



**GLAMORGAN SPRING BAY
COUNCIL**

Annual Plan & Budget Estimates 2015-2016



Photograph: L Hope, Even Tide

Adopted by Council: 14th July, 2015

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Executive summary

Welcome to Council's Annual Plan and Budget Estimates for the 2015-2016 financial year. Glamorgan Spring Bay Council produces this document in accordance with the provisions of the *Local Government Act* 1993.

The *Annual Plan* is one of Council's main reporting documents and provides specific information about the services and projects Council will undertake during the financial year in order to achieve the objectives and goals outlined in the *Glamorgan Spring Bay Community Strategic Plan, July 2013*. The *Budget Estimates* provide detailed information about how Council will fund those services and projects during the financial year.

Funding the operations of Council requires careful financial planning. Under the *Local Government Act* 1993 it is necessary for Council to continue developing the full funding of depreciation obligations, which will assist in ensuring that the financial viability of Council can be strategically managed in the future. This Annual Plan is consistent in the objectives.

The format of the *Annual Plan* and *Budget* provides a detailed breakdown of the services Council provides and how it funds those services. Performance indicators are provided as a means of measuring whether Council achieves the tasks it has set itself for the forthcoming year. A report on Council's success in meeting these outcomes will be provided in the Annual Report that is produced each year.

As with all businesses, Council finds from time to time that it has to revise its spending and annual plans in order to deal with unexpected incidents, such as asset failures due to accident or storm damage, and to take advantage of opportunities that may arise. The *Annual Plan and Budget Estimates* should therefore be considered as a guide to Council's intention over the next 12 months. Anyone wanting further information in relation to specific activities or projects is encouraged to contact the Council on (03) 6256 4777, where an officer will be pleased to assist.

Vision, values and directions for our community

Our vision for Glamorgan Spring Bay

In 2020 Glamorgan Spring Bay will:

- Be proud of our inclusive community.
- Be responsible for our environment, health, education, heritage and the arts, with a diverse progressive and prosperous economy.
- Offer of an attractive lifestyle, in a beautiful place.

Communities retain their heritage and individual character. The people of Glamorgan Spring Bay are proudly united, working together in an inclusive way. Everyone accepts responsibility for the present and future.

The natural and built environment is responsibly managed and education and health are essential elements of the Glamorgan Spring Bay competitive advantage and lifestyle. The arts flourish in creative communities.

The economy makes use of our rich natural advantages but does not jeopardise the beauty in which we live.

Values to guide future choices

In all that we do, across Glamorgan Spring Bay, we will:

- Work together and take an East Coast view
- Be honest and self-reliant
- Take the initiative and be creative
- Build community spirit and pride
- Move forward but retain what is good from the past

Future directions

The directions we will follow to achieve our vision are:

1. Build our community infrastructure
2. Age well in our communities
3. Grow our economy and employment opportunities
4. Protect and promote our natural beauty, environment and heritage
5. Be visitor friendly
6. Foster health and well being

*A note on interpreting the linkages to the Community Strategic Plan

All of the projects and programs detailed by department in this Annual Plan are linked to the **Strategic Outcomes** detailed within the **Future Directions of the Glamorgan Spring Bay Community Strategic Plan, July 2013**. For example, if a project is listed as linked to item 5.3 in the Community Strategic Plan this is Direction 5: Be Visitor Friendly and the Strategic Outcome that is listed third under this direction e.g. Visitor infrastructure and information is well developed.

Our priorities for 2015-2016

In adopting priorities for the upcoming financial year it is important to consider Glamorgan Spring Bay Council's philosophy in relation to the core business of this Council.

The core business of Glamorgan Spring Bay Council is to develop and deliver essential facilities and services on behalf of residents and visitors to our municipality through sound community governance and management that will ensure we work towards and deliver on the six (6) future directions outlined in the Glamorgan Spring Bay Community Strategic Plan, July 2013.

In 2015-2016, Council has continued to focus attention on ensuring our existing assets are maintained to a reasonable standard by ensuring that significant funding is provided to achieve this. Along with this funding allocation, there will also be some major capital works facilitated throughout the municipal area such as the further expansion of the marina/wharf facilities that will continue to stimulate economic growth within the southern area of the municipality. Please refer to our new capital works and renewal works at the end of the plan.

There are many other priorities for the upcoming year which have been addressed individually throughout this Annual Plan. These objectives and their progress will be reported to Council on a continual basis and will be available for public perusal on Council's website.

Elected member overview

Members of the Glamorgan Spring Bay Council as at 30 June 2015 are:

		Term Expires
Mayor Michael Kent AM	Mayor Councillor	October 2018 October 2018
Deputy Mayor Cheryl Arnol	Deputy Mayor Councillor	October 2018 October 2018
Councillor Bertrand Cadart	Councillor	October 2018
Councillor Jenifer Crawford	Councillor	October 2018
Councillor Greg Raspin	Councillor	October 2018
Councillor Britt Steiner	Councillor	October 2018
Councillor Debbie Wisby	Councillor	October 2018
Councillor Jenny Woods	Councillor	October 2018

Foreword from the Mayor

I have pleasure in supporting and recommending the 2015-2016 Annual Budget to the Glamorgan Spring Bay ratepayers. The budget is committed to an expenditure that will see approximately \$6 million in new and renewal works spent around the Glamorgan Spring Bay communities, that will substantially improve town appearances and services, whilst maintaining vital infrastructure such as roads, kerb and channel, and stormwater. It will also provide the economic stimulus that Triabunna and our southern end of the Municipality has been needing.

I believe the ratepayers of the Glamorgan Spring Bay municipal area will again see the benefits of Council's financial diligence in a positive and tangible way.

In particular, an emphasis has been placed upon the importance of tourism to the municipal area, particularly in relation to the support of a whole of East Coast tourism board known as the East Coast Regional Tourism Organisation (ECRTO) supported by Tourism Tasmania and the two East Coast Councils: Break O'Day and Glamorgan Spring Bay. In addition, the renewal of town entrances and infrastructure will ensure our towns provide a positive experience for our visitors. The Great Eastern Drive initiative will also have a positive effect on the area. Glamorgan Spring Bay Council will participate in a working group to look at the viability of extending the Great Eastern Drive to include the Wielangta Road and link to the Convict Trail at Copping. In addition, Glamorgan Spring Bay Council will continue to lobby the State Government to assist with bringing the Wielangta Road route back to an acceptable standard for road users.

Ratepayers will notice continued funding in the Natural Resources Management budget in an endeavour to preserve our beautiful and precious land, which is the envy of the world, as best as we can afford and whilst there is a willingness for both the State Government and Commonwealth Government to jointly fund this process.

Our rates income has seen a conservative increase this year and new borrowings up to \$4.5 million have been allowed to stimulate economic growth this financial year, particularly in matching funding from the State Government in relation to the proposed Solis development at Louisville Point and the marina extension in Triabunna. It is hoped with prudent financial control and the sale of key Council property assets, that are showing negative returns and are unused, the results in 2015/2016 will be maintained. However, as for everyone the rising costs of electricity and other utilities continues to impact on Council.

It should be noted that without the property sales as budgeted, Council will not be able to deliver the full capital works program.

I am sure you will agree that Council now has a responsible and sustainable rating strategy, which addresses rating inequity throughout our municipality and provides business and residents with rating certainty throughout the future years.

Our commitment to providing benefits to the Glamorgan Spring Bay people has never waived and we will continue to work at all levels to achieve the best outcomes for our area.

I am pleased to present to the community a budget that shows a surplus of nearly \$2.9 million, even after allowing for depreciation of our infrastructure and other assets to the amount of \$2 million. The budget includes committed and expected dividends from TasWater.

I commend this 2015-2016 budget to you and wish to thank Councillors, staff and all of our volunteers for their dedication and commitment to the Glamorgan Spring Bay Council.

Clr Michael Kent AM
MAYOR

Statement by the General Manager

It is with pleasure that I present to the Glamorgan Spring Bay community a budget that is both aggressive, strategic, and continues to work on many of the obvious issues confronting the Glamorgan Spring Bay area and in particular Triabunna.

The annual plan and budget as presented endeavours to satisfy the requirements of the Local Government Act 1993.

This Budget is a full accrual-based document, which provides the community with a mechanism to assess the financial stewardship by Council of funds entrusted to it.

Council will continue to develop Asset and Risk Management Plans to assist in prioritising its capital expenditure and demonstrate the long term sustainability of the Glamorgan Spring Bay Council.

I look forward to working with the Mayor and Councillors, the management and workforce of the Council, and the community in 2015/2016, to ensure that the Glamorgan Spring Bay Council shows greater leadership and continues to improve in the eyes of the community.

This budget delivers a surplus of \$2.9 million with operating income exceeding expenditure including depreciation mainly due to asset sales of \$2 million and a full year of financial assistance grants being included. Rates increases have been kept to a minimum with increases in general rates around \$20 per annum for all residential properties. Council has endeavoured to reduce costs where possible and increase performance, without relying on ratepayer funds. Glamorgan Spring Bay Council is proud of being able to limit rate increases to a minimum required to fund its operations.

This year has seen the continuation of “*Average Area Rating*” which is effectively flat rating that was introduced by Council many years ago. Council has spent considerable time in trying to ensure that all ratepayers in the Glamorgan Spring Bay Municipal Area pay an equitable amount of rates. Rating in general is sufficient to fund community and economic development, which will also be one of the major Council focuses in 2015/2016. The Glamorgan Spring Bay municipal area has many exciting projects currently planned and Council will endeavour to ensure that these are brought to fruition in 2015/2016

This budget includes a capital works program of nearly \$6 million. The budget includes many necessary improvements in minor infrastructure and allowances for the upgrading of town appearances and amenities. At this level of capital expenditure and additional expenditure, it is expected that Council will require further new borrowings of approximately \$1.5 million (directly related to further marina development) on top of the \$3 million dollars for the proposed Solis project in conjunction with the State and Federal Government. However, these borrowings are expected to show a cost return over 20 years for Solis and 8-14 years for the Triabunna Marina, whilst also stimulating the economy of Triabunna. Property asset sales have been budgeted at \$2 million to ensure that cash is available for the \$6 million capital budget. At the time of writing this report borrowings of \$4.5 million for next year have been approved by Treasury.

The medical administration services Council provides have had major implications on Council's finances in the years ended 30th June 2013 and 30th June 2014 and will continue as of 30th June 2015. The cost to Council above that budgeted in the year ended 30th June 2013 was \$148 per ratepayer with medical levy collected of \$31, making the total cost to Council in that year \$179 per ratepayer. This was largely due to the death of the permanent Bicheno doctor in December 2012 and the cost of locums to ensure that Bicheno had permanent medical care since that time. The new permanent doctor commenced in September 2014. The uncertainty within the Triabunna administration service has also added to the overall cost of medical administration services within the municipality.

The year ended 30th June 2015 is expected to show minor improvements. However, Council will still run at a loss to what is collected (expected to be around \$35 per ratepayer on top of the \$45 medical levy, making the costs around \$80 per ratepayer). The improvement is largely attributed to the management change in the Bicheno General Practice, with the practice showing improving results even with locum doctors. The uncertainty in Triabunna remains the same and continues to add to the overall cost structure.

Council is expected to have a cash balance including investments of \$1.0 million as at 30th June 2015. This year's annual budget is fully funded and forecasts that a cash surplus of \$0.5 million will be retained as at 30th June 2016.

I commend this budget to Council and believe that it is a responsible budget that has taken into account the long-term interests of the Glamorgan Spring Bay community.

David Metcalf
General Manager

Significant Services

In addition to Council's day to day activities and obligations, the following services are also provided to our community:

Council Governance

- Council Elected Member Support
- Advocacy

Corporate Services

- Administrative Support
- Financial Management
- Human Resources
- Information Technology
- Asset Management
- Risk Management

Community

- Community Development
- Economic Development
- Tourism
- Visitor Information Services
- Medical Services
- Emergency Services and Emergency Management

Regulatory

- Animal / Litter Control
- Natural Resource Management
- Public and Environmental Health
- Building Control
- Planning

Physical and Infrastructure Services

- Road Maintenance and Development
- Road Sealing and Resealing
- Bridge Maintenance
- Provision of Road and Street Signage and Traffic Management
- Building Infrastructure and Maintenance
- Installation and Maintenance of Kerbing and Channelling
- Construction and Maintenance of Footpaths
- Urban Drainage
- Road Drainage
- Waste Management Services
- Recreational Facilities
- Marine Infrastructure
- Beautification Strategies
- Parks and Gardens
- Playgrounds
- Engineering Management

Rating strategy

GLAMORGAN SPRING BAY COUNCIL NOTICE OF RATES AND CHARGES

On 23rd June, 2015, Council passed the resolution that the following rates and charges for the financial year ending 30 June 2016 be levied:

1. GENERAL RATE & MINIMUM

- 1.1 Pursuant to Section 90 of the *Local Government Act* 1993 (here referred to as the “**Act**”), Council hereby makes the following General Rate for all rateable land within the municipal area for the financial year commencing 1 July 2015 and ending 30 June 2016:
- (a) Pursuant to Section 90(3)(c) of the Act, a General Rate of 7.1551 cents in the dollar of the assessed annual value (here referred to as “**AAV**”) of the rateable land.
- 1.2 Pursuant to Section 107(1) of the Act, Council hereby varies the General Rate of 7.1551 cents in the dollar (as previously made) as follows:
- (a) For land within the municipality which is used or predominantly used for commercial purposes, the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 8.390138 cents in the dollar of AAV;
- (b) For land within the municipality which is used or predominantly used for industrial purposes, the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 10.688256 cents in the dollar of AAV;
- (c) For land within the municipality which is used or predominantly used for primary production purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 6.250000 cents in the dollar of AAV;
- (d) For land within the municipality which is used or predominantly used for sporting or recreation facilities purposes, the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 99.99000 cents in the dollar of AAV; and
- (e) For land within the municipality which is used or predominantly used for commercial purposes and non use land (i.e. vacant commercial) the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 13.521700 cents in the dollar of AAV.
- 1.3 Pursuant to Sections 107(2A) and 107(2B) of the Act, Council hereby sets minimum amounts payable in respect of the general rate as varied, as follows:
- (a) For land within the municipality which is used or predominantly used for commercial purposes, the minimum amount payable in respect of the General Rate as varied is an amount of \$615.00;
- (b) For land within the municipality which is used or predominantly used for industrial purposes, the minimum amount payable in respect of the General Rate as varied is an amount of \$350.00;
- (c) For land within the municipality which is used or predominantly used for primary production purposes, the minimum amount payable in respect of the General Rate as varied is an amount of \$500.00; and
- (d) For land within the municipality which is used or predominantly used for commercial purposes and non use land (i.e. vacant commercial) the minimum payable in respect of the General Rate as varied is an amount of \$390.00.

2. AVERAGED AREA RATE

- 2.1 Pursuant to Section 109A of the Act and Certificates issued to Council in accordance with Section 109H of the Act, Council hereby make the following averaged area rate (here referred to as “**AAR**”) for all rateable land within the municipal area for the following categories and localities for the financial year commencing 1 July 2015 and ending 30 June 2016:
- (a) In the locality of Apslawn, for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 6.547619 cents in the dollar of AAV and then an AAR is made in the amount of \$660.00;

- (b) In the locality of Bicheno, for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 7.116543 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (c) In the locality of Buckland, for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 8.338486 cents in the dollar of AAV and then an AAR is made in the amount of \$530.00;
- (d) In the locality of Coles Bay, for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 5.776951 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (e) In the locality of Cranbrook, for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 8.691889 cents in the dollar of AAV and then an AAR is made in the amount of \$660.00;
- (f) In the locality of Dolphin Sands for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 7.081146 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (g) In the locality of Douglas River for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 5.670509 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (h) In the locality of Friendly Beaches for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 5.576721 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (i) In the locality of Lake Leake for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 8.060576 cents in the dollar of AAV and then an AAR is made in the amount of \$660.00;
- (j) In the locality of Levendale for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 9.597208 cents in the dollar of AAV and then an AAR is made in the amount of \$660.00;
- (k) In the locality of Little Swanport for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 6.956868 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (l) In the locality of Nugent for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 6.009070 cents in the dollar of AAV and then an AAR is made in the amount of \$530.00;
- (m) In the locality of Orford for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 6.292138 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (n) In the locality of Pontypool for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 9.077059 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (o) In the locality of Rheban for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 6.914957 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (p) In the locality of Rocky Hills for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 3.855061 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;

- (q) In the locality of Spring Beach for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 5.628961 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (r) In the locality of Swansea for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 6.745349 cents in the dollar of AAV and then an AAR is made in the amount of \$849.00;
- (s) In the locality of Triabunna for rateable land that is used, or predominantly used, for residential purposes, the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 7.274262 cents in the dollar of AAV and then an AAR is made in the amount of \$660.00;
- (t) In the locality of Bicheno, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential], the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 8.941042 cents in the dollar of AAV and then an AAR is made in the amount of \$560.00;
- (u) In the locality of Buckland, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential], the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 23.220456 cents in the dollar of AAV and then an AAR is made in the amount of \$420.00;
- (v) In the locality of Coles Bay, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential] the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 8.272388 cents in the dollar of AAV and then an AAR is made in the amount of \$560.00;
- (w) In the locality of Dolphin Sands, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential] the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 9.781618 cents in the dollar of AAV and then an AAR is made in the amount of \$560.00;
- (x) In the locality of Little Swanport, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential], the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 12.005717 cents in the dollar of AAV and then an AAR is made in the amount of \$560.00;
- (y) In the locality of Orford, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential], the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 9.514555 cents in the dollar of AAV and then an AAR is made in the amount of \$560.00;
- (z) In the locality of Pontypool, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential], the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 15.173410 cents in the dollar of AAV and then an AAR is made in the amount of \$560.00;
- (aa) In the locality of Rheban, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential], the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 15.033557 cents in the dollar of AAV and then an AAR is made in the amount of \$560.00;
- (ab) In the locality of Rocky Hills, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential], the General Rate is varied by decreasing the amount of 7.1551 cents in the dollar of AAV to 6.666667 cents in the dollar of AAV and then an AAR is made in the amount of \$560.00;

- (ac) In the locality of Spring Beach, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential], the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 7.768187 cents in the dollar of AAV and then an AAR is made in the amount of \$560.00;
- (ad) In the locality of Swansea, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential], the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 9.372052 cents in the dollar of AAV and then an AAR is made in the amount of \$560.00; and
- (ae) In the locality of Triabunna, for rateable land that may be classified as being both used, or predominantly used, for residential purposes **and** non-use land [i.e. vacant residential], the General Rate is varied by increasing the amount of 7.1551 cents in the dollar of AAV to 10.593469 cents in the dollar of AAV and then an AAR is made in the amount of \$485.00.

CAPPING OF RATE INCREASES

LOCAL GOVERNMENT ACT 1993 – SECTION 88A

3. CAPPING OF RATE INCREASES:

COMMERCIAL PURPOSES

For all land within the Municipality which is used or predominantly used for **commercial purposes**, a maximum percentage increase of 15% will be applied to the general rate made pursuant to paragraph 1 of this resolution as varied pursuant to paragraph 1.2(a).

INDUSTRIAL PURPOSES

For all land within the Municipality which is used or predominantly used for **industrial purposes**, a maximum percentage increase of 5% will be applied to the general rate made pursuant to paragraph 1 of this resolution as varied pursuant to paragraph 1.2(b).

PRIMARY PRODUCTION PURPOSES

For all land within the Municipality which is used or predominantly used for **primary production purposes**, a maximum percentage increase of 5% will be applied to the general rate made pursuant to paragraph 1 of this resolution as varied pursuant to paragraph 1.2(c).

SPORTING OR RECREATION PURPOSES

For all land within the Municipality which is used or predominantly used for **sport or recreational purposes**, a maximum percentage increase of 10% will be applied to the general rate made pursuant to paragraph 1 of this resolution as varied pursuant to paragraph 1.2(d).

SERVICE RATES AND CHARGES

LOCAL GOVERNMENT ACT 1993 – DIVISION 3

4. WASTE MANAGEMENT SERVICE CHARGE – SECTION 94 OF THE ACT

Pursuant to Section 94 of the Act, the Council by absolute majority hereby makes the following separate service charges for waste management for rateable land within the Municipality for the period commencing 1 July 2015 and ending 30 June 2016:

- (a) A general waste management charge of \$82.00 for all rateable land; and
- (b) A charge of \$126.00 for all land that receives residential waste collection services from Council; and
- (c) A charge of \$220.00 for all land that receives commercial waste collection services from Council.

5. FIRE SERVICE RATE – SECTIONS 93(1)(F) AND 93A OF THE ACT

- (a) Pursuant to Section 93 and Section 93A of the Act, Council makes the following fire protection service rates for the purpose of collecting a fire service contribution from all rateable land in the municipal area sufficient to pay the contribution that Council is required to make pursuant to the notice received by Council from the State Fire Commission given accordance with Section 81B of the *Fire Service Act 1979* for the 2015-2016 financial year as follows:

District	Rate
Urban Volunteer Brigade Rating Districts	0.267397 cents in the dollar of AAV
General Land	0.522622 cents in the dollar of AAV

- (b) Pursuant to Section 93(3) of the Act and Section 81C(6) of the *Fire Service Act 1979*, the minimum fire service contribution payable in respect of the fire service contribution is the amount of \$38.00.

6. COMMUNITY MEDICAL SERVICE CHARGE – SECTION 94 OF THE ACT

Pursuant to Section 94 of the Act, and Regulation 31(b) of the *Local Government (General) Regulations 2005*, the Council by absolute majority hereby makes the following separate service charge for community medical services for all rateable land within the Municipality for the period commencing 1 July 2015 and ending 30 June 2016:

- for all rateable land, a Medical Charge of \$50.00.

**PAYMENT OF RATES AND CHARGES
LOCAL GOVERNMENT ACT 1993 – DIVISION 9**

7. Pursuant to Section 124 of the Act, for the period commencing 1 July 2015 and ending 30 June 2016 all rates and charges payable to Council shall be payable by four (4) instalments in accordance with the following payment schedule:
- The first instalment must be made on or before the 7th of August 2015;
 - The second instalment must be made on or before the 9th of October 2015;
 - The third instalment must be made on or before the 15th of January 2016; and
 - The fourth and final instalment must be made on or before the 8th of April 2016.
8. Pursuant to Section 128(1)(b) of the Act, interest shall accrue on any amount of rates or charges that remain unpaid after the date upon which they are due. The rate of penalty interest for the period commencing 1 July 2015 and ending 30 June 2016 will be the rate of 8.46% per annum, calculated daily.
9. Pursuant to Section 130 of the Act, for the period commencing 1 July 2015 and ending 30 June 2016 the Council shall offer a discount of 2.50% off the total amount of rates due and owing for that year if such rates are paid *in full* prior to 3rd August 2015.

Rate payment options

There are a number of options available when paying your rates:

1. Payment in full

Customers may choose to pay their entire rates account in one lump sum by the 3rd August 2015 and in doing so will receive a 3% discount.

2. Payment by four instalments

Customers may pay their rates in four instalments as follows:

- 1st Instalment – 7th August, 2015
- 2nd Instalment – 9th October, 2015
- 3rd Instalment – 15th January, 2016
- 4th Instalment – 8th April, 2016

3. Direct Debit

Annual rates can be divided into easy weekly, fortnight or monthly payments and deducted directly from a nominated bank account. Ratepayers have the option of paying rates by instalments (this amount will automatically be deducted from the nominated bank account on each instalment due date) or in full (to ensure the receipt of the full discount amount each year). A 'Direct Debit Agreement' form can be downloaded from Council's website www.gsbc.tas.gov.au under the 'Rates Payment' tab or by contacting Council's Rates Department on 03 6256 4782 or by emailing rates@freycinet.tas.gov.au

Please see below all other available methods for rates payments:



In person at any Australia Post Agency



With a Visa or Mastercard by phoning 1300 729 859



By internet www.gsbc.tas.gov.au click on "pay rates online"



BPAY from your financial institution



In person at 9 Melbourne Street, Triabunna



By mail, PO Box 6, Triabunna, Tasmania, 7190 (please ensure enough time for mail to be received to avoid any late fees)



Council is now a Centrepay agency allowing you to set up deductions directly from your Centrelink payments. A form can be downloaded from Council's website www.gsbc.tas.gov.au under the 'Rates Payment' tab or by contacting Council's Rates Department on 03 6256 4782 or by emailing rates@freycinet.tas.gov.au

Government imposed costs

Fire Protection Levy

It is a requirement under the *Fire Services Act 1979* that Council collect levies for fire service activities for the State Government. This levy is calculated on property valuations. The table below shows the impost of this levy to Council for the year 2015-2016.

Agency	Imposed Cost
State Fire Commission	\$301,228

Council acknowledges the contribution and support of the services rendered. However, Council notes that whilst this levy is required to be collected by Local Government authorities across Tasmania, Local Government only has limited input into the management and overall service provision towards which the funding is used.

Building Regulations

Changes to the Building Regulations require all building applications for the construction of buildings and assessment of building applications in relation to fire protection requirements to now be referred to Council's Building Surveyor for assessment and approval.

Whilst Council will ensure compliance with the *Building Code of Australia* and associated legislative requirements, the impost to Council must be noted. With the implementation of the *Public Health Act 1997* further responsibility and additional requirements have been placed on Council.

Environmental Management

Local Government has in time broadened their role in the community through the consolidated approvals system which has led to an increased statutory requirement being imposed upon Council from State Government.

It is anticipated that Council will be required to take on additional pollution management and control activities, which will continue to increase costs for Council operations in this area.

Waste Management

Council has a responsibility to comply with established environmental requirements regulating the existence and operation of waste disposal facilities across the Glamorgan Spring Bay municipal area. Due to these regulations, Council incurs significant costs in disposing of waste, particularly in relation to the need for four transfer stations across our area, however this funding remains in the budget for 2015-2016.

Land Use Planning

The State Government is keen for Local Government Authorities to standardise Planning Schemes across the State and whilst Council agrees that a more consistent approach needs to be taken, there is a major financial cost associated with this task, estimated to be in excess of \$100,000 for Glamorgan Spring Bay Council over the last few years.

State and regional subscriptions

There are many associations with which Council is affiliated. These associations provide a range of services to Council and in turn the broader community in matters such as economic development and tourism.

Subscribing to these State and regional associations comes at a cost, although it is generally recognised that contributing to these organisations will often lead to opportunities for additional grant funding.

Association	Budgeted Annual Contribution 2015/2016
Local Government Association of Tasmania (LGAT)	\$33,200
Southern Tasmanian Council's Association (STCA)	\$3,600
National Sea Change Taskforce	\$600
East Coast Regional Tourism Organisation (ECRTO)	\$60,000

Overview financial performance Glamorgan Spring Bay Council

Glamorgan Spring Bay Council			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS	\$54,310	\$55,000	\$65,000
GRANTS	\$2,848,496	\$2,256,000	\$1,706,958
INTEREST	\$60,968	\$110,550	\$75,000
INVESTMENTS:DIVIDENDS WATER CORPORATION	\$621,000	\$621,000	\$621,000
NET GAIN/(LOSS) ON ASSETS	\$47,147	\$1,000,000	\$1,992,500
OTHER INCOME	\$1,446,362	\$1,633,850	\$1,593,680
RATES AND CHARGES	\$6,541,252	\$6,553,007	\$6,753,000
STATUTORY FEES AND FINES	\$379,590	\$293,200	\$386,600
USER FEES	\$822,655	\$992,200	\$1,060,550
Total Income	\$12,821,780	\$13,514,807	\$14,254,288
Gross Profit	\$12,821,780	\$13,514,807	\$14,254,288
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$2,100,000	\$2,140,800	\$1,954,000
EMPLOYEE BENEFITS	\$3,825,612	\$3,896,500	\$4,058,614
FINANCE COSTS	\$104,388	\$180,000	\$200,000
IMPAIRMENT OF RECEIVABLES	\$2,000	\$2,500	\$2,000
MATERIALS AND SERVICES	\$5,411,780	\$5,161,207	\$5,615,674
OTHER EXPENSES	\$178,000	\$133,800	\$174,000
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE	\$0	\$0	\$0
Total Operating Expenses	\$11,621,780	\$11,514,807	\$12,004,288
Net Profit	\$1,200,000	\$2,000,000	\$2,250,000



Statement of financial position

STATEMENT OF FINANCIAL POSITION	2016	2015	2014	2013	2012
	\$'000	\$'000	\$'000	\$'000	\$,000
	Budget	Estimate	Actual	Actual	Actual
Assets					
Current assets					
Cash and cash equivalents	3,796	2,180	1,869	1,884	1,924
Trade and other receivables	275	132	346	398	373
Financial assets	-	-	-	411	11
Inventories	55	34	34	-	-
Non-current assets classified as held for sale	-	-	-	-	-
Other assets	150	119	112	110	178
Total current assets	4,276	2,465	2,361	2,803	2,486
Non-current assets					
Trade and other receivables	49	85	40	44	47
Financial assets	-	-	-	-	-
Investments in associates accounted for using the equity method	-	-	-	-	-
Investment in water corporation	30,567	30,567	30,567	37,841	37,849
Property, infrastructure, plant and equipment	82,113	78,239	76,179	72,673	52,346
Investment property	-	-	-	-	-
Intangible assets	-	-	-	-	-
Other assets	-	-	-	-	-
Total non-current assets	112,729	108,891	106,786	110,558	90,242
Total assets	117,005	111,356	109,147	113,361	92,728
Liabilities					
Current liabilities					
Trade and other payables	1,200	1,048	1,027	550	566
Trust funds and deposits	40	40	46	62	58
Deferred Income	-	-	-	130	144
Provisions	600	575	506	513	467
Interest-bearing loans and borrowings	1,505	1,293	326	198	55
Total current liabilities	3,345	2,956	1,905	1,453	1,290
Non-current liabilities					
Provisions	280	255	157	229	259
Interest-bearing loans and borrowings	4,506	1,521	1,661	1,407	425
Total non-current liabilities	4,786	1,776	1,818	1,636	684
Total liabilities	8,131	4,732	3,723	3,089	1,974
Net Assets	108,874	106,624	105,424	110,272	90,754
Equity					
Accumulated surplus	66,317	64,067	62,867	62,243	62,099
Reserves	42,557	42,557	42,557	48,029	28,655
Total Equity	108,874	106,624	105,424	110,272	90,754



Cash flow forecast

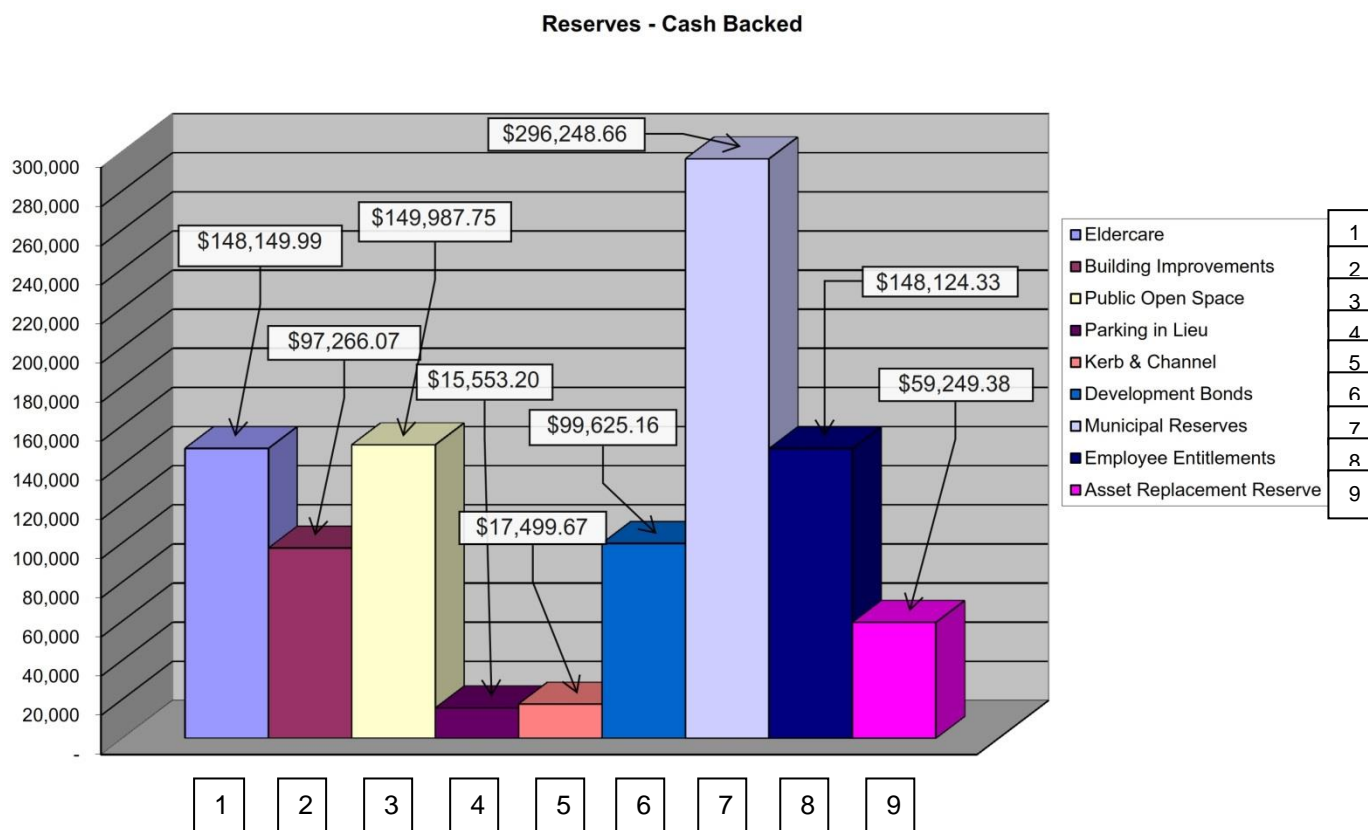
<u>CASH FLOW FORECAST</u>	2016	2015	2014	2013	2012
	Budget	Estimate	Actual	Actual	Actual
	Inflows/	Inflows/	Inflows/	Inflows/	Inflows/
	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Rates	6,753	6,541	6,427	5,989	5,850
Statutory fees and fines	387	380	-	288	289
User charges and other fines (inclusive of GST)	1,160	823	3,040	2,608	1,693
Grants (inclusive of GST)	1,442	2,551	1,427	2,129	2,595
Developer contributions (inclusive of GST)	65	54	-	-	-
Reimbursements (inclusive of GST)	-	-	-	-	-
Interest	75	61	133	96	176
Rents (inclusive of GST)	-	-	-	-	-
Dividends	-	-	-	-	-
Investment revenue from water corporation	621	621	413	-	-
Other receipts (inclusive of GST)	1,753	1,446	-	-	-
Net GST refund/payment	-	-	-	-	-
Payments to suppliers (inclusive of GST)	(6,204)	(6,088)	(6,214)	(5,984)	(5,048)
Payments to employees (including redundancies)	(4,059)	(3,776)	(3,513)	(3,481)	(3,087)
Finance costs	(165)	(92)	(78)	(37)	(27)
Additional superannuation contributions resulting from actuarial review	-	-	-	-	-
Other payments	-	-	-	-	-
Net cash provided by (used in) operating activities	1,828	2,521	1,635	1,608	2,441
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(5,800)	(3,500)	(3,136)	(3,005)	(3,438)
Proceeds from sale of property, infrastructure, plant and equipment	150	50	31	24	130
Payments from/(for) investments	-	-	-	(400)	899
Proceeds from sale of investment property	2,000	-	411	-	-
Payments for other financial assets	-	-	-	-	-
Proceeds from sale of other financial assets	-	-	-	-	-
Capital grants (inclusive of GST)	524	320	658	607	322
Loans and advances to community organisations	-	-	-	-	-
Repayment of loans and advances from community organisations	-	-	-	-	-
Net cash provided by (used in) investing activities	(3,126)	(3,130)	(2,036)	(2,774)	(2,087)
Cash flows from financing activities					
Trust funds and deposits	-	-	-	-	-
Proceeds from interest bearing loans and borrowings	4,500	1,000	500	1,200	-
Repayment of interest bearing loans and borrowings	(1,506)	(159)	(115)	(74)	(48)
Net cash provided by (used in) financing activities	1,696	232	(16)	(40)	306
Net increase (decrease) in cash and cash equivalents	-	-	-	-	-
Cash and cash equivalents at the beginning of the financial year	2,100	1,868	1,884	1,924	1,618
Cash and cash equivalents at the end of the financial year	3,796	2,100	1,868	1,884	1,924

Analysis of reserves

In 2005-2006 Council commenced contributing to cash backed reserves in an effort to provide long term sustainability for the future. These reserves are invested to enable an increased rate of return on our monies.

The funds are clearly identified for future capital requirements related to infrastructure demand and can only be expended with a resolution of Council

As at 1st July 2015 the total amount invested is \$1,031,704.21.





Loan schedule

Loan Schedule 2015- 2016	Opening Balance 1/7/15	New Borrowings	Principal Repayment	Interest Repayment	Closing Balance 30/6/16
Swansea Childcare S100	\$ 16,250.00		\$ 7,500.00		\$ 8,750.00
Waste Management S108	\$ 69,938.59		\$ 17,050.58	\$ 2,644.42	\$ 52,888.01
Waste Management S109	\$ 184,466.12		\$ 38,104.46	\$ 7,246.56	\$ 146,361.66
Triabunna Marina S111	\$ 399,261.67		\$ 44,823.97	\$ 19,383.77	\$ 354,437.70
Triabunna Marina S112	\$ 470,570.32		\$ 16,302.55	\$ 24,173.65	\$ 454,267.77
Triabunna Marina S113	\$ 188,635.67		\$ 6,290.60	\$ 9,619.50	\$ 182,345.07
General S114	\$ 484,962.01		\$ 15,797.75	\$ 24,004.95	\$ 469,164.26
Short-term Loan S115	\$ 1,000,000.00		\$ 1,000,000.00	\$ 11,545.21	\$ -
SOLIS Golf Course		\$ 3,000,000.00	\$ 29,333.30	\$ 51,822.13	\$ 2,970,666.70
Triabunna Marina		\$ 1,500,000.00	\$ 126,962.08	\$ 53,161.30	\$ 1,373,037.92
Totals	\$ 2,814,084.38	\$ 4,500,000.00	\$ 1,302,165.29	\$ 203,601.49	\$ 6,011,919.09

Fees and Charges 2015-2016

Administrative Fees

Type	Budget 2015-2016	Budget 2014-2015
Right to Information Act	\$36 + 30c per copy	\$36 + 30c per copy
Photocopying - Black and White A4	10 cents per page	10 cents per page
Photocopying - Black and White A3	30 cents per page	30 cents per page
Photocopying – Colour A4	50 cents per page	50 cents per page
Photocopying – Colour A3	\$1.00 per page	\$1.00 per page
132 Certificate	\$44.40	\$44.40
337 Certificate	\$196.10	\$196.10

Hall Hire (Guidance Only – Section 24 Committees Administer)

Type	Budget 2015-2016	Budget 2014-2015
Hall Hire – hourly rate (meetings)	\$4 - \$10	\$4 - \$10
Hall Hire – full day rate (meetings)	\$30 - \$50	\$30 - \$50
Hall Hire – half day rate (meetings)	\$10 - \$20	\$10 - \$20
Hall Hire – evening rate (meetings)	\$10 - \$20	\$10 - \$20
Commercial Hire – full day	\$100 - \$200	\$100 - \$200
Commercial Hire – half day	\$40 - \$70	\$40 - \$70
Commercial Hire – evenings	\$30 - \$50	\$30 - \$50
Large events – weddings, birthdays etc	\$50 - \$150	\$50 - \$150
Pre-paid bond related to any large events at Halls	\$20 - \$100	\$20 - \$100

Hall - External Hire Items (Guidance Only – Section 24 Committees Administer)

Chairs up to 10 – Public	\$10	\$10
Chairs 11 to 30 – Public	\$15	\$15
Chairs 31 to 50 – Public	\$20	\$20
Chairs 51 and over – Public	\$30	\$30
Chairs up to 10 – Community Group	\$5 or small donation	\$5 or small donation
Chairs 11 to 30 – Community Group	\$5 or small donation	\$5 or small donation
Chairs 31 to 50 – Community Group	\$10 or small donation	\$10 or small donation
Chairs 51 and over – Community Group	\$10 or small donation	\$10 or small donation
Hire of Tables (1 to 3) – Public	\$5	\$5
Hire of Tables (4 to 6) – Public	\$10	\$10
Hire of Tables (7 to 10) – Public	\$15	\$15
Hire of Tables (11 to 15) – Public	\$20	\$20
Hire of Tables (1 to 3) – Community Group	Small donation	Small donation
Hire of Tables (4 to 6) – Community Group	Small donation	Small donation
Hire of Tables (7 to 10) – Community Group	\$5	\$5
Hire of Tables (11 to 15) – Community Group	\$10	\$10
Use of Urn – Public	\$10	\$10
Use of Urn – Community Group	\$5 (at discretion)	\$5 (at discretion)
Use of Crockery – Public	\$20	\$20
Use of Crockery – Community Group	\$5 (at discretion)	\$5 (at discretion)
Major Events	\$50 - \$150	\$50 - \$150

*Please note: All fees and charges include GST

Marine Infrastructure Fees

Type	Budget 2015-2016	Budget 2014-15
Marina Berth (Fixed Jetty Access)	\$3140.00	\$2850.00
Marina Berth (Floating Pontoon Access)	\$3940.00	-
Floating Commercial Berth	\$4140.00	0
Maintenance Fee – Marina Berth (all included in fees)	0	\$235.00
Marina Lease – (Fixed Jetty Access) Five Year Term - Paid up front	\$14200.00	\$12,500.00
Marina Lease – (Floating Pontoon Access) Five Year Term - Paid up front	\$19000.00	-
Fisherman's Wharf – Annual Fee (Up to 18 metres in length)	\$1,100.00	\$1,100.00
Fisherman's Wharf > 18 metres in length extra fee	\$600.00	
Fisherman's Wharf/Visiting Boats – Casual Rate (Daily)	\$30.00	\$25.00
Fisherman's Wharf – Casual Rate (Weekly)	\$120.00	\$115.00
Fisherman's Wharf – Casual Rate (Monthly)	\$400.00	\$330.00
Tourism Wharf (single operator)	\$3,340.00	\$3,050.00
Tourism Wharf(Single Shared) Oct-Mar	\$2,280.00	\$2,130.00
Tourism Wharf(Single Shared) Apr-Sep	\$1060.00	\$920.00
Use of Three Phase Power (Per connection)	\$30.00 per day	\$10.00 per day

Visitor Centre Fees

Type	Budget 2015-2016	Budget 2014-2015
Visitor Centre Fees		
Display space DL brochure – single operator (4 centres Triabunna, Bicheno, St Helens, Swansea) Business within GSBC or BODC	\$133.00	\$133.00
Display space DL brochure – single operator (4 centres Triabunna, Bicheno, St Helens, Swansea) -outside areas	\$222.00	\$222.00
Display space DL brochure - Multi operator (4 centres Triabunna, Bicheno, St Helens, Swansea) Business within GSBC or BODC	\$155.00	\$155.00
Display space DL brochure - Multi operator (4 centres Triabunna, Bicheno, St Helens, Swansea) outside areas	\$244.00	\$244.00
Display space A4/A5 brochure - single operator (4 centres Triabunna, Bicheno, St Helens, Swansea) Business within GSBC or BODC	\$178.00	\$178.00
Display space A4/A5 brochure - single operator (4 centres Triabunna, Bicheno, St Helens, Swansea) outside areas	\$266.00	\$266.00
Display space A4/A5 brochure - Multi operator (4 centres Triabunna, Bicheno, St Helens, Swansea) Business within GSBC or BODC	\$200.00	\$200.00
Display space A4/A5 brochure - Multi operator (4 centres Triabunna, Bicheno, St Helens, Swansea) outside areas	\$289.00	\$289.00
Wall Lit Display - single operator one centre Business within GSBC or BODC outside areas	\$220.00	\$220.00
Wall Lit Display - single operator (4 centres Triabunna, Bicheno, St Helens, Swansea) Business within GSBC or BODC outside areas	\$880.00	\$880.00

Waste Management Transfer Stations

Type	Budget 2015-2016	Budget 2014-2015
Garbage – per cubic metre	\$20 (min \$5)	\$20 (min \$5)
Greenwaste – per cubic metre	\$5	\$5
Compactor Vehicle – per cubic metre	\$30	\$30
Tyre – car	\$5	\$5
Tyre – light truck	\$7	\$7
Tyre – truck	\$15	\$15
Recyclable materials – per cubic metre	\$20 (min \$5)	\$20 (min \$5)
Metals / Oils / Batteries	Free	Free

Bicheno / Triabunna Cemetery Fees

Type	Budget 2015-16	Budget 2014-15
Reservation Certificates	\$160	\$155
Niche Wall Allocation	\$125	\$125
Single depth (machine dig)	\$450	\$450
Single depth (hand dig)	\$550	\$550
Extra depth (machine dig)	\$550	\$550
Extra depth (hand dig)	\$650	\$650
Children – max coffin size 1350mm x 450mm	\$200	\$200
Re-open (Old / Lawn section)	\$450	\$450
Burials - outside working hours (additional charge)	\$250	\$250

Planning and Development Fees

Type	Budget 2015-2016	Budget 2014-2015
Stormwater Connections	\$250	\$250
Permitted use – outbuildings, signs, alterations & additions (excludes new dwellings)	\$120	\$120
Outbuildings - Discretionary	\$470	\$470
Discretionary Fencing	\$400	\$400
Application for TVIS Signage (includes installation of a sign supplied by applicant)	\$200	\$200
Retrospective Signs – Prior 30/6/2007	\$40	\$40
Exemption certificate	\$120	\$120
Development other than permitted use up to \$1,000,000 (includes new dwellings)	\$270 plus \$1.50 for every \$1,000 over \$50,000	\$270 plus \$1.50 for every \$1,000 over \$50,000
Development other than permitted > \$1,000,000	P.O.A	P.O.A
Advertising fee	\$350	\$350
Annual signage restriction fee	\$200	\$200
Development contribution – kerb and channel	\$100 per lm	\$100 per lm
Development contribution - Footpath	\$110 per m ²	\$110 per m ²
Parking in lieu	\$3,500 per space	\$3,500 per space
Assessment and registration of Part 5 (Price on Application)	\$250 (minimum) per property	\$250 (minimum) per property
Referrals to Tas Fire Service	\$50	\$50
Referrals to Tasmanian Heritage Council	\$100 if works application is required	\$100 if works application is required
Subdivision Application Base fee	\$500	\$500
Fee per additional lot	\$50	\$50
Advertising Fee	\$350	\$350
Engineering assessment and inspection of works (Price on Application)	Generally 1% of the certified value of the works, minimum fee \$250	Generally 1% of the certified value of the works, minimum fee \$200
Re inspection fee (Including Travel Time)	\$100.00 per hour	\$100.00 per hour

*Please note: All fees and charges include GST

Type	Budget 2015-16	Budget 2014-15
Sealing of final plan	\$200	\$200
Adhesion order	\$200	\$200
Strata scheme – including amendments	\$450 minimum, plus \$50 per lot	\$450 minimum, plus \$50 per lot
Community Development and Staged Development Scheme (over and above Development Application and Strata Scheme fees) (Price on application)	Minimum \$250	Minimum \$250
Planning Scheme amendment – base fee This does not include charges from the Tasmanian Planning Commission(Price on application)	\$1,600Min + TPC Fee + Advertising	\$1,600Min + TPC Fee + Advertising
TPC Fee as at 1/7/13	\$292	\$292
Planning Scheme Amendment Advertising fee	\$700	\$700
Application minor amendment under section 55 LUPAA	\$120	\$120
Application minor amendment under section 56 LUPAA	\$220	\$220
Petitions to amend sealed plan – S103 Local Government (Building & Miscellaneous Provisions Act)	\$600 full fee plus any fees associated with a hearing \$300 (reduced fee) - if all parties to the sealed plan have signed the petition and agree to the amendment	\$600 full fee plus any fees associated with a hearing \$300 (reduced fee) - if all parties to the sealed plan have signed the petition and agree to the amendment
Permit Extension Fee	\$50	\$50
Collection of Impounded sign (S48a LUPAA 1993)	\$100/sign + fees associated with sign removal	\$100/sign + fees associated with sign removal
Scanning Fees eDaba system	\$50	\$50
Kerbside Vending Fees Stall Holders	\$1,000 annual \$100/month \$25/event	\$300 annual \$30/month \$25/event
Copy of Title	\$50	\$50
Refunds/Remissions – Application Withdrawals		
Planning Fee - If requests for additional information have not been made	75%	75%
If requests for additional information have been made	25%	25%
Advertising Fee – Not commenced	100%	100%
Ordinance (printed copy) Black & White	\$55	\$55
Colour	\$110	\$110
Ordinance (computer disk)	\$10	\$10
Maps reduced to A4	\$5	\$5
Maps reduced to A3	\$25	\$25
Postage costs for larger items	\$10	\$10

*Please note: All fees and charges include GST



Building Fees

Type	Budget 2015-2016	Budget 2014-2015
Building Permit – total value of works under \$12k permit authority assessment, permit and certificate	\$110	\$110
PD4 Assessment Compliance	\$120	\$120
Building Permit – total value of works \$12k - \$500k permit authority assessment, permit and certificate	\$220	\$220
Building Permit – over \$500k permit authority assessment, permit and certificate	0.05% of full development value of works	0.05% of full development value of works
Permit authority certificate	\$200	\$200
Demolition Permit	\$110	\$110
Minor Works Notification - Form 11A	\$80	\$80
Site inspection – per ½ hr onsite	\$200	\$200
Completion of reports to Council by practitioner/plumber per ½ hour	\$100	\$100
Plumbing permit – Total value under \$12k permit authority assessment, permit and certificate	\$110	\$110
Plumbing permit –Total value \$12k - \$500k permit authority assessment, permit and certificate	\$220	\$220
Plumbing permit – Total value over \$500k permit authority assessment, permit and certificate	0.05% of full development value of works	0.05% of full development value of works
Plumbing inspections – mandatory (per ½ hour onsite)	\$100	\$100
Special plumbing permit and permit authority assessment	\$220	\$220
Amended Special Plumbing Permit	\$60	\$60
Special plumbing permit certificate	Not required	Not required
Amended drawings – assessment and certificate by Building Surveyor	\$150	\$150
Temporary Occupancy Permit – Building Permit Authority assessment and permit	\$120	\$120
Extension to building permit 1 st year Subsequent years	\$100.00 Increase of \$50 per year over previous year	\$100.00 Increase of \$50 per year over previous year
Illegal works – plus all additional assessment and permit fee – includes Certificate to proceed & Certificate of Substantial Compliance	\$400.00	\$400.00
General Managers Certificate	\$400.00	\$400.00
Additional inspections (per ½ hour onsite)	\$100	\$100
Search and copy fees for permits and plans	\$50	\$50

*Please note: All fees and charges include GST



Environmental Health

Health and By-Laws	Budget 2015-2016	Budget 2014-2015
Temporary Food Registration	\$15.00	\$15.00
Temporary Food Registration (local community non profit organisation)	Free	Free
Food Premises - Category A	\$570.00	\$570.00
Food Premises - Category B	\$350.00	\$350.00
Food Premises - Category C	\$230.00	\$230.00
Food Premises - Category D	\$120.00	\$120.00
Food Premises - Category E	\$80.00	\$80.00
Food Premises - Category F	\$60.00	\$60.00
Food Premises - Category G – Non profit organisations	Free	Free
Form 42 (request EHO assessment of plans commercial kitchen	\$210.00	\$210.00
Form 50 – Occupancy Permit for commercial kitchen from EHO	\$210.00 + \$105.00/ additional inspection	\$210.00 + \$105.00/ additional inspection
Place of Assembly Licence –General new	\$135 initial application \$105.00 renewal	\$135 initial application \$105.00 renewal
Place of Assembly Licence-General renewal	\$110.00	\$110.00
Place of Assembly Licence –_specific event	\$50.00	\$50.00
Place of Assembly Licence –_specific event (local community non profit organisation)	Free	Free
Swimming pools/spas samples (request /non investigative)	\$30.00+ cost of analysis	\$30.00+ cost of analysis
Water samples (request /non investigative)	\$30.00+ cost of analysis	\$30.00+ cost of analysis
Commerical Water Carriers Permit – 3 year permit	\$90.00	\$90.00
Regulated system registration-new	\$90.00	\$90.00
Regulated system registration-renewal	\$70.00	\$70.00
Food samples (request /non investigative)	\$30.00+ cost of analysis	\$30.00+ cost of analysis
Public Health Risk Activities (tattooists, skin penetration)– application and renewal	\$60.00	\$60.00
Private Water Supplier Permit – 3 year permit	\$20.00	\$20.00
Caravan Licence (on site living)	\$205.00	\$205.00
Permit for burial of human remains on private land	\$160.00	\$160.00
Environmental Protection Notices – investigation, issuing and management charges	\$130.00/hr or part there of	\$130.00/hr or part there of

*Please note: All fees and charges include GST



Dog Registrations

Type	Budget 2015-2016	Budget 2014-2015
Dog – irrespective of sex (before 31/8/15)	\$25	\$20
Dog – irrespective of sex (after 31/8/15)	\$40	\$40
Desexed dog (before 31/8/15)	\$15	\$10
Desexed dog (after 31/8/15)	\$20	\$20
*Working dogs (before 31/8/15)	\$10	\$10
*Working dogs (after 31/8/15)	\$20	\$20
Dog owned by a pensioner (one dog only) (before 31/8/15)	\$5	\$5
Dog owned by a pensioner (one dog only) (after 31/8/15)	\$10	\$10
Declared dangerous dog & Restricted Breeds (before 30/9/15)	\$200.00	\$200.00
Declared dangerous dog & Restricted Breeds (after 30/9/15)	\$400.00	\$400.00
Guide dog	Free	Free
Replacement tag	\$3.00	\$3.00
Release of dog from pound 1 st offence	\$30.00	\$30.00
Release of dog from pound 2 nd and subsequent offences	\$75.00	\$75.00
Daily maintenance charge whilst impounded	\$20 per day	\$20 per day
Kennel License – New >2 dogs	\$50	\$50
Kennel License – Renewal	\$20	\$20
Cat/possum trap loan	\$50 deposit (refunded on return and in good condition)	\$50 deposit (refunded on return and in good condition)
DOG CONTROL ACT 2000 FEES		
Failing to ensure dog is not at large (16(1))	\$140.00	\$140.00
Failing to restrict dog in or on a vehicle (16(3))	\$140.00	\$140.00
Failing to register dog over 6 months of age (8(1))	\$140.00	\$140.00
Failing to confine bitch on heat away from public place (16(2))	\$70.00	\$70.00
Failure to fasten registration tag on collar (11(1))	\$70.00	\$70.00
Removing collar from dog in a public place (11(4))	\$140.00	\$140.00
Taking dog into a prohibited area (22(2))	\$280.00	\$280.00
Taking dog into a restricted area outside specified times (23(2))	\$140.00	\$140.00
Failing to have dangerous dog microchipped (29(2))	\$280.00	\$280.00
Failing to pay fees, charges and costs of seized dog (36(1))	\$140.00	\$140.00
Failing to remove and dispose of dog faeces (45(1))	\$70.00	\$70.00
Allowing dog to be a nuisance in a public place (46(1))	\$280.00	\$280.00
Allowing dog to be a nuisance on premises (46(2))	\$280.00	\$280.00
Keeping too many dogs on premises (50)	\$140.00	\$140.00

*Please note: All fees and charges include GST



Type	Budget 2015-16	Budget 2014-15
Failure to provide name and address when requested by authorised person (77(2a))	\$140.00	\$140.00
Giving a false name and address (77(2b))	\$140.00	\$140.00
Making a false or misleading statement (78(a))	\$140.00	\$140.00
Obstructing, hindering, delaying or threatening an authorised person (79)	\$280.00	\$280.00
Failure to Microchip Dog	\$140.00	\$140.00

- **ALL WORKING DOGS MUST BE REGISTERED**
- **All fees outlined in the Act need updating for penalty units when advised.**

*Please note: All fees and charges include GST

Annual Plan by Business Department - Council Governance

Council will secure the confidence of the community by:

- Providing appropriate strategic leadership.
- Effectively monitoring and reviewing its performance.
- Ensuring compliance with standards and legislation.
- Making decisions based on agreed policies.

Council Governance is the overarching Council body, specifically the elected members who represent our Municipal area, namely the Mayor, Deputy Mayor and six elected councillors.

The elected members are responsible for ensuring an integrated approach with their community, particularly surrounding service delivery and policy development.

Their aim is to provide the overall framework in which Council operates whilst ensuring there is a long term strategic vision for our area into the future.

The department comprises the following areas:

- Community consultation
- Elected member expenses
- Governance

Objectives

- To ensure the needs of our community are met through a collaborative approach in terms of service deliveries and policy development.
- To ensure within our community there are dedicated means of consultation on a broad scale.
- Consistently monitor service levels to the community to ensure they are in line with community expectations.
- Councillors adequately plan for the renewal and replacement of existing infrastructure using proficient asset management principals.
- To provide leadership and continuity to our community.

Annual aims for 2015-2016

- Provide decisive and strong leadership for our community.
- To conduct ourselves in an open and transparent manner.
- To advocate on behalf of our community Regional, State and National issues.
- To hold regular meetings of Council.
- Participation in the Local Government Association of Tasmania with a particular focus on equal representation, economies of scale and issues of significance.
- Ensure Council is continually abreast of issues which are pertinent to our area and where necessary react in a proactive manner for our community.

Programs and Projects for 2015-2016	Community Strategic Plan Linkage
Identify key stakeholder groups in each town in order to ensure effective and efficient communication strategies with our community.	6.4 6.5
Develop Council's community governance system including principles, policies, procedures, indicators, tools and resources.	Directions 1-6

Performance measures

- Conducting regular meetings of Council.
- The level of effective communication with the community.
- Governance documents are available for the community to access on Council's website in a timely manner.
- Number of appearances before the Code of Conduct Committee.
- Asset infrastructure principles are adhered to resulting in a consistent funding renewal program.

Proposed Budget

GOVERNANCE			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$520,000.00	\$520,000.00	\$534,400.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$520,000.00	\$520,000.00	\$534,400.00
Gross Profit	\$520,000.00	\$520,000.00	\$534,400.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$43,000.00	\$43,000.00	\$44,000.00
EMPLOYEE BENEFITS	\$264,000.00	\$267,000.00	\$272,000.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$75,006.00	\$75,000.00	\$79,400.00
OTHER EXPENSES	\$139,000.00	\$135,000.00	\$139,000.00
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$521,006.00	\$520,000.00	\$534,400.00
Net Profit	-\$1,006.00	\$0.00	\$0.00

Responsible Officer: Council / General Manager

Inclusions and exclusions

- Expenditure based upon Mayor, Deputy Mayor and six councillors.
- Salaries in part are attributed to the General Manager, and fully to the Executive Officer.
- Provision for training of elected members will be on an as required basis.
- Allocation of advertising in both northern and southern newspapers related to notice of Council Meetings and Special Meetings called.**
- Councillors are provided with various communication tools and equipment which remain the property of Council.
- Travel and other expenditure incurred by Councillors such as telephone charges are reimbursed where appropriate.
- Allowance for a CPI increase has been made in relation to Councillor allowances.
- Council meetings are held monthly with meetings held throughout the municipality.
- Special meetings are called by the Mayor as required.
- Council information workshops are held when required

**** Please note:** Requirements related to advertising of Council Meetings are currently under review by the Local Government Division, DPAC, as outlined in the Review of Local Government (Meeting Procedures) Regulations 2005, Discussion Paper – May 2014.

Corporate Services

Glamorgan Spring Bay Council will have successfully delivered the agreed vision, desired future and resourcing through sound financial management and a strengthening of its revenue and resources.

Contemporary systems and practices will support the work of the Council, General Manager, and staff and provide timely and accurate data and information that assists them to make decisions.

Corporate Services is responsible for the effective corporate delivery for Council operations. It is also entrusted with supervising and facilitating the financial operations and long term financial management of the Council.

The department comprises the following units:

- Financial systems of Asset Management
- Financial Management
- Financial Operations
- Information Technology
- Swansea Heritage Centre

Objectives

- To continually monitor and review Council's financial situation.
- Continue to comply with current legislation, regulations and policies of Council in all functional areas.
- Ensure Council's information technology network is contemporary and effective.
- Maintain staff at an optimum level with an emphasis on seeking efficiency gains as a basis for improvement in service levels.
- Continue to manage and develop the Swansea Heritage Centre in conjunction with the Museum Curator.

Annual Aims for 2015-2016

- To continually monitor and review Council's financial situation and report findings to Council in a clear and transparent format on a monthly basis.
- Ensuring the issue of accounts for rates, and dog notices to our customers are in accordance with the *Local Government Act 1993* and council policies.
- Prepare the annual Financial Statements by the 15th August 2016.

Programs and Projects for 2015-2016	Community Strategic Plan Linkage
To review our five year and broader 10 year Financial Plan aimed at providing Council with sound financial management practices, improved cash flow and the ability to meet its existing demand in terms of asset management preservation.	Directions 1-6
To continue to analyse existing processes and practices with the aim of implementing more cost effective and integrated systems to streamline Council operations.	Directions 1-6
Rationalise Council's assets with particular emphasis on surplus property.	1
Set up selective Council operations within our Visitor Information Centre network.	1
Ensure contemporary systems are achievable through the continual assessment and enhancement of information technology software.	3.5
Report key performance indicators in various areas to Council to outline our successes and where improvement can be made.	Directions 1-6
To continue to foster asset management principles throughout the Council.	Directions 1-6
Undertake internal communication strategies aimed at increasing the level of information to all internal stakeholders across the Council environment.	Directions 1-6
Maintain an up to date contract register to ensure a more streamlined approach to contract management across the organisation.	Directions 1-6
Develop a culture related to the capture of corporate history and continue to improve records management systems.	Directions 1-6
Conduct a property auction for properties with three years rates outstanding to recover debt.	Directions 1-6
Look for resource sharing opportunities with surrounding Councils particularly in regard to our access to the NBN in Triabunna.	Directions 1-6
Participation in a Council Audit Committee	Directions 1-6

Performance Measures

- Full compliance with all statutory and legislative requirements.
- Facilitating accurate and efficient financial management reporting.
- Formation and analysis of an internal staff survey.
- To have Council's financial statement complete within statutory timeframes and to receive satisfactory audit reports in this area.
- Completion of performance reviews by December 2015.
- Completion of financials by 15th August 2016.
- Completion of the Annual Report.

Proposed Budget

CORPORATE SERVICES			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS	\$19,310.00	\$10,000.00	\$40,000.00
GRANTS	\$420,000.00	\$420,000.00	\$415,000.00
INTEREST	\$60,751.00	\$110,000.00	\$75,000.00
INVESTMENTS:DIVIDENDS WATER CORPORATION	\$621,000.00	\$621,000.00	\$621,000.00
NET GAIN/(LOSS) ON ASSETS	\$14,000.00	\$1,000,000.00	\$2,000,000.00
OTHER INCOME	\$189,273.00	\$468,100.00	\$248,000.00
RATES AND CHARGES	\$697,529.00	\$709,557.00	\$809,729.00
STATUTORY FEES AND FINES	\$87,975.00	\$56,000.00	\$75,000.00
USER FEES			
Total Income	\$2,109,838.00	\$3,394,657.00	\$4,283,729.00
Gross Profit	\$2,109,838.00	\$3,394,657.00	\$4,283,729.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$54,000.00	\$54,000.00	\$55,000.00
EMPLOYEE BENEFITS	\$156,250.00	\$161,000.00	\$160,050.00
FINANCE COSTS	\$5,000.00	\$78,000.00	\$73,000.00
IMPAIRMENT OF RECEIVABLES	\$2,000.00	\$2,500.00	\$2,000.00
MATERIALS AND SERVICES	\$1,000,077.00	\$1,230,057.00	\$1,258,679.00
OTHER EXPENSES	\$76,700.00	\$72,700.00	\$35,000.00
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$1,294,027.00	\$1,598,257.00	\$1,583,729.00
Net Profit	\$815,811.00	\$1,796,400.00	\$2,700,000.00

Responsible Officer: General Manager

Inclusions and Exclusions

- Includes \$2,000,000 in property sales.
- Includes estimated water dividends from TasWater.
- Includes a portion of the borrowings expected on proposed Solis development.
- Includes full year of Federal Assistance Grants.
- Salaries are attributed to part General Manager, part time Finance Officer, Museum Curators and others.
- Pension remissions are included in both revenue and expenditure as the State Government reimburses Council up to a maximum 30% remission.
- Fire Service Levy is included in both revenue and expenditure although the revenue will be slightly higher than that remitted to the State due to the commission component retained by Council.
- Land Tax is payable on stipulated properties to the State Government.
- Includes the Triabunna Council offices, the Swansea Heritage Museum building and costs involved in setting up Council service centres in Swansea and Bicheno.

Administration

The administration section of Council deals with the day to day activities of payroll processing, electronic storing and retrieval of data records, accounts payable and accounts receivable functions, and rating management and collection, and reception.

Contemporary systems and practices will support the work of the Council, General Manager, and staff and provide timely and accurate data and information that assists them to make decisions.

The department comprises the following units:

- Financial systems – rating, payroll, accounts payable/receivable
- Data storage and retrieval
- Customer Service and Reception

Objectives

- To meet the quality customer service guidelines contained within Council's Customer Service Charter.
- To ensure that the data processed is timely and accurate.
- To ensure that the Council's corporate history is maintained through data storage mechanisms.

Annual Aims for 2015-2016

- To improve on the financial and accounting system.
- Ensure rates are set and distributed in early July 2015.

Programs and Projects for 2015-2016	Community Strategic Plan Linkage
Ensure continued efficiency of administration.	Directions 1-6

Performance Measures

- Full compliance with all statutory and legislative requirements.
- Facilitating accurate and efficient financial management reporting.
- Continued improvement of the new financial and accounting system.

Proposed Budget

ADMINISTRATION			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME	\$1,535.00	\$2,050.00	\$1,200.00
RATES AND CHARGES	\$230,350.00	\$230,350.00	\$283,500.00
STATUTORY FEES AND FINES	\$35.00		\$0.00
USER FEES			
Total Income	\$231,920.00	\$232,400.00	\$284,700.00
Gross Profit	\$231,920.00	\$232,400.00	\$284,700.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION			
EMPLOYEE BENEFITS	\$239,647.00	\$235,200.00	\$284,700.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	-\$2,800.00	-\$2,800.00	\$0.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$236,847.00	\$232,400.00	\$284,700.00
Net Profit	-\$4,927.00	\$0.00	\$0.00

Responsible Officer: Manager Community Development and Administration

Inclusions and Exclusions

- Salaries are attributed to administration staff.

Governance - Safety and Risk

Educate and assist staff to create and maintain healthy and safe working environments.

Continue to develop and implement the existing Risk Management System that enables the Council, General Manager and Risk Officer to identify, assess, minimise or mitigate the organisational or operational risk.

The Safety and Risk Management department is responsible for implementing quality process and practices that in turn reduce the likelihood and/or severity of an incident or accident occurring.

In ensuring we have contemporary systems in place, substantially reduces or mitigates the risk to Council and its community which would otherwise be adversely affected by potential litigation or negative publicity.

The department comprises the following areas:

- Occupational Health and Safety
- Risk Management

Objectives

- To enhance safety awareness across the Council and municipal area.
- To implement quality occupational health and safety and risk management processes.
- To ensure all personnel are adequately trained and accredited so that they can do their jobs safely and competently.
- To liaise with community groups and key stakeholders to better inform our community on risk management issues and collectively implement strategies to overcome these.

Annual Aims for 2015-2016

- Conduct a review of standard operating procedures for staff and create procedures where they may be deficient.
- Aim to reduce the number of workplace injuries and lost time to Council.
- Aim to reduce the number of incidents attributed to Council from visitors and the community alike.

Programs and Projects for 2015-2016	Community Strategic Plan Linkage
Review the OH&S Plan for approval by the General Manager and commence implementation of the strategies.	4.1
Conduct a self assessment of existing practices and ensure any deficiencies are subsequently included in the OH&S Plan to be improved.	4.1
Continue to implement, and enhance where required, the existing Risk Management Plan.	4.1
Continue to consult our community groups who manage Council assets to collectively enhance existing practices.	4.1 6.3

Performance Measures

- A reduction in the number and instances of lost time within the workplace.
- A reduction in incidents or accidents within our community.
- Enhanced Occupational Health and Safety procedures within Council.
- An overall increase in the awareness of OH&S from staff.

Proposed Budget

GOVERNANCE SAFETY AND RISK			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$78,000.00	\$78,000.00	\$79,800.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$78,000.00	\$78,000.00	\$79,800.00
Gross Profit	\$78,000.00	\$78,000.00	\$79,800.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$800.00	\$800.00	\$1,000.00
EMPLOYEE BENEFITS	\$70,320.00	\$72,000.00	\$57,450.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$7,850.00	\$5,200.00	\$21,350.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$78,970.00	\$78,000.00	\$79,800.00
Net Profit	-\$970.00	\$0.00	\$0.00

Responsible Officer: General Manager

Inclusions and Exclusions

- Salaries are attributed to the Safety and Risk Officer.
- Personal protective equipment is supplied for outdoor workers as per our requirement to do so under the Municipal Employees Award. Ancillary personal protective equipment is supplied as required.
- Training for the internal Safety & Risk Committee representatives, and for staff in necessary training attributed to their positions such as confined spaces training, chainsaw operations, first aid, medium rigid vehicle etc.

Community Development

The Community Development department provides community support and wellbeing opportunities to the residents of our area that fosters and develops a caring community.

It is responsible for a range of services and activities that increase the wellbeing and quality of life of our citizens. This department is instrumental in supporting community organisations and identifying opportunities for them to prosper both socially and financially as well as facilitating collaborative practices with external partners to provide opportunities for special projects and activities in our community.

This department is staffed by the Manager Community Development and part-time Administrative Assistant.

The department comprises the following areas:

- Community Development
- Events and Activities
- Youth
- Community Road Safety Partnership
- Community Safety
- Education
- Health Promotion
- Social, Recreation and Sporting
- Some Volunteers
- Communications
- Aged and Community Care

Objectives

- Deliver a range of quality community services that develop and foster a caring and cohesive community.
- Enhance the opportunities for the community to participate in social and cultural events and activities.
- Promote awareness of Council services to encourage participation in community affairs, activities and events.
- Support the provision of emergency services with particular emphasis on community recovery.
- Work co-operatively with young people, the community and governments to plan and manage appropriate responses to the needs of young people.
- Support programmes and activities promoting the health and wellbeing of the community.
- Provide appropriate and up to date service information to the community.
- Continue to support Aged and Community Care organisations in their planning and development of health, residential and community care services.
- Support and encourage community volunteers by recognising and acknowledging their contributions to our area.
- Continue to participate in partnership with the State Government in the Community Road Safety Partnership program, implementing identified strategies and promoting road safety initiatives within our municipal area.
- Administering of Council's Community Small Grants Programme.
- Support the relevant organisations in attracting volunteers.

Programs and Projects for 2015-2016	Community Strategic Plan Linkage
Manage the Elderly Persons Units in Triabunna.	2.1
Continue to provide programs for the aged as appropriate.	2.3
Co-ordinate events for our area such as Australia Day, Youth Week, Carols at the Marina, Seniors' Week.	5.5
Assist with co-ordination of other major Council events such as Seafest and Festival of Voices.	5.5
Help to facilitate events that promote East Coast wine, food and produce.	3.2
Co-ordinate annual photography competition	3.2
Production and distribution of the 2016 calendar.	3.2
Implement and support new initiatives of the Community Road Safety Partnership.	6.2
Co-ordinate Council community newsletter.	6.4
Work with health professionals to increase opportunities for older people to enhance their physical wellbeing.	2.2
Ongoing support of the Glamorgan Spring Bay Youth Council.	6.4
Manage the Community Small Grants Program.	6.2
Support activities that build the capacity of communities to self- manage.	6.4
Support initiatives that encourage co-operation between townships.	6.5

Performance Measures

- Events are well structured, broadly communicated and well attended by the community.
- An increase in volunteer numbers supporting community organisations and services.
- Occupancy of aged care accommodation owned by Council.
- Successful development and sales of the 2016 calendar.
- Implementation of new initiatives of the Community Road Safety Partnership.
- Timely publication of the community newsletter.
- Community grants.

Proposed Budget

COMMUNITY DEVELOPMENT			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS	\$28,600.00	\$25,000.00	\$3,600.00
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS	\$8,182.00		\$0.00
OTHER INCOME	\$7,453.00	\$30,000.00	\$13,000.00
RATES AND CHARGES	\$306,500.00	\$306,500.00	\$326,200.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$350,735.00	\$361,500.00	\$342,800.00
Gross Profit	\$350,735.00	\$361,500.00	\$342,800.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$20,000.00	\$20,000.00	\$21,000.00
EMPLOYEE BENEFITS	\$189,850.00	\$190,000.00	\$194,880.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$140,010.00	\$150,000.00	\$126,920.00
OTHER EXPENSES		\$1,500.00	
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$349,860.00	\$361,500.00	\$342,800.00
Net Profit	\$875.00	\$0.00	\$0.00

Responsible Officer: Manager Community Development & Administration

Inclusions and Exclusions

- Salaries are attributed to the Manager Community Development in a full time capacity, part time commitments from the Administrative Officer and General Manager.
- Advertising costs are related to community events and marketing.
- There is provision for some catering for various community organisation or association meetings conducted by Council.
- The Community Small Grants Programme funding is provided to individual community groups at the discretion of Council.
- Casual Hirers' Insurance is taken on behalf of our community to avoid the need for small groups to facilitate their own public liability insurance, where applicable. It is offset in part by these community groups paying a contribution to Council towards this insurance.
- Costs associated with the production and distribution of the 2016 calendar is offset by revenue received for the product.
- Rural Alive and Well (RAW) contributions have been included as well as other minor expenses.

Tourism

Continue to facilitate, promote and market local and municipal businesses through our commitment to part fund the East Coast Regional Tourism Organisation (ECRTO).

Council will support ECRTO financially and with in kind support where appropriate.

Objectives

- To continue to support the operation of ECRTO in conjunction with the Break O Day Council to facilitate and advocate for tourism development on the East Coast.

Annual Aims for 2015-2016

- Support the ECRTO in conjunction with the Break O'Day Council in the development of tourism products, infrastructure and building the East Coast destination brand.

Programs and Projects for 2015-2016	Community Strategic Plan Linkage
Continued support of and representation on the East Coast Regional Tourism Organisation Board.	5

Performance Measures

- Increase visitor numbers to the East Coast and industry/community acceptance of the Board.



Proposed Budget

TOURISM			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME	\$4,500.00	\$3,500.00	\$5,000.00
RATES AND CHARGES	\$50,000.00	\$50,000.00	\$60,000.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$54,500.00	\$53,500.00	\$65,000.00
Gross Profit	\$54,500.00	\$53,500.00	\$65,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION			
EMPLOYEE BENEFITS			
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$54,500.00	\$53,500.00	\$65,000.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$54,500.00	\$53,500.00	\$65,000.00
Net Profit	\$0.00	\$0.00	\$0.00

Responsible Officer: General Manager

Inclusions and Exclusions

Nil

Visitor Centre Network

Council has three Visitor Centres at Triabunna, Bicheno, and Swansea. Their focus is to ensure that Council has an effective visitor information network throughout the municipal area with the all “Yellow I” centres. It is envisaged that over time these centres will obtain a break-even financial status although this is becoming increasingly difficult with the new electronic age taking over many of the core services that these centres provide.

They aim to provide quality advice and information to tourists and visitors to our area. Each Centre reports to a team leader.

Volunteers form an integral part of our centres.

The department comprises the following areas:

- Visitor Information Services
- Advertising of local businesses
- Product and event sales

Objectives

- To maximise the economic benefits of tourism to Glamorgan Spring Bay Municipality.
- To establish fully operational and in the future self funded Visitor Centres in Swansea, Triabunna & Bicheno.
- To deliver to the community and visitors alike, a welcoming and informative experience to our Visitor Information Centres.
- To acknowledge and encourage participation from our trained volunteers.
- To utilise the Visitor Information Centres in Swansea and Bicheno as Council service centres for residents and ratepayers.

Annual Aims for 2015-2016

- To encourage visitors to stay longer within the Glamorgan Spring Bay area.
- Identification of funding opportunities to enhance our Centres.
- To deliver high quality support services to our community and our customers.
- Ensure effective communication with the East Coast Regional Tourism Organisation (ECRTO) as the entity that undertakes marketing and promotional activities of our area.
- To maintain ‘Yellow I’ status for the network.
- To have the Swansea and Bicheno centres established as Council service centres, in addition to the visitor information role.

Programs and Projects for 2015-2016	Community Strategic Plan Linkage
Maintain sales at all Visitor Centres.	5.3
Undertake a volunteer drive.	5.3
Undertake a quality training and development program of our staff and volunteers engaged at the Centres.	5.3
Implement procedures and practices that will streamline operations and create efficiencies at the Centres including a revision of the existing Staff Induction and Procedures Manual.	5.3
Implement a visitor survey which will gauge satisfaction of our services and provide the ability for suggestions to be made regarding the improvement of our Centres.	5.3
Implement Council's policy aimed at recognising the contribution made by volunteers by making a donation to them to offset costs incurred in order to assist at the Centres.	5.3
Make substantial progress towards the Centres being self sustainable.	5.3
Promote community and tourism business awareness of the Centres and what their main purpose is.	5.3
The Centres in conjunction with the Tasmanian Visitor Information Network has implemented an application for iPhone and iPads called "Appngo" which will show the nearest visitor centre whilst they are travelling ensuring a great marketing tool for our centres.	5.3
Undertake specific skills training with staff encompassing Certificate III in Tourism.	5.3
Maintain involvement in the Regional Tourism Awards and also look to submitting an application for the TICT Tasmanian Tourism Awards.	5.3

Performance Measures

- Success in our grant submissions.
- Progress towards break-even status.
- Results of the visitor surveys.
- Volunteer numbers increased and skills enhanced.
- Increased numbers utilising the 'Book Easy' functionality.
- Increased revenue from retail sales.



Proposed Budget

VISITOR CENTRES			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME	\$16,000.00	\$10,000.00	\$15,000.00
RATES AND CHARGES	\$125,000.00	\$125,000.00	\$125,000.00
STATUTORY FEES AND FINES			
USER FEES	\$644,000.00	\$650,000.00	\$675,000.00
Total Income	\$785,000.00	\$785,000.00	\$815,000.00
Gross Profit	\$785,000.00	\$785,000.00	\$815,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$11,000.00	\$11,000.00	\$12,000.00
EMPLOYEE BENEFITS	\$269,640.00	\$280,000.00	\$274,800.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$509,360.00	\$494,000.00	\$528,200.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$790,000.00	\$785,000.00	\$815,000.00
Net Profit	-\$5,000.00	\$0.00	\$0.00

Responsible Officer: General Manager

Inclusions and Exclusions

- The salary provision takes into account part time co-ordinator positions at Swansea, Triabunna and Bicheno. The Centres are continually staffed by volunteers from across our municipal area.
- The Bicheno Centre is leased and subsequently a rental component is provided for.
- Volunteer reimbursements have been estimated based on the number of volunteers currently engaged at the Centres combined.
- Payments are taken for accommodation, events and tours, a commission deducted and the balance forwarded to the service provider, thus there is a revenue and expenditure associated to this function.

Economic Development

Continue to facilitate, promote and market local and municipal businesses and economic development ideas, innovations and opportunities.

The aim is to ensure that Council has up to date information in the economic development area, in order to ensure informed strategic decisions for our community and Council.

Objectives

- To work in partnership with Government, local authorities and local operators.
- Identify funding opportunities to continue supporting this role.
- Look for economic development opportunities within the Municipality but with a particular focus on Triabunna.

Annual Aims for 2015-2016

- To continue fostering a relationship with Government agencies in relation to economic development.
- Continue consultation with key stakeholders.
- Investigate the formation of an economic development steering committee for the Municipality in conjunction with the Department of Economic Development and other key stakeholders.

Programs and Projects for 2015-2016	Community Strategic Plan Linkage
Identify any funding opportunities for this area.	3.1 3.2
Investigate the possibility of new industry growth in the municipal area and in particular Triabunna.	3.1 4.2 4.3
Implement strategies identified in the Triabunna and Bicheno Structure Plans and the Triabunna/Orford/Maria Island Plan (TOMI) and the Maria Island Ecotourism Development Feasibility Study e.g. Council's participation in the Maria Island Tourism Development Group (MITDG).	4.3 4.5 5.4
Investigate further the development of the proposed "Solis" project.	3.1 4.2 4.3
Market the "Marina Views" Estate based upon sales estimates.	4.2 4.3 6.3

Performance Measures

- Additional funding opportunities sought to initiate key programs.
- Identify options for new industry growth in our Municipality.
- Significant progress with Marina Views.

Proposed Budget

ECONOMIC DEVELOPMENT			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$30,000.00	\$30,000.00	\$40,000.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$30,000.00	\$30,000.00	\$40,000.00
Gross Profit	\$30,000.00	\$30,000.00	\$40,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION			
EMPLOYEE BENEFITS			
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$30,000.00	\$30,000.00	\$40,000.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$30,000.00	\$30,000.00	\$40,000.00
Net Profit	\$0.00	\$0.00	\$0.00

Responsible Officer: General Manager

Inclusions and Exclusions

- Includes a general allocation for economic development.

Medical Services

Continue to support all health practitioners within the Municipality.

The Glamorgan Spring Bay Council recognises that Health Services is a service provided by the Department of Health and Human Services under the State Government banner. However, it has become paramount that Council becomes more involved with this community service provision as a means of ensuring sustainability of medical services into the future.

The Bicheno and Districts Health and Resource Management Committee manages the building infrastructure to the community of Bicheno. There are other committees outside Council that are working for the common health of the community.

These Committees are manned by volunteers who give their time to ensure that Council is fully advised with regards to medical services in our area and Council is grateful for their ongoing assistance.

Council's medical services comprise the following areas:

- Rural Primary Health Services
- Other medical services (doctors)

Objectives

- To ensure the community has adequate access to medical services across our municipal area.
- To ensure the delivery of an appropriate emergency medical service.
- To work in collaboration with State Government and the community to ensure this vital service delivery is sustainable for our area into the future.

Annual Aims for 2015-2016

- Regularly communicate progress and achievements to our community in this area.
- Work with Doctors to ensure the future sustainability of health services within the community of Glamorgan Spring Bay.

Programs and Projects for 2015-2016	Community Strategic Plan Linkage
Develop and implement a Community Health Development Strategy for the whole municipality, with the aim of ensuring there is an effective medical system available to Glamorgan Spring Bay residents including a 24 hour, 7 day a week medical service in emergency situations.	2.2 6.2 6.7
Monitor the Rural Primary Health Services Agreement objectives under the auspice of May Shaw Health Centre, and in particular ensure that the community benefit from this contract.	2.2 6.2
Lobby the Commonwealth Government via Medicare Local to ensure renewal of this service in future years.	2.2 6.2

Performance Measures

- Rural Primary Health Service objectives are clearly defined and implemented.
- Appropriate communication and consultation with Glamorgan Spring Bay Rural Primary Health Service Advisory Committee and Bicheno Health Committee.

Proposed Budget

MUNICIPAL MEDICAL SERVICES Budget for the year ended 30 June 2016

	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS	\$0.00	\$0.00	\$0.00
GRANTS	\$419,218.00	\$435,000.00	\$426,764.00
INTEREST	\$217.00	\$240.00	\$0.00
INVESTMENTS:DIVIDENDS WATER CORPORATION	\$0.00	\$0.00	\$0.00
NET GAIN/(LOSS) ON ASSETS	\$0.00	\$0.00	-\$7,500.00
OTHER INCOME	\$726,625.00	\$840,500.00	\$822,780.00
RATES AND CHARGES	\$315,100.00	\$315,100.00	\$355,048.00
STATUTORY FEES AND FINES	\$0.00	\$0.00	\$0.00
USER FEES	\$0.00	\$0.00	\$0.00
Total Income	\$1,461,160.00	\$1,590,840.00	\$1,597,092.00
Gross Profit	\$1,461,160.00	\$1,590,840.00	\$1,597,092.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$64,887.00	\$69,990.00	\$71,300.00
EMPLOYEE BENEFITS	\$329,086.00	\$357,292.00	\$376,888.00
FINANCE COSTS	\$0.00	\$0.00	\$0.00
IMPAIRMENT OF RECEIVABLES	\$0.00	\$0.00	\$0.00
MATERIALS AND SERVICES	\$1,264,809.00	\$1,152,776.00	\$1,148,904.00
OTHER EXPENSES	\$0.00	\$0.00	\$0.00
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE	\$0.00	\$0.00	\$0.00
Total Operating Expenses	\$1,658,782.00	\$1,580,058.00	\$1,597,092.00
Net Profit	-\$197,622.00	\$10,782.00	\$0.00

Responsible Officer: General Manager

Inclusions and Exclusions

- Wages are included for ancillary medical staff.
- The funding obtained from the medical levy is provided as a cost recovery mechanism related to the provision of four doctors in Swansea/Bicheno and two in Triabunna. Council funds vehicles and associated costs, equipment, infrastructure and expenses for these doctors to ensure their services remain in our area.
- Rural Primary Health Service costs are paid directly to the provider of this service.

Emergency Management (SES)

Council supports the local State Emergency Service Units in the provision of adequate resources for the programs which it undertakes during the year.

Along with this, Council has a legislative requirement to ensure that emergency management practices are developed and implemented in terms of disaster or emergency within our municipal area, particularly in relation to community recovery.

Council has appointed appropriate officers who will carry out the important role of community and event management should a major incident occur in our area. These officers are currently:

- Tony Pollard - Council's Manager Works who undertakes the role of Municipal Co-ordinator;
- Ian Enniss - Council's Risk & Safety Officer who undertakes the role of Deputy Municipal Co-ordinator;
- Lona Turvey - Manager Community Development and Administration who also carries out the important Community Recovery Co-ordination role.

The department comprises the following areas:

- Emergency Management Policy Development
- Response Planning
- Community Recovery Planning
- Specific Area Planning

Objectives

- To ensure our legislative obligations in relation to emergency management are fulfilled.
- Ensuring that our Council has a municipal wide emergency management planning system in place.
- To have an identified response plan in place that has been widely communicated to residents and visitors, particularly in high danger areas.
- To work with our community to continue to identify and remedy emergency management issues in our area.
- To work closely with other State Agencies in a collaborative approach to emergency management.

Performance Measures

- An updated Municipal Emergency Management Plan.

Programs and Projects for 2015-2016	Community Strategic Plan Linkage
Support the implementation of the emergency management plan and ensure it remains current.	6.7
Formally appoint the 'Deputy Municipal Co-Ordinator'.	6.7
Review existing emergency management practices.	6.7
Continue to provide targeted training to our Council appointed representatives for emergency management.	6.7
Facilitate regular meetings of the Glamorgan Spring Bay Emergency Management Committee.	6.7
Work with and seek input from our community on emergency management.	6.7

Proposed Budget

EMERGENCY MANAGEMENT, SES			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS	\$0.00	\$40,000.00	\$40,000.00
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$10,000.00	\$10,000.00	\$10,000.00
STATUTORY FEES AND FINES			
USER FEES	\$5,000.00	\$5,000.00	\$5,000.00
Total Income	\$15,000.00	\$55,000.00	\$55,000.00
Gross Profit	\$15,000.00	\$55,000.00	\$55,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$10,000.00	\$10,000.00	\$10,000.00
EMPLOYEE BENEFITS		\$5,000.00	\$5,000.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$15,900.00	\$40,000.00	\$40,000.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$25,900.00	\$55,000.00	\$55,000.00
Net Profit	-\$10,900.00	\$0.00	\$0.00

Responsible Officer: General Manager

Inclusions and Exclusions

- SES allowances are paid to Council for volunteer SES call outs for emergency accidents, typically related to vehicle accidents.
- The Council reimburses costs attributed to the running of the volunteer SES within our area.
- Depreciation and vehicle expenses relate to the Council owned vehicle supplied to the Volunteer SES.

Engineering and Technical Services

The Engineering and Technical Services department has the responsibility of ensuring the technical needs of the community are met by the provision of quality engineering advice.

The department comprises the following areas:

- Condition assessment of some classes of assets.
- Technical input into development/subdivision applications.
- Caravan licensing
- Fire abatement
- By-law enforcement

Objectives

- Provide accurate technical input into development/subdivision applications and other necessary applications made to Council.
- Assist with the design of capital projects.
- Provide assistance ensuring designs include regard for the future demands.
- By-law enforcement.

Programs and projects 2015-2016	Community Strategic Plan Linkage
Provide timely and accurate professional assistance to Council and the public.	1.0
Ensure that Council infrastructure assets associated with public and private development/subdivision complies with statutory requirements. Undertake project supervision as required.	1.3
Ensure that the data capture related to development/subdivision infrastructure is accurate and populated to Councils asset register and GIS.	1.0
Carry out regular inspections of properties in relation to fire abatements and undertake enforcements where necessary.	6.7

Performance Measures

- Investigate requests promptly and take follow up action where necessary.
- Quality major program delivery, within required timeframes, on budget.
- Administer external contracts in relation to major projects.
- Increase in the number of caravan registrations.
- Less fire abatement complaints received.

Proposed Budget

REGULATORY - ENGINEERING AND TECHNICAL			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS	\$0.00	\$0.00	\$0.00
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$54,000.00	\$54,000.00	\$70,510.00
STATUTORY FEES AND FINES			
USER FEES	\$0.00	\$0.00	\$0.00
Total Income	\$54,000.00	\$54,000.00	\$70,510.00
Gross Profit	\$54,000.00	\$54,000.00	\$70,510.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$5,000.00	\$5,000.00	\$5,000.00
EMPLOYEE BENEFITS	\$4,509.00	\$9,000.00	\$5,510.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$47,988.00	\$40,000.00	\$60,000.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$57,497.00	\$54,000.00	\$70,510.00
Net Profit	-\$3,497.00	\$0.00	\$0.00

Responsible Officer: Manager Regulatory Services

Inclusions and Exclusions

- Financial analysis for this department is difficult as part of its characteristics are dependent upon the number of subdivision applications approved and subsequently developed. Engineering assessment fees are the only financial income and can vary significantly from year to year.
- This department includes an Engineering Consultant who works on a part time basis, which has been factored into the contractor services expense. The Regulatory Services Officer assists when required.
- Engineering support is engaged from Brighton Council generally on a weekly basis to undertake assessments and oversee engineering works on larger subdivision projects. This role is supported by the Regulatory Services Officer.
- A large portion of revenue is gained from Caravan Licences.

Building

Ensure all growth or redevelopment of built environments is well managed, serviceable and sustainable and will provide communities with benefits which are environmentally, socially and economically balanced.

The role of this department is primarily a regulatory one, to ensure compliance with legislative requirements in relation to building applications and enforcement. The primary aim is to undertake this role in a cost effective manner, while ensuring the appropriate standards of service are maintained.

The department comprises the following areas:

- Permit Authority Function
- Plumbing Assessments
- Building Assessments (where applicable)
- Regulatory Compliance and Enforcement
- Information and Support Services to Developers

Objectives

- To perform technical assessments of applications received in accordance with the requirements of the Building Act 2000, and the Local Government Act (Building and Miscellaneous Provisions) Act 1993.
- To ensure compliance with the Building Code of Australia and Tasmanian Plumbing and Building Regulations (2004), an external building surveyor provides building control functions on behalf of Council for building permits issued prior to 2006.

Programs and projects 2015-2016	Community Strategic Plan Linkage
Process building applications promptly within the time limits prescribed under the Building Regulations.	3.5
Enforce the standard of building, plumbing and drainage regulated by the Building Code of Australia and its associated Regulations.	4.4
Continue to promote the electronic lodgement of building applications including video conferencing and document sharing as part of the Digital Local Government program.	3.5

Performance Measures

- Assist developers in submitting their applications both over the counter and electronically via the eDABA portal.
- Applications are processed promptly within the required timeframes.
- Efficiency of the administrative systems and department.

Proposed Budget

REGULATORY - BUILDING			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$4,000.00	\$4,000.00	\$6,950.00
STATUTORY FEES AND FINES	\$172,000.00	\$126,000.00	\$165,000.00
USER FEES			
Total Income	\$176,000.00	\$130,000.00	\$171,950.00
Gross Profit	\$176,000.00	\$130,000.00	\$171,950.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION			
EMPLOYEE BENEFITS	\$73,500.00	\$72,500.00	\$74,950.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$62,000.00	\$57,500.00	\$97,000.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$135,500.00	\$130,000.00	\$171,950.00
Net Profit	\$40,500.00	\$0.00	\$0.00

Responsible Officer: Manager Regulatory Services

Inclusions and Exclusions

- Financial analysis for this department is difficult as many of its attributes are dependent upon the number of building applications received during the financial year, which can vary significantly from year to year.
- This department includes the Building Administration Officer.
- Council engages the Building Surveyor and Plumbing Inspector on a weekly basis when required, both on contract, which is reflected under contractor services.
- The building permit levy and building and construction levy are imposed upon development by the State Government. Council collects these on their behalf and remits to the State on a monthly basis. Revenue collected from development fees is offset by the expense, minus the commission Council is paid to facilitate these levies.

Planning

All individuals, communities and developers who undertake a development or project within the Glamorgan Spring Bay Municipality will meet or exceed the requirements of the Town Planning Scheme and associated policies and procedures.

The Planning department is staffed by a part time Administration Officer, a Contract Planner and Regulatory Services Manager. The role of the department is to manage the assessment process for Planning Applications across the municipal area in line with Council's Planning Scheme. This department has an extensive interface with the community in order to provide information, and where possible guidance to potential developers within our area.

The department comprises the following areas:

- Planning Assessment
- Issuing of Planning Permits
- Development Compliance
- Information and Support Services to Developers

Objectives

- To provide a framework to encourage development within our area that meets the needs of the community and encourages the sustainable use of the area's resources in accordance with the provisions of the Land Use Planning and Approvals Act 1993.
- Ensure that all developments and the land and building environments meet all statutory requirements, are complementary to the natural heritage and meet community expectations.
- To administer the Glamorgan Spring Bay Planning Scheme 1994 up until the implementation of the proposed new interim planning scheme.

Programs and projects 2015-2016	Community Strategic Plan Linkage
Assess development applications against the requirements of the Glamorgan Spring Bay Planning Scheme.	4.2
Ensure compliance with Councils planning scheme and government legislation	4.3
Facilitate economic development through streamlining pre development process	3.1
Utilise technology to streamline the lodgement process for development and building approvals	3.5
Implement a new interim planning scheme in accordance with the Regional Land Use Strategy, structure plans and the Common Key Elements Template.	3.1
Continue to promote the electronic lodgement of development applications including video conferencing and document sharing as part of the Digital Local Government program	3.5

Performance Measures

- Processing of development applications within the required legislative timeframes.
- Assist developers in submitting their applications both over the counter and electronically via the eDABA portal.
- Technical data is captured in the GIS system.

Proposed Budget

REGULATORY - PLANNING			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS	\$35,000.00	\$45,000.00	\$45,000.00
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS	\$11,583.00		\$0.00
OTHER INCOME	\$500.00	\$500.00	\$500.00
RATES AND CHARGES	\$157,000.00	\$157,000.00	\$156,500.00
STATUTORY FEES AND FINES	\$103,000.00	\$92,500.00	\$110,000.00
USER FEES	\$770.00	\$500.00	\$550.00
Total Income	\$307,853.00	\$295,500.00	\$312,550.00
Gross Profit	\$307,853.00	\$295,500.00	\$312,550.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$7,500.00	\$7,500.00	\$7,500.00
EMPLOYEE BENEFITS	\$105,000.00	\$105,000.00	\$121,850.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$193,100.00	\$183,000.00	\$183,200.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$305,600.00	\$295,500.00	\$312,550.00
Net Profit	\$2,253.00	\$0.00	\$0.00

Responsible Officer: Manager Regulatory Services

Inclusions and Exclusions

- Financial analysis for this department is difficult as many of its outcomes are dependent upon the number of development applications received during the financial year, which can vary significantly from year to year. It is affected by the number of legal challenges to Council's decisions.
- This department includes the Planning Administration Officer supported by the Regulatory Services Officer and Contract Engineer.
- Whilst legal costs have been estimated based on previous years this cost is fundamentally associated with the number of decisions that Council make that may be challenged either legally or in the Resource Management Planning Appeals Tribunal (RMPAT).
- This department has a planning consultant who works on a part time basis. This has been factored into the contractor services expense.
- Planning support is engaged on a contract basis from Brighton Council generally on a weekly basis, to undertake reporting to Council and work on Council's Planning Scheme.
- Whilst advertising costs are shown under expenditure, it should also be noted that a large proportion of this is collected from developers.

Animal/Parking Control

The animal/parking control program undertakes a regulatory role in relation to the control of dogs and other livestock within the District and parking within the town streets. Council's Municipal Inspector carries out all animal control functions in accordance with the *Dog Control Act 2000* as well as the parking control program which undertakes to enforce and monitor parking functions within municipal streets for Council in accordance with the *Traffic Act 1925*.

Successful control of dogs and other animals relies upon education and promotion of responsible ownership. This department has overall responsibility for the collection and impounding of stray animals and administering the registration of dogs within the municipal area.

The department comprises the following areas:

- Dog Control
- Other Animal Control
- Education of Owners
- Annual Dog Registrations
- Parking Control

Objectives

- To provide effective control of dogs and other animals within the municipal area in accordance with the requirements of the Dog Control Act 2000, including educating our residents in relation to their responsibilities as dog owners under the *Dog Control Act 2000*.
- To provide effective dog control measures to ensure a safe environment.
- To minimise the amount of stray dogs within our area.
- To educate our residents in relation to Council's parking regulatory obligations in accordance with Section 9(3) of the *Traffic Act 1925*.
- To proactively follow up on any issues or concerns raised in relation to traffic/parking issues and take appropriate action where necessary.

Performance Measures

- Increase in the number of dog registrations.
- Less dog complaints received.
- Complaints and enforcements acted upon in an efficient and effective manner.

Programs and projects 2015-2016	Community Strategic Plan Linkage
Manage regulatory compliance in animal control	4.1
Prepare for the implementation of cat control	4.1
Ensure all infringements issued are in line with Council's obligations under the <i>Dog Control Act 2000</i> , <i>Traffic Act 1925</i> and <i>Monetary Penalties Act 2008</i> .	4.1
Enforce Council's Environmental Health By-Law which outlines Council's regulatory position on environmental and animal control issues.	6.3
Implement Parking Control	1.0

Proposed Budget

REGULATORY - ANIMAL CONTROL			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS	\$13,382.00	\$0.00	\$0.00
OTHER INCOME	\$300.00	\$0.00	\$300.00
RATES AND CHARGES	\$92,000.00	\$92,000.00	\$36,045.00
STATUTORY FEES AND FINES	\$500.00	\$1,200.00	\$500.00
USER FEES	\$10,000.00	\$10,000.00	\$14,000.00
Total Income	\$116,182.00	\$103,200.00	\$50,845.00
Gross Profit	\$116,182.00	\$103,200.00	\$50,845.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$12,600.00	\$12,600.00	\$12,600.00
EMPLOYEE BENEFITS	\$24,415.00	\$75,600.00	\$25,845.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$12,755.00	\$15,000.00	\$12,400.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$49,770.00	\$103,200.00	\$50,845.00
Net Profit	\$66,412.00	\$0.00	\$0.00

Responsible Officer: Manager Regulatory Services

Inclusions and Exclusions

- This department includes one part time Regulatory Services Officer.
- Revenue is attributed to annual dog registration fees and some minor infringements.

Environmental Health

The Environmental Health Program plays a key role in the provision of a range of public and environmental health services to the community, ranging from environmental management issues from pollution to development proposals. This department also has a legislative requirement to operate taking into account Council's Bylaw, the *Environmental Management and Pollution Control Act 1994*, *Public Health Act 1997* and the *Food Act 2003*.

The program also regulates food business registration under the *Food Act 2003*. As part of food business regulation, the Council proactively checks food businesses throughout our area in order to protect public health.

The department comprises the following areas:

- Place of Assembly Licences
- Food business registrations and renewals
- Private water and water cartage registrations and renewals
- School immunisation
- Assessment of development and various applications
- Compliance and enforcement of environmental guidelines
- By-Law enforcement

Objectives

- To protect and enhance the public health and safety of the community by means of environmental monitoring and regulation.
- To enforce the requirements of the *Environmental Management and Pollution Control Act 1994*.
- Increase public awareness and participation into public health initiatives and programs.
- Implement requirements of the *Public Health Act 1997*.
- To proactively follow up on any issues or concerns raised in relation to Council By-Laws and take appropriate action where necessary.

Programs and projects 2015-2016	Community Strategic Plan Linkage
Assist the Emergency Management Committee in their efforts to develop Community Recovery and Pandemic Preparedness strategies.	6.7
Conduct a Food Safe program aimed at education of food handlers in the municipality.	4.1
Inspection of all food premises at least annually and take action where necessary. This includes annual registration and licensing of premises and food businesses in accordance with <i>Food Act 2003</i> .	4.1
Enforce Council's Environmental Health By-Law which outlines Council's regulatory position on Environmental Health issues.	6.3

Performance Measures

- Well documented food safety audits of food businesses conducted annually.
- Number of operators participating in food safety education campaigns.
- Implementation of the expanded school immunisation program.
- Complaints and enforcements acted upon in an efficient and effective manner.

Proposed Budget

REGULATORY - ENVIRONMENTAL HEALTH			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME	\$200.00	\$700.00	\$400.00
RATES AND CHARGES	\$133,000.00	\$133,000.00	\$150,000.00
STATUTORY FEES AND FINES	\$16,080.00	\$17,500.00	\$16,100.00
USER FEES	\$500.00	\$2,800.00	\$500.00
Total Income	\$149,780.00	\$154,000.00	\$167,000.00
Gross Profit	\$149,780.00	\$154,000.00	\$167,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$400.00	\$400.00	\$400.00
EMPLOYEE BENEFITS	\$128,000.00	\$146,000.00	\$159,850.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$6,750.00	\$7,600.00	\$6,750.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$135,150.00	\$154,000.00	\$167,000.00
Net Profit	\$14,630.00	\$0.00	\$0.00

Responsible Officer: Manager Regulatory Services

Inclusions and Exclusions

- The salaries attributed to this department are for the part time Environmental Health Officer, a portion of the Administrative Assistant and the Regulatory Services Officer.
- There is a provision for Environmental Health infringements to be referred for collection to the Monetary Enforcement Agency, where necessary.
- Revenue is also attributed to annual licences required under the *Food Act 2003* and *Public Health Act 1997*.

Council Buildings

Glamorgan Spring Bay Council strives to deliver to its residents and visitors access to and use of, quality infrastructure services.

Council manage and operate many buildings across the municipality as detailed in Council's Asset Management Plan for Buildings (Part C).

Category	No.	Sub-Category	No.
Community Facilities	27	Halls	9
		Community Services	18
Municipal Facilities	16	Council Depot structures	13
		Administrative Office structures	3
Recreation Facilities	11	Change Rooms	2
		Club Rooms	3
		Pavilions	1
		Playing Surfaces (Tennis)	1
		Structures	4
Public Toilets	17	Toilets (Now in town maintenance)	17
Monuments & Shelters	13	Monuments	1
		Public Shelters	12
Waste Management Facilities	4	Buildings & Sheds	4
Total Buildings Listed	88		88

The role of this department is to provide a maintenance framework that ensures all buildings are being provided with adequate maintenance so that buildings remain maintained at an appropriate standard.

The department comprises the following areas:

- Maintenance Schedules
- Provision of maintenance based on asset management principles
- Condition assessments
- New buildings constructed as required
- Buildings renovated or upgraded when required

Objectives

- To ensure that Council's assets are well maintained and cleaned regularly.
- To provide a framework for maintenance activities to ensure funding is being attributed to the assets in most need.
- To continually inspect these assets to ensure our legislative obligations are met and that condition assessments are updated.

Programs and projects for 2015-2016	Community Strategic Plan Linkage
Maintain a maintenance schedule for all buildings	1.3
Maintain Council owned recreational facilities & buildings	6.3
Regular inspections and documenting undertaken	1.3
Update condition assessments for asset management principles	
Undertake inspections for all buildings to ensure Council meets legislative obligations	1.3
Completion of maintenance works within budget constraints	1.3
Maintain community halls in conjunction with committees	1.3
Continue to provide disabled access to all Council buildings	1.3
Provide well maintained Elder Care Unit facilities	2.1
Construct a storage room on the Coles Bay Hall	1.3
Renovate Triabunna Hall	1.3
Construct new Emergency Services Building in Swansea	1.3
Construct a cat pound & improve dog pound at the Triabunna depot	4.1
Construct a new toilet block at the Triabunna boat ramp	1.3

Performance Measures

- Community feedback is satisfactory in relation to Council buildings.
- Maintenance objectives undertaken in line with asset management principles.
- Condition assessments updated.

Proposed Budget

COUNCIL BUILDINGS			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME	\$3,000.00	\$5,000.00	\$3,000.00
RATES AND CHARGES	\$407,000.00	\$407,000.00	\$417,000.00
STATUTORY FEES AND FINES			
USER FEES		\$3,000.00	
Total Income	\$410,000.00	\$415,000.00	\$420,000.00
Gross Profit	\$410,000.00	\$415,000.00	\$420,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$140,000.00	\$135,000.00	\$135,000.00
EMPLOYEE BENEFITS	\$86,848.00	\$95,000.00	\$125,000.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$154,200.00	\$185,000.00	\$160,000.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$381,048.00	\$415,000.00	\$420,000.00
Net Profit	\$28,952.00	\$0.00	\$0.00

Responsible Officer: Manager Buildings and Marine Infrastructure

Inclusions and Exclusions

- Wages are attributed to commitments from the Manager Buildings and Marine Infrastructure and part time carpenter and apprentice carpenter.
- Depreciation is for all buildings owned by Council.
- Insurance is provided for building and contents.
- Some buildings have phone lines or internet connected to satisfy Council's emergency management response criteria.
- Some buildings have security monitoring.
- Most buildings have electricity connection.
- Most buildings have water and sewerage connection.

Triabunna Marina

Glamorgan Spring Bay Council strives to deliver to its businesses, residents and visitors access to and use of, quality marine infrastructure services.

The Marine Infrastructure Committee makes recommendations to Council on behalf of the community with regards to new or existing infrastructure relating to the Triabunna Marina and Wharf.

The department comprises the following areas:

- Operations and maintenance of the marina precinct at Triabunna
- Operations and maintenance of the Triabunna Wharf

Objectives

- To ensure that the management and operation of the Triabunna Marina is sufficient to enable a proper operating port to be available for the commercial and recreational boating public.

Programs and projects for 2015-2016	Community Strategic Plan Linkage
Ensure the marina and wharf is inspected by qualified professionals as to its suitability and purpose	1.3
Ensure that annual maintenance to the marina and wharf is carried out by suitably qualified contractors	1.3
Seek to obtain grant funding to assist in the redevelopment of the Triabunna wharf and marina	1.4
Continue to provide further berthing facilities for commercial and recreational users as required	5.3
Provide berthing facilities in Triabunna for the Maria Island ferry service and other tourism operators	5.4
Ensure the management and operation of the Triabunna Marina and wharf is sufficient to enable a proper operating port to be available for the commercial and recreational boating public	3.1
Provide efficient wharf facilities for local and external commercial fishing boats and visiting tourist yachts	3.1
Continue construction of stages 1 - 4 of the Triabunna marina upgrade	1.4
Provide CCTV security at the Triabunna wharf - marina	1.4

Performance Measures

- Measure of satisfaction from commercial, tourism and recreational boat owners and operators.
- The expansion of the facilities.
- Efficient financial reporting.

Proposed Budget

TRIABUNNA MARINA AND WHARF			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES			-\$30,000.00
STATUTORY FEES AND FINES			
USER FEES	\$81,000.00	\$193,000.00	\$241,000.00
Total Income	\$81,000.00	\$193,000.00	\$211,000.00
Gross Profit	\$81,000.00	\$193,000.00	\$211,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$45,000.00	\$43,000.00	\$75,000.00
EMPLOYEE BENEFITS	\$21,542.00	\$45,000.00	\$28,000.00
FINANCE COSTS	\$75,888.00	\$80,000.00	\$80,000.00
IMPAIRMENT OF RECEIVABLES	\$0.00		
MATERIALS AND SERVICES	\$25,000.00	\$25,000.00	\$28,000.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$167,430.00	\$193,000.00	\$211,000.00
Net Profit	-\$86,430.00	\$0.00	\$0.00

Responsible Officer: Manager Buildings and Marine Infrastructure

Inclusions and Exclusions

- Salaries and wages are attributed in a part time capacity to the Manager.
- Contractor services funding is for the provision of suitably qualified inspectors to assess Council's assets on a regular basis.
- Part time harbour master.

Boat Ramps and Jetties

Glamorgan Spring Bay Council strives to deliver to its residents and visitors access to and use of quality infrastructure services which includes boat ramps and jetties for recreational use.

This department is fundamentally associated with the delivery of maintenance services in order to preserve the life of Council's existing assets.

There are 12 boat ramps across our municipal area and the majority of these have jetties. Council has the responsibility of maintaining these boat ramps, launching ramps and jetties, which although owned by the Crown, are required to be maintained under Council's lease arrangements.

The Marine Infrastructure Committee makes recommendations to Council on behalf of the community with regards to new or existing infrastructure relating to boat ramps and jetties.

The department comprises the following areas:

- Maintenance of boat ramps, launching ramps and jetties under Council control.
- In conjunction with Marine and Safety Tasmania develop new boatramps where required.
- Upgrade existing boatramps and jetties when required.

Objectives

- To ensure that existing infrastructure is maintained to a satisfactory level.
- That these facilities continue to be available to the general public.
- Facilitation of the use of these assets to our community and customers.

Programs and projects for 2015-2016	Community Strategic Plan Linkage
Maintain Council owned boat ramps & infrastructure to a satisfactory level	1.4
Continue to facilitate this type of infrastructure across the municipal area and make available to the general public.	1.4
Undertake regular inspections by qualified people to ensure optimum safety standards.	1.3
Work in partnership with Marine and Safety Tasmania to collectively address maintenance and upgrade issues.	1.3
In conjunction with MAST dredge and straighten the Triabunna port entrance channel.	1.4
In conjunction with MAST upgrade Swanwick boat ramp.	1.4
Work with MAST on the engineering design for a new boat ramp at Swansea.	1.4

Performance Measures

- Grant funding secured relating to major projects.
- Asset maintenance undertaken in line with asset management principals.

Proposed Budget

BOAT RAMPS AND JETTIES			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME	\$14,550.00	\$0.00	
RATES AND CHARGES	\$26,000.00	\$26,000.00	\$26,000.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$40,550.00	\$26,000.00	\$26,000.00
Gross Profit	\$40,550.00	\$26,000.00	\$26,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$10,500.00	\$10,000.00	\$10,500.00
EMPLOYEE BENEFITS	\$3,050.00	\$5,500.00	\$3,450.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$37,050.00	\$10,500.00	\$12,050.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$50,600.00	\$26,000.00	\$26,000.00
Net Profit	-\$10,050.00	\$0.00	\$0.00

Responsible Officer: Manager Buildings and Marine Infrastructure

Inclusions and Exclusions

- Salaries and wages are attributed in a part to Manager and labour required from time to time to maintain the boatramps.
- Depreciation for all marine infrastructure across the Municipality is included in this department.

Natural Resource Management

Glamorgan Spring Bay Council make a significant contribution to the understanding, use, management and protection of the natural environment.

Council will continue to engage in Natural Resource Management and Sustainability and support the community in their establishment and management of relevant projects and initiatives.

The Natural Resource Management Department comprises the following areas:

- Natural Resource Management
- Integrated Catchment Management
- Climate Change
- Sustainability

Objectives

Legislation, policy and plans

- Review and enhance the communication mechanisms and events that enable Councillors, staff, residents and visitors to understand and appreciate the value and benefit of Commonwealth and State legislation, as well as relevant regional and local plans, policies and practices as they pertain to Natural Resource Management.

Environmental Values

- Continuously inform and educate residents and visitors on environmental values and their contribution to social and economic wellbeing, management and protection.

Climate Change and Sustainability

- Continue to engage with local, regional, State and national climate change and sustainability programs and support communities in their establishment and management of relevant projects and initiatives.

Natural Assets, National Parks & Crown Reserves

- Continue to strengthen strategic partnerships between all sections of Council, NRM South, State and Commonwealth Government Departments with the aim of improving communications with and assisting in the management of our many natural assets from those in National Parks, State and private reserves as well as those leased, licensed and owned by Council.

Resources

- In conjunction with State libraries, schools, resource centres and community organisations, facilitate public access to a wide range of environmental and sustainability reports, books, resources and tools.

Integrated Catchment Management

- Engage with key stakeholders and the broader community in the development and implementation of catchment management planning projects and processes.

Marine, Coastal and Estuarine:

- In partnership with State and Commonwealth Government Departments and communities, participate in relevant strategies, plans and projects that protect marine, coastal and estuarine resources and complement commercial and recreational fishing and aquaculture.

Built Environments:

- Ensure all growth or redevelopment of built environments is well managed, serviceable and sustainable and will provide communities with benefits which are environmentally, socially and economically balanced.

Contemporary / Historical Indigenous Tasmania

- Strengthen relationships with the Tasmanian Aboriginal community and ensure that Council has the necessary systems and capacity to protect and enhance Aboriginal heritage values.



Programs and projects 2015-2016	Community Strategic Plan Linkage
Continue to support integrated catchment management through the Catchments To Coast program and the implementation of catchment management plans,	4.1 4.6 6.4
Continue to implement the GSB Weed Management Plan.	4.1 4.6 6.4
Continue to be involved in and seek funding/resources from regional, state and national NRM programs.	4.1 3.1 4.6 6.4
Ensure that Council continues to meet relevant NRM legislative obligations and communicates this to the community via newsletters and other forums.	4.1 4.3 4.6
Continue to support the GSB NRM Committee as a key link between Council and the community on NRM issues, as well as supporting other community groups with NRM objectives.	4.1 4.6 6.4 6.5
Continue to work and develop partnerships with Parks and Wildlife Service, Crown Land Services, TasWater, DPIWPE, Department of State Growth, service providers, contractors and other agencies with regards to NRM values on public land.	4.1
Continue to participate in a range of climate change mitigation and adaptation initiatives, including the implementation of the Climate Change Corporate Adaptation Plan.	4.1 4.4 3.5
Continue support for annual community events such as National Tree Day, Clean Up Australia Day, Seafest as well as other markets, festivals and school activities.	4.1 2.3 5.5 6.4
Continue to work with Council's Regulatory Services Department to ensure that development assessments strive to meet Triple Bottom Line Principles.	4.1 4.3 4.6
Continue participation and development of sustainability initiatives, in particular energy use management both for Council and the community	4.1 4.4 6.4
Develop systems and capacity to protect and enhance Aboriginal Heritage values whilst building relationships with the community	4.3
Continue to work with Council's Works Department, community and other relevant agencies in the strategic management of Council owned, leased and licensed public reserves, with a particular focus on the protection of natural assets through the development and implementation of vegetation management plans for reserves in each town	4.1 1.2 1.3
Initiate and / or continue support for sustainability initiatives such as energy management, sustainable waste management, community gardens, and Tidy Towns	3.5 4.4 6.4



Programs and projects 2015-2016	Community Strategic Plan Linkage
Development and implementation of action plans, strategies and policies in consultation with relevant sections of Council and other key stakeholders. In particular the Vegetation Management Plans, Weed Management Plan and Catchment Management Plans.	4.3
Ongoing development of the Catchments To Coasts program with key stakeholders.	4.1 4.3 4.5
Continue to initiate, encourage and participate in skills development and training opportunities, and make these available to community whenever possible	3.4 6.4
Clean Up Australia Day National Tree Day World Wetlands Day Coastal and Marine Education - Seafest 2016	4.1 5.1 5.5

Performance Measures

- Partnerships developed or maintained with key stakeholders including NRM South, PWS, DPIPWE, Department of State Growth, Crown Land Services and TasWater.
- Maintain commitment to the 'Catchment To Coasts' partnership with NRM South and other key stakeholders.
- Number of grants received.
- Regular publication of contributions to state, regional and local media.
- Support for the NRM Committee and ensure meeting outcomes are available to the public.
- Work with community groups to advance relevant projects, activities and events.
- Production of or contribution to relevant information products and distribution to the community.
- Development of policies and procedures to ensure Council fulfils relevant legislative obligations.
- Input into planning applications and strategic planning processes.
- Implementation of priority actions in relevant Council plans and strategies as resources allow, in particular the Catchment Management Plans, Native Flora and Fauna Management Plans and the Weed Management Plan.

Proposed Budget

NATURAL RESOURCE MANAGEMENT			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS	\$102,000.00	\$72,000.00	\$73,000.00
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME	\$16,000.00	\$9,000.00	\$19,000.00
RATES AND CHARGES	\$219,000.00	\$219,000.00	\$223,282.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$337,000.00	\$300,000.00	\$315,282.00
Gross Profit	\$337,000.00	\$300,000.00	\$315,282.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$17,000.00	\$17,000.00	\$17,000.00
EMPLOYEE BENEFITS	\$293,140.00	\$266,200.00	\$252,182.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$58,560.00	\$48,000.00	\$39,600.00
OTHER EXPENSES	-\$37,700.00	-\$37,700.00	\$0.00
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE	\$6,000.00	\$6,500.00	\$6,500.00
Total Operating Expenses	\$337,000.00	\$300,000.00	\$315,282.00
Net Profit	\$0.00	\$0.00	\$0.00

Responsible Officer: Manager Natural Resources

Inclusions and Exclusions

- Full time wages attributed to Manager Natural Resources and part General Manager.
- Part time wages attributed to Catchments To Coasts Coordinator, Biodiversity Officer, Sustainability Officer and NRM Administration and Communications Officer.

Waste Management Transfer Stations

Develop, implement and monitor an efficient and environmentally responsible Waste Management Strategy that provides cost effective disposal methods for the municipality and encourages the participation of local enterprises and communities of interest.

Council has four Waste Transfer Stations (WTS's) in operation within the municipal area: Orford, Swansea, Bicheno and Coles Bay with a smaller collection point at Buckland. All waste generated from residential/commercial areas and Council's weekly kerbside garbage collection is disposed of at the WTS's and transported to Copping Landfill site by a Contractor.

The department comprises the following areas:

- Waste Transfer Station management
- Recycling activities
- Transportation and disposal
- Property lease agreements

Objectives

- To maintain and promote Waste Transfer Stations that provide residents and commercial operators with a high level of service that is equivalent to community expectations.
- Manage relevant leases and contracts.

Programs and projects for 2015-2016	Community Strategic Plan Linkage
Provide waste management and recycling services	4.1
Maintenance of WTS's to ensure operations are maintained at an acceptable standard.	4.1
Review of fee structure and opening hours	4.1
To provide an efficient and cost effective service in an environmentally friendly manner.	4.1
Investigate cost saving options via the regional waste strategy for the overall municipality including transport, recycling, and compaction.	4.1
Continue the e-waste and general recycling programme at all WTS's to provide residents / commercial operators with an environmentally friendly alternative to landfill.	4.1

Annual Aims for 2015-2016

- To tender a new 7 year contract for waste management services in conjunction with the garbage / recycling contract and the current WTS skip bin transportation contract.

Performance Measures

- Compliance with environmental licence conditions.
- Increased community participation in recycling.
- Acceptable Waste Transfer Station operations.
- Operation cost reduction in Waste Management

Proposed Budget

WASTE MANAGEMENT TRANSFER STATIONS			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$513,000.00	\$513,000.00	\$522,000.00
STATUTORY FEES AND FINES			
USER FEES	\$74,976.00	\$127,500.00	\$104,000.00
Total Income	\$587,976.00	\$640,500.00	\$626,000.00
Gross Profit	\$587,976.00	\$640,500.00	\$626,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$45,500.00	\$45,500.00	\$45,500.00
EMPLOYEE BENEFITS	\$147,837.00	\$166,000.00	\$150,697.00
FINANCE COSTS	\$11,500.00	\$22,000.00	\$11,500.00
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$400,002.00	\$400,000.00	\$411,303.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE	\$7,000.00	\$7,000.00	\$7,000.00
Total Operating Expenses	\$611,839.00	\$640,500.00	\$626,000.00
Net Profit	-\$23,863.00	\$0.00	\$0.00

Responsible Officer: Manager Works

Inclusions and Exclusions

- Salary component is attributed in a part time capacity to the General Manager, Executive Officer, Manager Works and Works Supervisor. The balance of this figure relates to the various Works employees who facilitate Waste Management duties on a regular basis, such as transfer station operators.
- The expenditure for lease arrangements/rental is attributed to the lease agreement for all Transfer Stations.
- Subscription costs are Council's membership to the Southern Waste Strategy Association.
- Loan allocation funding is for the cost of loan interest attributed to the set up of waste management activities a number of years ago.

Garbage, Recycling

Develop, implement and monitor an affordable, efficient and environmentally responsible Waste Management Strategy that encourages the participation of local enterprises and interest groups.

The majority of residential and commercial properties receive a weekly kerbside garbage collection with the recycling collection carried out on a fortnightly basis.

All waste generated from residential/commercial weekly kerbside garbage collection is disposed of at the Waste Transfer Stations and transported to Copping Landfill site by Contract.

Kerbside collected recycling material is transported directly to Hobart under contract conditions.

The department comprises the following areas:

- Weekly 140 litre residential kerbside garbage collection
- Fortnightly 140 litre residential kerbside recycling collection
- Weekly 240 litre commercial kerbside garbage collection
- Fortnightly 240 litre commercial kerbside recycling collection

Objectives

- Maintain and promote a waste management collection programme, which provides residents and commercial operators, with a high level of service.
- Manage relevant contracts

Programs and projects for 2015-2016	Community Strategic Plan Linkage
Provide waste management and recycling services	4.1
Community education and encouragement of recycling within the Municipality to reduce landfill waste stream	4.1
Investigate any cost saving options for kerbside collection that may be available	4.1

Annual Aims for 2015-2016

- To tender a new 7 year contract for waste management services, current contract expires 31/08/2015

Performance Measures

- Maintain appropriate level of service that is equivalent to community expectations.

Proposed Budget

GARBAGE AND RECYCLING			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$436,773.00	\$436,500.00	\$455,670.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$436,773.00	\$436,500.00	\$455,670.00
Gross Profit	\$436,773.00	\$436,500.00	\$455,670.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$31,000.00	\$31,000.00	\$31,000.00
EMPLOYEE BENEFITS	\$3,540.00	\$5,500.00	\$3,791.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$412,337.00	\$400,000.00	\$420,879.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE			
Total Operating Expenses	\$446,877.00	\$436,500.00	\$455,670.00
Net Profit	-\$10,104.00	\$0.00	\$0.00

Responsible Officer: Manager Works

Inclusions and Exclusions

- Salary costs are attributed in part to the Manager Works.
- Contractor services are associated with our contractor, Veolia.

Bridges, Culverts

Glamorgan Spring Bay Council strives to deliver to its residents and visitors; access to, and use of, quality infrastructure services.

Council manages a total of 45 bridges and 5 concrete box culverts on the Municipal's sealed and unsealed road network.

A professional contractor is engaged by Council to carry out twice-yearly inspections to ascertain structural integrity of all structures thereby assisting in the preparation of Council's maintenance and replacement programme each financial year.

The department comprises the following areas:

- Bridge and Culvert management
- Construction and Maintenance
- Condition rating assessments
- Programmed inspections

Objectives

- To ensure that all structures are maintained to a safe standard.
- To ensure all bridges and culverts are in a good working condition in line with Council's asset management plans.
- To ensure all bridges are condition assessed at regular intervals.

Programs and projects for 2015-2016	Community Strategic Plan Linkage
Implement and maintain the bridges and culverts asset management plan.	1.1
Maintain an annual maintenance and replacement programme in conjunction with the consultant's engineering recommendations	1.1
Replace 2 sub-standard bridge structures as per works schedule and capital budget	1.1
Continue general maintenance programme for all other structures	1.1

Performance Measures

- Maintenance and replacement of bridges and culverts as required.

Proposed Budget

BRIDGES AND CULVERTS			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS	\$44,000.00	\$44,000.00	\$44,000.00
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$128,000.00	\$128,000.00	\$128,000.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$172,000.00	\$172,000.00	\$172,000.00
Gross Profit	\$172,000.00	\$172,000.00	\$172,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$147,500.00	\$147,500.00	\$148,000.00
EMPLOYEE BENEFITS	\$7,647.00	\$15,500.00	\$7,807.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$22,306.00	\$7,500.00	\$14,693.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE	\$1,500.00	\$1,500.00	\$1,500.00
Total Operating Expenses	\$178,953.00	\$172,000.00	\$172,000.00
Net Profit	-\$6,953.00	\$0.00	\$0.00

Responsible Officer: Manager Works

Inclusions and Exclusions

- Salary component is related to part time contributions from Manager Works, Works Supervisor and various Works employees who undertake maintenance activities on these assets.
- Expenditure shown, particularly in relation to materials is to fund the maintenance activities required.
- The expenditure for contractor services is the auditing and inspection regime undertaken on Council's behalf by AusSpan Pty Ltd.

Roads, Footpaths, Kerbs

Glamorgan Spring Bay Council strives to deliver to its residents and visitors; access to, and use of, quality infrastructure services.

The network of public roads and footpaths within the municipal area is infrastructure provided to the community to facilitate a safe, convenient and defined means for transporting people and goods.

Council is responsible for managing a total of 158km of bitumen sealed roads, 190km of unsealed roads, 71km of footpaths and 74km of concrete kerb within the Municipal area.

The department comprises the following areas:

- Sealed and unsealed road, footpath and kerb network management
- Construction and maintenance
- Condition rating assessments
- Programmed inspections
- Defect inspections

Objectives

- To provide an appropriate and well maintained road, footpath and kerb network throughout the municipal area to a safe and acceptable standard which meets the guidelines of Council's Road Asset Management Plan.

Programs and projects for 2015-2016	Community Strategic Plan Linkage
Implement and maintain the transport asset management plan.	1.1
Undertake the capital works program for roads footpaths and kerbs.	1.1
Ensure that current assets are maintained in a useable and safe condition.	1.1
To address and repair isolated failures in accordance with defined intervention levels.	1.1
Carryout regular inspections for defects.	1.1
Completion of adopted Capital Works Programme in relation to construction, maintenance works and reseal activities.	1.1
Finalise road detail inputs for the GIS.	1.1

Performance Measures

- Number of complaints lodged through 'Works Request' system.
- Completion of adopted capital works for the financial year.

Proposed Budget

ROADS-FOOTPATHS-KERBS			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS	\$0.00	\$0.00	\$0.00
GRANTS	\$1,834,678.00	\$1,220,000.00	\$704,594.00
INTEREST	\$0.00	\$0.00	\$0.00
INVESTMENTS:DIVIDENDS WATER CORPORATION	\$0.00	\$0.00	\$0.00
NET GAIN/(LOSS) ON ASSETS	\$0.00	\$0.00	\$0.00
OTHER INCOME	\$460,875.00	\$257,000.00	\$460,000.00
RATES AND CHARGES	\$683,500.00	\$683,500.00	\$536,476.00
STATUTORY FEES AND FINES	\$0.00	\$0.00	\$0.00
USER FEES	\$6,000.00	\$0.00	\$20,000.00
Total Income	\$2,985,053.00	\$2,160,500.00	\$1,721,070.00
Gross Profit	\$2,985,053.00	\$2,160,500.00	\$1,721,070.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$1,187,313.00	\$990,000.00	\$1,007,200.00
EMPLOYEE BENEFITS	\$809,779.00	\$720,000.00	\$786,550.00
FINANCE COSTS	\$12,000.00	\$0.00	\$35,500.00
IMPAIRMENT OF RECEIVABLES	\$0.00	\$0.00	\$0.00
MATERIALS AND SERVICES	\$474,108.00	\$310,500.00	\$391,820.00
OTHER EXPENSES	\$0.00	\$0.00	\$0.00
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE	\$140,000.00	\$140,000.00	\$150,000.00
Total Operating Expenses	\$2,623,200.00	\$2,160,500.00	\$2,371,070.00
Net Profit	\$361,853.00	\$0.00	-\$650,000.00

Responsible Officer: Manager Works

Inclusions and Exclusions

- The salary component is related to a part time allocation from the Manager Works, Administration Officer, Works Supervisor, and various Works staff who facilitate the inspection and maintenance works required for this asset.
- Plant hire is the costs related to the use of machinery and plant required to provide inspection and maintenance works.
- Depreciation has been included for the whole of plant and machinery within Council.
- This plant hire does not include fleet vehicles which are shown within individual business departments.
- Depreciation for the Manager Works vehicle is included.
- The material allocation is for equipment and supplied to undertake necessary maintenance activities.
- Contractor services is an allocation for external services related to plant and machinery etc where the equipment is not owned by Council.

Stormwater, Drainage

Glamorgan Spring Bay Council strives to deliver to its residents and visitors access to, and use of, quality infrastructure services.

All major townships have a stormwater network, either piped or channelled, to accommodate for road and property surface runoff to alleviate flooding.

The department comprises the following areas:

- Stormwater system construction and maintenance
- Condition rating assessments

Objectives

- To provide residents with an appropriate level of infrastructure that minimises the risk of flooding.
- To ensure assets are in a good working condition in line with Council's asset management plans.

Programs and projects for 2015-2016	Community Strategic Plan Linkage
Manage storm water flows and drainage systems	4.1
Ensure that stormwater assets are maintained in a useable and safe condition.	4.1
Manage the stormwater and drainage Asset Management Plan and Register ensuring the capture of data related to condition assessments is accurate and populated into the asset management plan	4.1
To address and repair isolated failures in accordance with defined intervention levels.	4.1

Performance Measures

- Number of complaints lodged through 'Works Request' system in relation to stormwater and drainage infrastructure.

Proposed Budget

STORMWATER AND DRAINAGE			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$225,000.00	\$225,000.00	\$227,000.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$225,000.00	\$225,000.00	\$227,000.00
Gross Profit	\$225,000.00	\$225,000.00	\$227,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$155,000.00	\$155,000.00	\$155,000.00
EMPLOYEE BENEFITS	\$18,494.00	\$42,000.00	\$19,185.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$22,500.00	\$8,000.00	\$32,815.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE	\$20,000.00	\$20,000.00	\$20,000.00
Total Operating Expenses	\$215,994.00	\$225,000.00	\$227,000.00
Net Profit	\$9,006.00	\$0.00	\$0.00

Responsible Officer: Manager Works

Inclusions and Exclusions

- The salary component is related to a part time allocation from the Manager Works, Administration Officer, Works Supervisor, and various Works staff who facilitate the inspection and maintenance works required for this asset.
- Depreciation for stormwater assets is shown within this department.
- Materials and contractor services are an allocation towards external services if required, to undertaken inspections and maintenance works.

Parks, Reserves, Walking Tracks and Cemeteries

Glamorgan Spring Bay Council strives to deliver to its residents and visitors access to, and use of, quality infrastructure services.

Council has a number of parks, reserves, and walking tracks within our municipal area including recreation grounds, open space areas and foreshore reserves. Numerous playgrounds, BBQ facilities and furniture are comprised within these areas.

The Bicheno and Triabunna Public Cemeteries are managed and maintained by Council.

The department comprises the following areas:

- Development and maintenance of parks, reserves and walking tracks.
- Maintenance of infrastructure.
- Proactive inspections.
- Cemetery management.

Objectives

- To provide the community with safe passive areas for recreational activities.
- To co-ordinate the management of the Bicheno Cemetery.
- To co-ordinate the management of the Triabunna Cemetery

Programs and projects for 2015-2016	Community Strategic Plan Linkage
Manage and maintain the Bicheno Cemetery and Register.	1.3
Manage and maintain the Triabunna Cemetery and Register.	1.3
Maintain parklands, sports fields and associated structures.	1.3 6.3
Maintain all areas to an acceptable standard to ensure risk safety compliance.	1.3
Maintain related infrastructure assets i.e. playgrounds, BBQ areas etc to appropriate levels.	1.3 6.3
Management of foreshore reserves and walking tracks.	1.3 6.3
Develop and maintain a GIS layer for all parks, reserves and walking tracks.	1.3

Annual Aims for 2015-2016

- To continue keeping the towns parks and foreshore areas within our municipal area to a high standard of presentation.

Performance Measures

- Number of complaints in relation to Parks and Reserves.
- Condition of relevant infrastructure.

Proposed Budget

PARKS-RESERVES-WALKING TRACKS-CEMETERY			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME	\$5,551.00	\$7,500.00	\$5,500.00
RATES AND CHARGES	\$390,500.00	\$390,500.00	\$446,015.00
STATUTORY FEES AND FINES			
USER FEES	\$409.00	\$0.00	\$500.00
Total Income	\$396,460.00	\$398,000.00	\$452,015.00
Gross Profit	\$396,460.00	\$398,000.00	\$452,015.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$50,000.00	\$50,000.00	\$50,000.00
EMPLOYEE BENEFITS	\$218,390.00	\$220,000.00	\$276,470.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$87,796.00	\$93,000.00	\$90,545.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE	\$35,000.00	\$35,000.00	\$35,000.00
Total Operating Expenses	\$391,186.00	\$398,000.00	\$452,015.00
Net Profit	\$5,274.00	\$0.00	\$0.00

Responsible Officer: Manager Works

Inclusions and Exclusions

- The salary component is related to a part time allocation from the Manager Works, Administration Officer, Works Supervisor, and various Works staff who facilitate the inspection and maintenance works required for this asset.
- Contractor services are related to any miscellaneous works required at the grounds related to power, ground/turf maintenance or irrigation maintenance.

Town Maintenance

Glamorgan Spring Bay Council strives to deliver to its residents and visitors access to, and use of, quality infrastructure services.

The department comprises the following areas:

- Council is responsible for the day to day maintenance of 16 public toilets.
- Rubbish collection - Town street and reserve areas
- Street sweeping
- Township footpath mowing
- Public streetlighting

Objectives

- To maintain and promote Council's townships which provides residents and tourists with a high level of service that is equivalent to community expectations.

Programs and projects for 2015-2016	Community Strategic Plan Linkage
Provide town maintenance services that help enhance the appearance of all townships.	4.2
Provide and maintain all designated areas to an acceptable standard to ensure risk safety compliance.	4.1

Annual Aims for 2015-2016

- To continue keeping the towns and surrounds within our municipal area to a high standard of presentation.

Performance Measures

- Number of complaints in relation to overall township presentation and cleanliness.

Proposed Budget

TOWN MAINTENANCE			
Budget for the year ended 30 June 2016			
	ESTIMATE 14/15	BUDGET 14/15	BUDGET 15/16
Income			
CONTRIBUTIONS			
GRANTS			
INTEREST			
INVESTMENTS:DIVIDENDS WATER CORPORATION			
NET GAIN/(LOSS) ON ASSETS			
OTHER INCOME			
RATES AND CHARGES	\$710,000.00	\$710,000.00	\$800,000.00
STATUTORY FEES AND FINES			
USER FEES			
Total Income	\$710,000.00	\$710,000.00	\$800,000.00
Gross Profit	\$710,000.00	\$710,000.00	\$800,000.00
Less Operating Expenses			
DEPRECIATION AND AMORTISATION	\$42,000.00	\$42,000.00	\$40,000.00
EMPLOYEE BENEFITS	\$361,128.00	\$392,000.00	\$368,834.00
FINANCE COSTS			
IMPAIRMENT OF RECEIVABLES			
MATERIALS AND SERVICES	\$306,000.00	\$228,000.00	\$346,166.00
OTHER EXPENSES			
PLANT HIRE INTERNAL - DEPARTMENTAL EXPENSE	\$48,000.00	\$48,000.00	\$45,000.00
Total Operating Expenses	\$757,128.00	\$710,000.00	\$800,000.00
Net Profit	-\$47,128.00	\$0.00	\$0.00

Responsible Officer: Manager Works

Inclusions and Exclusions

- The salary component is related to a part time allocation from the Manager Works, Administration Officer, Works Supervisor, and various Works staff who facilitate the inspection and maintenance works required for this asset.




Capital Works 2015-2016 – New Works

GLAMORGAN SPRING BAY COUNCIL			
NEW CAPITAL WORKS 2015 / 16			
Category of Asset	Segment Details / Description	Budget \$	COMMENTS
Roads, Footpaths, Kerbs			
Swansea - Victoria Street Crossing	Victoria St crossing Wellington St cnr Victoria St	23,000	
Swansea - Gordon / Old Spring Bay Rd	Conc kerb - Rapp St existing to Old Spring Bay Road	49,100	
Dolphin Sands - Swan River Road	Tasman Hwy intersection - turn right lane		Black Spot Funding - to be confirmed - \$190k Programme & \$60k State
Coles Bay - Freycinet Drive	Kerbing Esplanade to Reserve Road	36,900	
Coles Bay - Coles Bay Road	Roundabout at Esplanade intersection	185,000	Includes \$15k design carryover
Orford - Charles Street	Stage 2 - Footpath 280 metres (Prosser St to Walpole St)	46,200	In conjunction with R2R
Orford - Mary St Kerb and reconstruction	End of existing to end 80m	30,900	Dependent on private subdivision proceeding
Orford - Tasman Highway Footpath	Gravel Path - from Alice Street, east for 200m	6,500	
Triabunna - Esplanade & Roberts	Extend kerb fix footpath	35,000	
Triabunna - Esplanade East / Side Road	Construction and seal 200m section b/w Roberts and Lord	19,500	
Triabunna - Barton Avenue	Tasman Hwy intersection - turn right lane		Black Spot Funding - to be confirmed - \$190k Programme & \$60k State
Triabunna - Henry / Victoria Street Footpath	Gravel path from Tasman Highway to Franklin St - 420m west	14,500	
Triabunna - Vicary St & Charles St	Streetscape design	45,000	
Triabunna - Marina Views Estate	Subdivision		Commencement subject to Land Sales up to \$735,000
Sub Total - Roads, Footpaths, Kerbs		491,600	
Parks, Reserves, Walking Tracks, Cemeteries			
Dolphin Sands - Cambria Drive Walkway	Reconstruct walkway to Meredith River - 200m x 1.5m wide	12,000	
Bicheno Triangle Upgrade Plans	Develop construction plans	35,000	From concept to construction plan standard
Bicheno Foreshore	Revegetation Project - Peggys Point	5,000	
Township Identity Flags and Poles	Flags and Installation \$150 x 30 // install \$400 x 30	16,500	
Triabunna - Barton Avenue Foreshore	Construct Barton Ave walking track (Stage 1)	9,000	Hold up by Aboriginal Heritage
Triabunna - Cemetery	New Picket Fence and Entrance	18,000	
Buckland - Recreation Ground	Fenced Dog Exercise Yard	20,000	
Orford - Foreshore Track	Establish access steps and safety rails down to quarry	10,000	
Orford - Cnr Esplanade / Tasman Hwy, landscape area	Paving and seating Esplanade	11,000	
Coles Bay - Council Reserves	Survey parcel boundaries for future management	10,100	
Sub Total - Parks, Reserves, Walking Tracks, Cemeteries		146,600	
Stormwater, Drainage			
Bicheno - Burgess St	Stormwater System install - land adj Bakery	55,000	Subdivision private contribution \$15000
Swansea - Gordon St	Stormwater Gordon / Old SB Rd Corner	27,200	
Swansea - Old Spring Bay Road	Road Culvert Crossing	78,500	
Sub Total - Stormwater, Drainage		160,700	
Bridges & Culverts			
Orford - East Shelly Pedestrian Bridge	Construct and Install Pedestrian Bridge for track development	36,000	
Sub Total - Bridges & Culverts		36,000	
Council Buildings & Marine Infrastructure			
Triabunna - Marina Extension	Stages 3 and 4	1,500,000	Requires business case presentation to Council and borrowings
Triabunna - Marina CCTV	Installation at wharf and marina	45,000	
Triabunna - Wharf and Fuel Facility	Extend main wharf	350,000	Requires business case presentation to Council
Triabunna - Marina Boatramp Toilet	Triabunna	70,000	
Triabunna - Recreation Ground Building	Billard Table Room / facilities	0	Dependent on Community Grant funding contribution
Triabunna Depot - Wash down conc pad	Triabunna Depot	18,000	
Swansea Depot - Shelter - Bays	Swansea Depot	28,000	
Orford - Prosser River	Dredging and construction work	125,000	Council contribution confirmed December 2014
Triabunna - Straighter, Deeper Channel	Straighter, Deeper approach channel	50,000	Subject to successful funding application
Swansea - Emergency Services Development	Maria Street development	380,000	Allow for building up ground level for flood proofing rest of works
Sub Total - Council Buildings & Marine Infrastructure		2,566,000	
Plant & Equipment			
Excavator Hyd Grab attachment	Excavator attachment	14,000	Not purchased 2014-15
Free Roll	Compaction Roller	46,525	Not purchased 2014-15
Water Tank trailer 1000 litre	Trailer mounted pressure pump and tank	12,500	
Trailer	Building Department Trailer	6,500	
Sub Total - Plant & Equipment		79,525	
Waste Transfer Stations			
Swansea - WTS Lease Extension	Perimeter farm fencing - lease establishment	6,000	
Swansea - WTS Tip Shop	Feasibility study to confirm business case	45,000	Subject to feasibility study
Sub Total - Waste Transfer Stations		51,000	
Carry-over projects from 2014 - 2015			
CAPITAL WORKS 'NEW' PROGRAMME 2015 - 16		\$3,531,425	
2014 - 2015		\$3,231,250	
2013 - 2014		\$3,501,180	
2012 - 2013		\$2,678,512	
2011-2012		\$2,383,600	
2010 - 2011		\$2,530,925	



Capital Works 2015-2016 - Renewal Works

		GLAMORGAN SPRING BAY COUNCIL CAPITAL RENEWAL PROGRAM 2015 / 16								
Category of Asset		Segment Details				Length	Area	Unit	Budget \$	COMMENTS
		FROM	CH	TO	CH					
Sealed Road Reseals										
SWANSEA										
	Victoria St Swansea	Wellington St	213	Julia St	438	225	1,500	15	22,500	
	Burgess St	Maria St	0	Seal Change	320	320	1,920	10	19,200	
COLES BAY										
	Cosgrove St	Harold St	0	Change	100	100	660	10	6,600	
	Cosgrove St	Change	100	Percy St	194	194	517	10	5,170	
	Freycinet Drive	Seal Change	1,245	Visitors Centre	1,540	295	1,917	10	19,170	
	Freycinet Drive	Visitors Centre	1,540	Culvert	1,690	150	975	10	9,750	
	Freycinet Drive	Culvert	1,690	Freycinet Lodge	2,765	1,075	5,375	10	53,750	
TRIABUNNA										
	Amelia St	Inkerman St	0	End of Seal	60	60	270	9	2,430	
	Esplanade East	Inkerman St	0	Boyle St	310	310	1,457	9	13,113	
	Inkerman St	Amelia St	0	Boyle St	214	214	1412	9	12,708	
ORFORD										
	East Shelly Rd	Jetty Rd	0	Manning Drive	1,083	1,083	5,848	8	46,784	
Various locations										
	Buckland	Jetpatcher costs							10,000	
	Triabunna	Jetpatcher costs							10,000	
	Orford	Jetpatcher costs							10,000	
	Swansea	Jetpatcher costs							10,000	
	Bicheno	Jetpatcher costs							10,000	
	Coles Bay	Jetpatcher costs							15,000	
						Sub Total - Road Reseals		276,175		
Sealed Road Pavements										
	Road Repairs Swansea	General Road Repairs Swansea							25,000	
	Road Repairs Swansea - Maria Street --R2R--	Reconstruction Wellington to Tarleton St				1200			260,000	R2R - 2015-16 Allocation \$524,094
	Road Repairs Dolphin Sands Rd --R2R--	Reconstruction Y-Intersection west to Y-Intersection east				1400			270,000	
	Road Repairs Bicheno	General Road Repairs Bicheno							25,000	
	Road Repairs Coles Bay	General Road Repairs Coles Bay							25,000	
	Road Repairs Buckland - Kent Street	Kent St reconstruction - Buckland Rd to CH170m							49,000	
	Road Repairs Orford	General Road Repairs Orford							25,000	
	Road Repairs Triabunna - Davidson Place	Asphalt Overlay				48	360		21,500	
	Road Repairs Triabunna	General Road Repairs Triabunna							25,000	
						Sub Total - Sealed Pavements		725,500		
Unsealed Road Pavements										
SWANSEA										
	Old Coach Road	500m section				1500			50,000	
BICHENO										
	Rosedale Road	500m section				1000			50,000	
COLES BAY										
	Freycinet Drive- Fisheries	500 m section				500			35,000	
TRIABUNNA										
	Seaford Road	1000m section				2000			60,000	
ORFORD										
	Rheban Road	1000m section				1000			40,000	
						Sub Total - Unsealed Pavements		235,000		
Kerb and Gutter										
	Orford - Charles St --R2R--	Stage 2 - Kerb replacement 280 metres (Prosser St to Walpole St)						21,000	commenced in 2014_15	
						Sub Total - Kerb and Gutter		21,000		
Footpaths										
	Swansea - Wellington St	May Shaw driveway		Bridge Street		90			16,200	
						Sub Total - Footpaths		16,200		AM Transport Plan notes \$800k (2015-16 Totals \$1,267,875)



Capital Works 2015-2016 - Renewal Works (Cont'd)

GLAMORGAN SPRING BAY COUNCIL			
CAPITAL RENEWAL PROGRAM 2015 / 16 continued			
Parks & Reserves			COMMENTS
Triabunna - Recreation Reserve	Replace 3 light poles due to structural issues	12,000	
Triabunna - Seafarers Memorial	Refurbishment of paving / concrete areas and brickwork	5,530	
Buckland - Recreation Ground	Upgrade of existing sewerage system at public toilet	15,000	Cater for increased usage
Park Furniture replacement	Replacement of sub-standard seating and picnic tables	8,000	
Swansea - Playground Equipment	Duck Park - replace substandard equipment	26,000	
Dolphin Sands Gorse Control	Follow up weed spray as per Emergency Management Plan (Moultin Lagoon)	5,000	
Playground Repairs - General	Infrastructure Upgrade programme	7,500	
Sub Total - Parks & Reserves		79,030	
Stormwater and Drainage			
Swansea - Recreation Ground	Establish Outfall Structure - design	7,500	
Sub Total - Stormwater and Drainage		7,500	
Council Buildings / Marine Infrastructure			
Bichenno - Jetty Road Toilets	Replace doors at Jetty Road Toilet block & section change rooms for Life Saving Club	10,000	
Bichenno - Gulch Toilet	Refurbish toilet facility including painting	5,000	
Coles Bay - Community Hall	Build Storage room on rear of Hall	25,000	
Orford - Raspins Beach	Upgrade building for storage and showers	78,045	\$38,045 - GRANT - Communities, Sport and Recreation Tasmania
Swansea - 8 Noyes St House	Renovations for rental	30,000	
Swansea - Gordon St Boatramp	Extend concrete retaining wall and install buffers	20,000	
Little Swanport - Hall	Connect power	5,000	
Buckland - Community Hall	Replace side entrance stairs and install path	9,500	
Swansea Toilet Replacement	Replace existing Jubilee Beach toilets with loo with a view. Upstairs & Downstairs toilets	210,000	
Triabunna - Depot Animal Pound	Upgrade existing pound facilities	15,000	
Triabunna - Community Hall - Stage 2	Paint building, new flooring and complete renovations	120,000	
Sub Total - Buildings / Marine		527,545	
Bridges and Culverts			
Buckland - Back Rivulet, Stonehurst Road	Replacement - Stonehurst Road structure with concrete deck	95,000	
Earlham - Earlham Creek, Earlham Road	Replacement - Earlham Road structure with concrete culverts	75,000	
Sub Total - Bridges and Culverts		170,000	
Plant and Equipment			
Small plant replacement	All Depots	15,000	
Triabunna Town Mntce Utility - Tipper	Replacement Vehicle	32,000	
Works Dept Trailers	Replacement - one tandem and one single axle trailer for Town Maintenance activities	9,500	
Swansea Town Mntce Utility - Tipper	Replacement Vehicle	32,000	
Manager Works	Replacement Vehicle	25,000	
Manager Marine and Infrastructure	Replacement Vehicle	25,000	
Manager Natural Resources	Replacement Vehicle	25,000	
Works Supervisor	Replacement Vehicle	25,000	
Doctor Swansea - C17PP	Replacement Vehicle	32,000	
Doctor Bichenno - B05HH	Replacement Vehicle	28,000	
Sub Total - Plant		248,500	
Carry-over projects from 2014 - 2015			
CAPITAL WORKS 'RENEWAL' PROGRAMME 2015-16		\$2,306,450	
2014-2015		\$2,049,456	
2013-2014		\$1,488,613	
2012-2013		\$1,596,560	
2011-2012		\$2,042,743	
2010 - 2011		\$1,715,850	