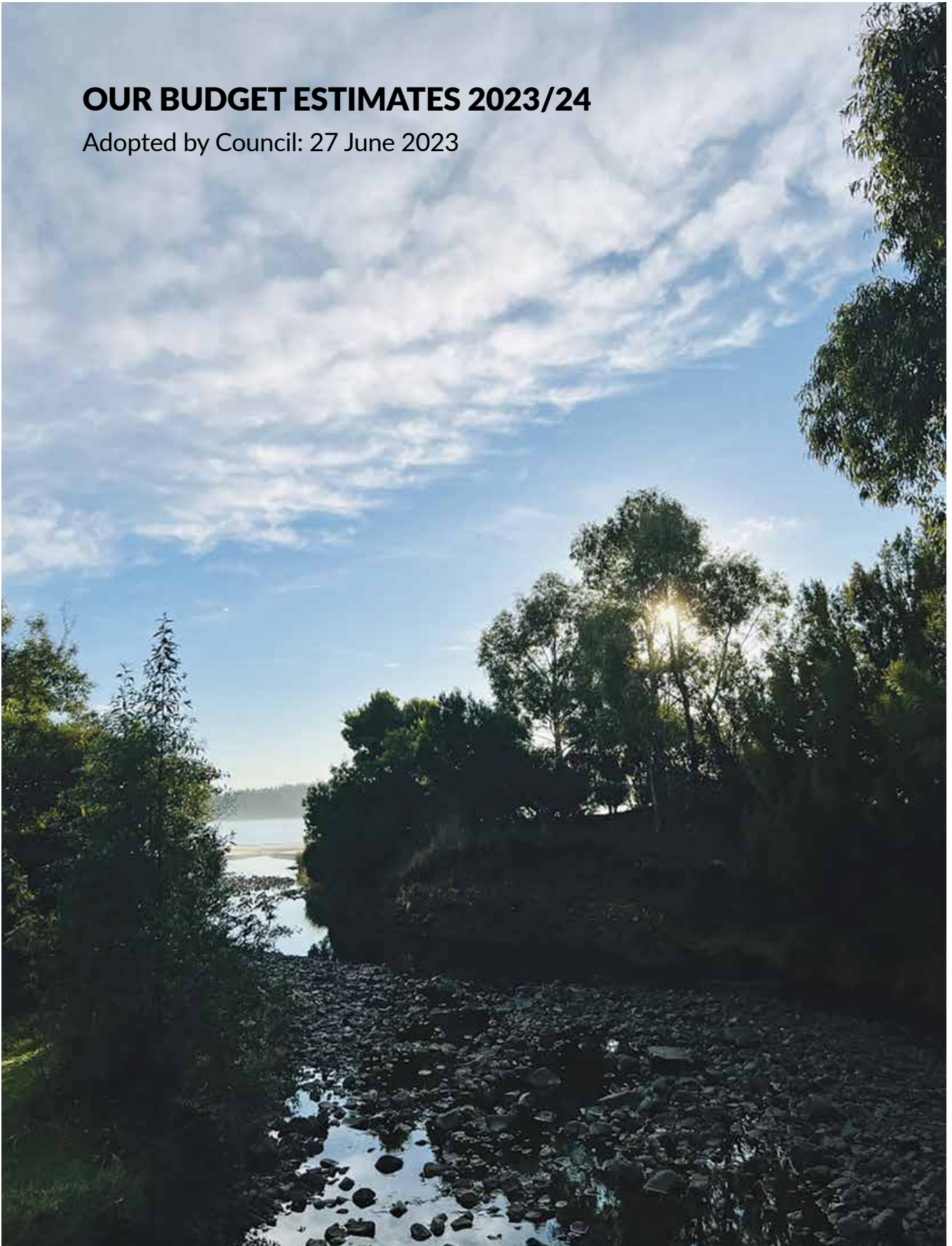


FOCUS AREA	2023/24 ANNUAL PLAN ACTION/s	DEPARTMENT
Review and update existing Council strategies and plans.	<ul style="list-style-type: none"> <li>Plans reviewed and updated as they fall due.</li> <li>Update Draft Dog Management Policy</li> <li>Update Structure Plans for Bicheno, Coles Bay, Swansea and Triabunna/Orford</li> </ul>	<p>Works &amp; Infrastructure / Planning &amp; Development</p> <p>Planning &amp; Development</p> <p>Planning &amp; Development</p>
Involve, engage and equip groups and individuals in Natural Resource Management.	<ul style="list-style-type: none"> <li>Support Landcare volunteers and provide supervision and direction as necessary</li> </ul>	Works & Infrastructure
Invest in external expertise and capacity to complement GSBC resources.	<ul style="list-style-type: none"> <li>Uphold Councils' requirements in the MOU with the Landscape Recovery Foundation</li> </ul>	Works & Infrastructure / Planning & Development



## **OUR BUDGET ESTIMATES 2023/24**

Adopted by Council: 27 June 2023



## Profit & Loss

### Budget 2023/24

Account	Actual 2021/2022	Forecast 2022/2023	Budget 2022/23	Budget 2023/2024
<b>Trading Income</b>				
Rate Revenue	9,861,410	11,289,534	11,114,746	12,954,680
Statutory Charges	829,214	778,690	777,716	691,966
User Charges	648,599	865,442	999,658	980,945
Grants	1,834,907	2,094,328	1,845,049	1,863,715
Interest & Investment Revenue	522,834	582,658	518,088	611,200
Contributions	275,850	457,599	185,772	185,000
Other Revenue	3,553,613	1,934,722	1,304,595	1,825,339
<b>Total Trading Income</b>	<b>17,526,428</b>	<b>18,002,974</b>	<b>16,745,624</b>	<b>19,112,845</b>
<b>Gross Profit</b>	<b>17,526,428</b>	<b>18,002,974</b>	<b>16,745,624</b>	<b>19,112,845</b>
<b>Capital Grants</b>				
Grants Commonwealth Capital - Other	501,843	933,832	5,756,383	632,443
Grants Commonwealth Capital - Roads to Recovery	943,183	491,545	401,088	31,510
Grants State Capital - Other	348,765	215,381	260,123	757,500
<b>Total Capital Grants</b>	<b>1,793,791</b>	<b>1,640,757</b>	<b>6,417,594</b>	<b>1,421,453</b>
<b>Other Income</b>				
Net Gain (Loss) on Disposal of Assets	(329,737)	77,758	53,000	0
<b>Total Other Income</b>	<b>(329,737)</b>	<b>77,758</b>	<b>53,000</b>	<b>0</b>
<b>Operating Expenses</b>				
Employee Costs	4,841,334	4,992,027	5,234,096	5,703,597
Materials & Services	7,518,052	7,309,817	8,289,660	8,038,130
Depreciation	3,210,139	3,173,430	3,196,056	3,430,539
Interest	232,520	227,388	213,820	189,543
Other Expenses	194,420	196,369	212,676	219,284
<b>Total Operating Expenses</b>	<b>15,996,464</b>	<b>15,899,031</b>	<b>17,146,308</b>	<b>17,581,093</b>
<b>Net Profit</b>	<b>1,529,963</b>	<b>2,103,942</b>	<b>(400,684)</b>	<b>1,531,752</b>
<b>Total Comprehensive Result (incl Capital Income)</b>	<b>2,994,018</b>	<b>3,822,457</b>	<b>6,069,910</b>	<b>2,953,205</b>

## Statement of Financial Position

### Budget 2023/24

Account	Actual 30 Jun 2022	Forecast 30 June 2023	Budget 30 June 2023	Budget 30 June 2024
<b>Assets</b>				
<b>Current Assets</b>				
Cash & Cash Equivalents	4,275,310	6,984,225	3,664,068	3,822,968
Trade & Other Receivables	663,874	638,686	633,442	688,640
Other Assets	40,800	20,400	20,400	20,400
<b>Total Current Assets</b>	<b>4,979,984</b>	<b>7,643,311</b>	<b>4,317,911</b>	<b>4,532,009</b>
<b>Non-current Assets</b>				
Trade & Other Receivables	0	0	0	0
Investment in Water Corp	31,282,379	31,282,379	30,419,394	31,282,379
Property, Infrastructure, Pl	157,048,476	155,162,170	146,004,022	159,053,798
<b>Total Non-current Assets</b>	<b>188,330,854</b>	<b>186,444,549</b>	<b>176,423,416</b>	<b>190,336,177</b>
<b>Total Assets</b>	<b>193,310,838</b>	<b>194,087,860</b>	<b>180,741,326</b>	<b>194,868,185</b>
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Trade & Other Payables	648,824	1,200,000	1,200,000	1,200,000
Trust Funds & Deposits	428,299	342,000	342,000	342,000
Provisions	648,576	760,000	800,000	800,000
Contract Liabilities	1,384,139	50,000	0	-
Interest bearing Loans & B	697,774	697,774	2,053,467	182,063
<b>Total Current Liabilities</b>	<b>3,807,612</b>	<b>3,049,774</b>	<b>4,395,467</b>	<b>2,524,063</b>
<b>Non-current Liabilities</b>				
Provisions	74,762	100,000	110,000	110,000
Interest Bearing Loans & B	7,146,395	6,448,621	5,532,928	5,276,135
<b>Total Non-current Liabilities</b>	<b>7,221,157</b>	<b>6,548,621</b>	<b>5,642,928</b>	<b>5,386,135</b>
<b>Total Liabilities</b>	<b>11,028,769</b>	<b>9,598,395</b>	<b>10,038,395</b>	<b>7,910,198</b>
<b>Net Assets</b>	<b>182,282,069</b>	<b>184,489,465</b>	<b>170,702,932</b>	<b>186,957,987</b>
<b>Equity</b>				
Current Year Earnings	2,994,018	3,123,452	6,069,896	2,953,205
Retained Earnings	82,495,412	95,520,925	79,280,191	97,974,694
Equity - Asset Revaluation I	96,077,994	84,672,844	84,672,844	84,672,844
Equity - Restricted Reserve	714,645	1,172,244	680,000	1,357,244
<b>Total Equity</b>	<b>182,282,069</b>	<b>184,489,465</b>	<b>170,702,932</b>	<b>186,957,987</b>



## Statement of Cash Flows

### Budget 2023/24

Account	Actual 30 Jun 2022	Forecast 30 June 2023	Budget 30 June 2023	Budget 30 June 2024
<b>Operating Activities</b>				
Receipts from customers	11,662,769	12,958,853	12,854,554	14,577,636
Payments to suppliers and employees	(13,428,919)	(12,027,764)	(14,000,274)	(14,200,554)
Receipts from operating grants	1,845,087	1,395,323	1,229,727	1,863,715
Dividends received	496,800	496,800	496,800	496,800
Interest received	26,034	85,858	21,288	114,400
Cash receipts from other operating activities	4,123,366	2,128,195	2,304,596	2,007,873
<b>Net Cash Flows from Operating Activities</b>	<b>4,725,137</b>	<b>5,037,265</b>	<b>2,906,691</b>	<b>4,859,871</b>
<b>Investing Activities</b>				
Proceeds from sale of property, plant and equipment	140,116	77,758	53,000	300,000
Payment for property, plant and equipment	(5,947,748)	(3,615,838)	(9,721,359)	(8,054,384)
Receipts from capital grants	2,059,491	1,640,757	6,016,506	1,421,453
Other cash items from investing activities	195,321	0	0	0
<b>Net Cash Flows from Investing Activities</b>	<b>(3,552,820)</b>	<b>(1,897,323)</b>	<b>(3,651,853)</b>	<b>(6,332,931)</b>
<b>Financing Activities</b>				
Trust funds & deposits	54,414	(86,299)	0	0
Net Proceeds/(Repayment) of Loans	(458,263)	(257,774)	(257,774)	(1,688,197)
Other cash items from financing activities	468,081	0	0	0
<b>Net Cash Flows from Financing Activities</b>	<b>64,232</b>	<b>(344,073)</b>	<b>(257,774)</b>	<b>(1,688,197)</b>
<b>Net Cash Flows</b>	<b>1,236,549</b>	<b>2,795,870</b>	<b>(1,002,936)</b>	<b>(3,161,257)</b>
<b>Cash and Cash Equivalents</b>				
Cash and cash equivalents at beginning of period	2,951,806	4,188,355	4,667,005	6,984,225
Cash and cash equivalents at end of period	4,188,355	6,984,225	3,664,068	3,822,968
<b>Net change in cash for period</b>	<b>1,236,549</b>	<b>2,795,870</b>	<b>(1,002,936)</b>	<b>(3,161,257)</b>

## Capital Works Detail

### Budget 2023/24

	2023/24 Budget	Government Funding	Council Funding	Details	Government Funding
<b>Roads, Footpaths, Kerbs</b>					
Road accessibility (Black Summer)	60,000	60,000		Carried Forward from 2022/23	Black summer bushfire recovery
Wielangta Road Corner Stabilisation	100,000	50,000	50,000	Carried Forward from 2022/23	Emergency management fund
Swansea Main Street Paving	200,000	200,000		Carried Forward from 2020/21	Community Development Grant Cwth
Sand River Road Buckland	40,000	20,000	20,000	Carried Forward from 2022/23	Assumes co-contribution heavy vehicle fund
Resheet Program	150,000		150,000		
Reseal Program	628,300	31,510	596,790		Roads to Recovery
Pavement renewal Program	365,000	231,356	133,644		Community Development Grant Cwth
Rheban Road Reinstatement	401,000	401,000			Community Development Grant Cwth
Footpath and disability compliance renewal	150,000		150,000		
Kerb & Channel Renewal	100,000		100,000		
Storm Damage Projects 2022	250,000	187,500	62,500		Emergency management fund
Design 2023-24	30,000		30,000		
Contingency	40,000		40,000		
<b>Total Roads, Footpaths, Kerbs</b>	<b>2,514,300</b>	<b>1,181,366</b>	<b>1,332,934</b>		
<b>Bridges, Culverts</b>					
Bridge - 17 Acre Creek Bridge Wielangta Rd	400,000	320,000	80,000		Bridge renewal program
Bridge - 24 Ferndale Rd	150,000	100,000	50,000		Bridge renewal program
Bridge - 47 Griffiths Rivulet Wielangta Rd	51,000	30,000	21,000		Bridge renewal program
Rosedale Rd 30% deck renewal	90,000	70,000	20,000		Bridge renewal program
<b>Total Bridges, Culverts</b>	<b>691,000</b>	<b>520,000</b>	<b>171,000</b>		
<b>Parks, Reserves, Walking Tracks, Cemeteries</b>					
Bicheno Triangle	500,000	500,000		Carried Forward from 2020/21	Community Development Grant Cwth
Bicheno Gulch	1,300,000	1,300,000		Carried Forward from 2020/21	Community Development Grant Cwth
Coles Bay Foreshore	600,000	600,000		Carried Forward from 2020/21	Community Development Grant Cwth
Playground Renewals	115,507		115,507		
Walking/Cycling strategy	20,000	20,000			Department of Health
<b>Total Parks, Reserves, Walking Tracks, Cemeteries</b>	<b>2,535,507</b>	<b>2,420,000</b>	<b>115,507</b>		
<b>Stormwater &amp; Drainage</b>					
Pit and Pipe infill works	60,000		60,000	Carried Forward from 2022/23	
49 Rheban Rd design to West Shelley Bch	35,000		35,000	Carried Forward from 2022/23	
Nautilus Detention Basin					
Holkham Court	40,000		40,000	Carried Forward from 2021/22	
Pit and Pipe Renewal Program	150,000		150,000		
System Upgrade	40,237		40,237		
<b>Total Stormwater &amp; Drainage</b>	<b>325,237</b>	<b>-</b>	<b>325,237</b>		
<b>Building</b>					
Heli-pad Swansea Emergency Services	107,000	107,000		Carried Forward from 2022/23	Black summer bushfire recovery
Triabunna Depot kitchen bathroom	15,000	15,000		Carried Forward from 2022/23	Black summer bushfire recovery
Coles Bay Hall Annexe	430,000	430,000			Community Development Grant Cwth
Public Amenities	100,000		100,000		
Triabunna Depot	65,000		65,000		
<b>Total Building</b>	<b>717,000</b>	<b>552,000</b>	<b>165,000</b>		

## Capital Works Detail continued

### Budget 2023/24

	2023/24 Budget	Government Funding	Council Funding	Details	Government Funding
<b>Marine Infrastructure</b>					
Saltworks Toilet	100,000	100,000		Carried Forward from 2021/22	Community Development Grant Cwth
Saltworks Boat Ramp Upgrade	99,123	99,123		Carried Forward from 2020/21	State Grant MAST
Triabunna Marina Car Park Upgrade	25,000		25,000		
<b>Total Marine Infrastructure</b>	<b>224,123</b>	<b>199,123</b>	<b>25,000</b>		
<b>Sewerage</b>					
Swanwick Waste Water Driveway Seal	10,000		10,000		
<b>Total Marine Infrastructure</b>	<b>10,000</b>	<b>-</b>	<b>10,000</b>		
<b>Plant &amp; Equipment</b>					
IT Computer Equipment	20,000		20,000		
F90LR BT-50 crew cab swansea	45,000		45,000		
MUX I62BW	45,000		45,000		
H92ME BT50 dual cab	45,000		45,000		
Backhoe Bicheno 4x4 JCB DH9566	160,000		160,000		
<b>Total Plant &amp; Equipment</b>	<b>315,000</b>	<b>-</b>	<b>315,000</b>		
<b>Renewal Balance</b>					
<b>Total Capital Works</b>	<b>7,322,167</b>	<b>4,872,489</b>	<b>2,449,678</b>		

## Budget Loan Summary

### Budget 2022/23

Purpose	Opening Balance 1/07/2023	New Borrowings	Principal Repayment	Interest Repayment	Closing Balance 30/06/2024	Maturity Date
Triabunna Marina	1,415,702		79,488	51,409	1,336,214	20/05/2024** & 24/05/2025**
Prosser Plains Raw Water Scheme	4,230,692		108,709	122,535	4,121,984	29/04/2049
General - Interest Free*	1,500,000		1,500,000	15,600	0	31/3/2024
<b>Balance at 30 June</b>	<b>7,146,395</b>	<b>0</b>	<b>1,688,197</b>	<b>189,543</b>	<b>5,458,198</b>	

\*State Government Interest Free Support Loan, interest to be reimbursed from Treasury

\*\* Balloon payments to be refinanced



## OUR PUBLIC HEALTH STATEMENT 2023/24

Section 72(1)(ab) of the *Local Government Act 1993* requires Council to prepare a statement that describes the extent to which Council has carried out its functions under the *Public Health Act 1997* and the *Food Act 2003*. This statement is also to outline the resources allocated to public health and the extent to which its goals, objectives, policies and programs in relation to public health met the needs of persons within its municipal area.

Council's Public and Environmental Health program is administered by the Environmental Health section as part of the Planning and Development Directorate. The Environmental Health section is resourced with a Director Planning & Development (qualified Environmental Health Officer), a part time contract Environmental Health Officer and administration/compliance support.

The Environmental Health section administers the following key pieces of legislation – *Local Government Act 1993*, *Public Health Act 1997*, *Food Act 2003*, *Litter Act 2007*, *Environmental Management and Pollution Control Act 1994* and the associated regulations. The key functions of these Acts include:

- Notifiable diseases (food borne illness)
- Public health education and promotion
- Immunisation
- Water quality monitoring
- Places of assembly

- Food safety
- Public health risk activities
- On site waste water management
- Unhealthy premises
- Private burials/exhumations
- Public health & environmental nuisances
- Cooling towers and warm water systems
- Disease prevention and control
- Pollution (air, liquid and solid)

As part of the Glamorgan Spring Bay Council's public health goals and objectives, in 2023/24 the Planning and Development Directorate will seek to:

- Conduct annual school immunisations clinics and promote the importance of immunisation to the community.
- Ensure onsite wastewater disposal complies with the provisions of relevant legislation.
- Undertake routine inspections of food premises, public health risk activities, water carters, primary recreational waters, and private water supplies to ensure compliance with relevant legislation.
- Promptly investigate public and environmental health complaints.
- Maintain an effective analysis program for food, recreational waters and general complaints.





PO Box 6  
9 Melbourne Street, Triabunna, Tasmania 7190  
Ph: (03) 6256 4777  
Fax: (03) 6256 4774  
Email: [admin@freycinet.tas.gov.au](mailto:admin@freycinet.tas.gov.au)  
Opening Hours: 9:00am – 4:30pm  
Cashier Hours: 9:00am – 4:30pm

[www.gsbc.tas.gov.au](http://www.gsbc.tas.gov.au)